

Notice of Overview and Scrutiny Board



Date: Monday, 15 June 2026 at 6.00 pm

Venue: HMS Phoebe, BCP Civic Centre, Bournemouth BH2 6DY

Membership:

Chairman:

Cllr K Salmon

Vice Chairman:

Cllr S Aitkenhead

Cllr J Beesley
Cllr P Canavan
Cllr L Dedman
Cllr C Goodall

Cllr S Mackrow
Cllr L Northover
Cllr Dr F Rice
Cllr T Trent

Cllr O Walters
Cllr C Weight
Cllr G Wright

All Members of the Overview and Scrutiny Board are summoned to attend this meeting to consider the items of business set out on the agenda below.

The press and public are welcome to view the live stream of this meeting at the following link:

<https://democracy.bcpCouncil.gov.uk/ieListDocuments.aspx?MIId=6463>

If you would like any further information on the items to be considered at the meeting please contact: Claire Johnston 01202 123663 or email democratic.services@bcpcouncil.gov.uk

Press enquiries should be directed to the Press Office: Tel: 01202 454668 or email press.office@bcpcouncil.gov.uk

This notice and all the papers mentioned within it are available at democracy.bcpCouncil.gov.uk

AIDAN DUNN
CHIEF EXECUTIVE

5 June 2026

**DEBATE
NOT HATE**



Available online and
on the Mod.gov app

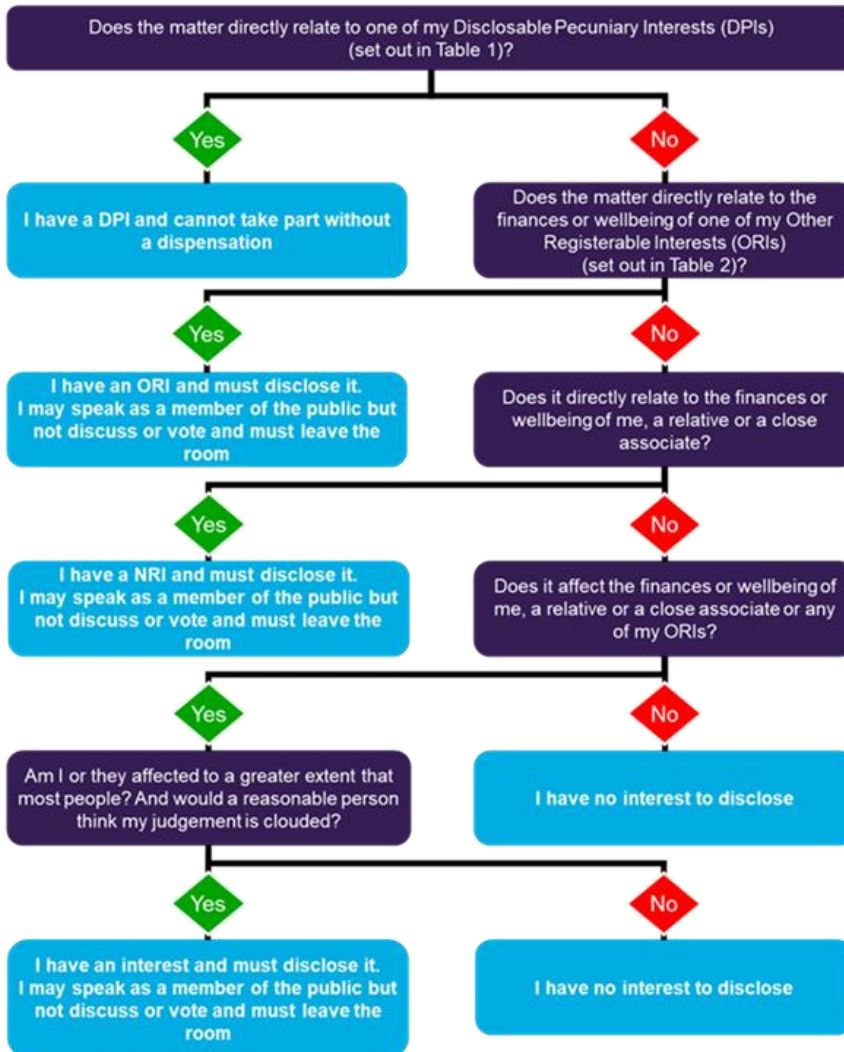


Maintaining and promoting high standards of conduct

Declaring interests at meetings

Familiarise yourself with the Councillor Code of Conduct which can be found in Part 6 of the Council's Constitution.

Before the meeting, read the agenda and reports to see if the matters to be discussed at the meeting concern your interests



What are the principles of bias and pre-determination and how do they affect my participation in the meeting?

Bias and predetermination are common law concepts. If they affect you, your participation in the meeting may call into question the decision arrived at on the item.

Bias Test

In all the circumstances, would it lead a fair minded and informed observer to conclude that there was a real possibility or a real danger that the decision maker was biased?

Predetermination Test

At the time of making the decision, did the decision maker have a closed mind?

If a councillor appears to be biased or to have predetermined their decision, they must NOT participate in the meeting.

For more information or advice please contact the Monitoring Officer

Selflessness

Councillors should act solely in terms of the public interest

Integrity

Councillors must avoid placing themselves under any obligation to people or organisations that might try inappropriately to influence them in their work. They should not act or take decisions in order to gain financial or other material benefits for themselves, their family, or their friends. They must declare and resolve any interests and relationships

Objectivity

Councillors must act and take decisions impartially, fairly and on merit, using the best evidence and without discrimination or bias

Accountability

Councillors are accountable to the public for their decisions and actions and must submit themselves to the scrutiny necessary to ensure this

Openness

Councillors should act and take decisions in an open and transparent manner. Information should not be withheld from the public unless there are clear and lawful reasons for so doing

Honesty & Integrity

Councillors should act with honesty and integrity and should not place themselves in situations where their honesty and integrity may be questioned

Leadership

Councillors should exhibit these principles in their own behaviour. They should actively promote and robustly support the principles and be willing to challenge poor behaviour wherever it occurs

AGENDA

Items to be considered while the meeting is open to the public

1. Apologies

To receive any apologies for absence from Councillors.

2. Substitute Members

To receive information on any changes in the membership of the Committee.

Note – When a member of a Committee is unable to attend a meeting of a Committee or Sub-Committee, the relevant Political Group Leader (or their nominated representative) may, by notice to the Monitoring Officer (or their nominated representative) prior to the meeting, appoint a substitute member from within the same Political Group. The contact details on the front of this agenda should be used for notifications.

3. Declarations of Interests

Councillors are requested to declare any interests on items included in this agenda. Please refer to the workflow on the preceding page for guidance.

Declarations received will be reported at the meeting.

4. Confirmation of Minutes

7 - 12

To confirm and sign as a correct record the minutes of the Meeting held on 18 May 2026.

5. Recommendation Tracker

13 - 52

To consider any outstanding recommendations or actions.

6. Public Issues

To receive any public questions, statements or petitions submitted in accordance with the Constitution. Further information on the requirements for submitting these is available to view at the following link:-

<https://democracy.bcpCouncil.gov.uk/ieListMeetings.aspx?CommitteeID=151&Info=1&bcr=1>

The deadline for the submission of public questions is midday 3 clear working days before the meeting (Tuesday 9 May).

The deadline for the submission of a statement is midday the working day before the meeting (Friday 12 May).

The deadline for the submission of a petition is 10 working days before the meeting.

ITEMS OF BUSINESS

7. BCP Growth Plan Presentation

To consider a presentation on the developing BCP Growth Plan.

8. Financial Outturn 2025/26

53 - 106

The report presents the revenue and capital budget outturn, reserves position, dedicated schools grant outturn, housing revenue account, and results of council company and partner organisations for the financial year 2025/26.

The 2025/26 general fund revenue outturn of £4.6m is in line with the quarter three forecast and confirms that demand-led social care services remain the council's most significant financial challenge. This is particularly within children's services which overall has overspent by (£9.1m), being 9% of the service's budget. Planned investment and mitigation for 2026/27 will be critical to improving resilience and bringing these pressures under control.

Pressures across the main service areas were partly offset by underspends in Resources and corporate budgets.

Included in the budget were itemised savings of £9.6m with 91% achieved through service transformation, third party spend reduction, staff savings and raising additional income.

The transformation programmes over the last six years have been crucial in reducing annual ongoing expenditure with cumulative revenue savings of £56m over this period from one off investments of £45m to date.

The accumulated deficit of £180m for the dedicated schools grant at 31 March 2026 remains a significant threat to the council's financial stability. Expenditure will continue to outstrip funding by an estimated further £200m over the next two financial years. The required SEND reform plan has been developed and if approved, central government could provide an estimated 90% contribution toward this deficit. This would still leave the council with a residual debt to fund of £38m.

Delivery of the £100m general fund capital programme was 60% spent by the year end, largely funded by government grant, with the balance carried forward into future years.

9. Medium Term Financial Plan (MTFP) Update

107 - 130

This report:

- Aims to ensure the council presents a legally balanced 2027/28 budget.
- Presents an update to the MTFP
- Proposes a budget planning process and timeline for key financial reports.

Proposes a financial strategy to support the delivery of a robust and financially sustainable budget for the medium term.

10. Work Plan

131 - 142

The Overview and Scrutiny (O&S) Board is asked to consider and identify

work priorities for publication in a Work Plan.

No other items of business can be considered unless the Chairman decides the matter is urgent for reasons that must be specified and recorded in the Minutes.

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BOURNEMOUTH, CHRISTCHURCH AND POOLE COUNCIL
OVERVIEW AND SCRUTINY BOARD

Minutes of the Meeting held on 18 May 2026 at 6.00 pm

Present:-

Cllr K Salmon – Chairman

Cllr S Aitkenhead – Vice-Chairman

Present: Cllr J Beesley, Cllr P Canavan, Cllr L Dedman, Cllr C Goodall,
Cllr S Mackrow, Cllr L Northover, Cllr T Trent, Cllr O Walters,
Cllr C Weight and Cllr G Wright

Present virtually: Cllr F Rice

Also in attendance: Cllr A Keddie, Cllr A Martin and Cllr S Moore

1. Apologies

None received.

2. Substitute Members

None received

3. Election of Chair

The Vice-Chair presided over the meeting for this item. Nominations were sought for the position of Chair for the Overview and Scrutiny Board. A nomination was proposed and seconded for Cllr K Salmon. There being no further nominations it was:

RESOLVED that Cllr K Salmon be elected Chair of the Overview and Scrutiny Board for the 2026/27 Municipal Year.

4. Election of Vice-Chair

Nominations were sought for the position of Vice-Chair for the Overview and Scrutiny Board. A nomination was proposed and seconded for Cllr S Aitkenhead. There being no further nominations it was:

RESOLVED that Cllr S Aitkenhead be elected Chair of the Overview and Scrutiny Board for the 2026/27 Municipal Year.

5. Declarations of Interests

There were no declarations of interest made on this occasion.

6. Confirmation of Minutes

The minutes of the meeting held on 23 March were approved as a correct record

7. Recommendation Tracker

Updates to the recommendation tracker since the last meeting and outstanding actions were noted.

8. Feedback from Cabinet Portfolio Holder on recommendations to Cabinet

The Cabinet Portfolio Holder for Customer Communications and Culture provided feedback to the Board on the consultation framework recommendations. It was reported that the majority of recommendations had been accepted and welcomed, with particular recognition of the importance of improving transparency and consistency in consultation processes.

It was acknowledged that consultation processes are increasingly challenging due to declining public trust, the influence of social media, and the risk of consultation outcomes being perceived as predetermined. Concerns were raised regarding the integrity of consultations, particularly the potential for processes to be politicised or undermined through early disclosure.

Cabinet indicated general agreement with the proposal for earlier awareness of upcoming consultations, including sharing forward plans with Group Leaders. However, caution was expressed regarding the recommendation to provide one week's advance notice prior to consultations going live, due to the risk of leaks or misuse of information.

Officers confirmed that improvements would be implemented, including:

- Increased clarity regarding the selection of consultation methods.
- Continued emphasis on ensuring robust and meaningful consultation approaches.
- Greater transparency through structured documentation.

Members welcomed the overall acceptance of the recommendations and emphasised the importance of ensuring councillors are not informed of consultations after media release.

- Forward plans for consultations to be shared with Group Leaders.
- Efforts to provide advance notice of consultations to members to be undertaken where practicable, while maintaining confidentiality and process integrity.

9. Public Issues

There were no public items for this meeting.

10. Local Plan process

The Portfolio Holder for Communities and Partnerships presented a report on behalf of the Leader, a copy of which had been circulated to each Member and a copy of which appears as Appendix 'A' to these Minutes in the Minute Book. The Board was informed that in June 2025, Cabinet

agreed to prepare a new Local Plan under the Government's reformed plan-making system. The Government has now published the Regulations and guidance setting out the new process, which is intended to enable plans to be prepared and adopted within 30 months from Gateway 1. The report summarised the process and proposed timetable for preparing the new BCP Local Plan and sought authorisation to undertake the Stage 1 ("Getting ready") activities, together with delegated authority to progress the Plan through the prescribed Gateway stages. Cabinet would make decisions at each formal consultation stage.

The Board was informed that the previous Local Plan had been withdrawn, primarily due to issues relating to the duty to cooperate and housing need assessments. It was explained that the absence of an up-to-date Local Plan limits the Council's ability to control development and increases exposure to speculative applications, particularly in the context of changes to national policy (e.g. "grey belt"). It was emphasised that the timeline is extremely challenging, with most work required within the first 18 months. A number of issues were raised during discussion of this item including:

- Scoping Consultation - It was confirmed that the scoping consultation is a statutory requirement. Concerns were expressed that it may offer limited value due to constraints imposed by national policy and predefined frameworks.
- Member Engagement - It was noted that opportunities for member involvement are limited within formal stages, placing significant importance on early engagement. The proposed working group was identified as a key mechanism for detailed member input. Concerns were raised that insufficient early engagement may lead to frustration and reduced influence at later stages.
- Risks and Governance - Significant risks were identified, including potential changes in political leadership affecting direction mid-process; possibility of government intervention if the timetable is not met; delivery risks linked to viability constraints in housing development. It was recognised that new "gateway" review stages involving the Planning Inspectorate should reduce the likelihood of late-stage failure.
- Viability and Delivery - Concerns were raised that policy aspirations may not translate into delivery due to viability issues, particularly in town centres. It was acknowledged that development economics favour greenfield sites, which may conflict with spatial and sustainability objectives.
- Regional Planning (Devolution) - Concerns were expressed regarding potential future conflict with emerging regional spatial strategies under devolution arrangements. Officers advised that roles are expected to remain distinct, though it was acknowledged that uncertainty remains.
- Stakeholder Engagement - Members highlighted the need for a broader stakeholder engagement strategy. It was considered insufficient to rely on responses from existing contacts. A strong emphasis was placed on ensuring inclusion of vulnerable groups and those in housing need, community organisations and smaller stakeholder groups and specific groups such as van-life communities and Gypsy and Traveller

communities. It was suggested that the existing stakeholder database to be circulated to Members for review and expansion.

- Consultation Methods - It was recommended that consultation approaches extend beyond standard surveys to include more inclusive and representative engagement methods.
- Local Plan Working Group - Concerns were expressed regarding a lack of geographical balance across the conurbation, restrictions on substitutes, which were considered impractical and confidentiality requirements, particularly restrictions on sharing information within political groups. It was argued that excessive confidentiality may hinder transparency and effective communication. Additionally, concerns were raised that working groups should not be overly restrictive and should allow broader member participation where appropriate.

RESOLVED that the Overview and Scrutiny Board recommend to Cabinet:

- 1. That further clarification be provided on the stakeholders who will be engaged with beyond the statutory consultees and that Ward members be encouraged to provide the details to officers of any organisations that they feel should be engaged with as stakeholders.**
- 2. That the Working Group Terms of reference be amended to allow the possibility for substitute members provided that group leaders or their nominated representative notify of the change at least 72 hours in advance of a meeting and provided that the substitute attend a briefing with relevant officers prior to the meeting.**
- 3. That a risk concerning the wider potential implications of devolution and local government reorganisation, e.g. changing consultees, be added to the risk register included within the Project Initiation Document**

Voting: Nem. Con.

The meeting adjourned at 8.05pm and resumed at 8.15pm.

11. Social Value Statement for BCP Council

The Portfolio Holder for Communities and Partnerships presented a report, a copy of which had been circulated to each Member and a copy of which appears as Appendix 'B' to these Minutes in the Minute Book. The Board was informed that BCP Council does not have a Social Value Policy nor a Social Value Statement. In June 2025, a Social Value Working Group was convened to develop the Council's Social Value Statement, aligned to priorities within the Corporate Plan and BCP's Procurement and Contract Management Strategy. The scope of the Social Value Statement includes leveraging social value through; Procurement and contract management, External offers relating to Corporate Social Responsibility (CSR), Planning, Economic Development and Community-based projects. The Board

considered the proposed Social Value Statement and the recommendation that it be adopted in accordance with national government guidance. A number of issues were raised in discussion on this item including:

- It was acknowledged that the statement represents a strong and well-developed framework for embedding social value within procurement and contract management, and Members welcomed the progress made to date.
- Concern was expressed that the nationally prescribed approach places significant emphasis on monetised outcomes, which may not fully capture wider social, environmental, and community benefits, including preventative outcomes and longer-term impacts. Members noted that a more locally tailored framework could, in principle, better reflect these non-monetised elements.
- It was recognised that departing from the national model would require substantial additional work, specialist capacity, and financial resource, and could result in inconsistency with national standards and reduced comparability. It was further acknowledged that such change would be more appropriately led at a national level rather than by a single authority.
- Clarification was sought regarding the scope of the recommendation. It was confirmed that the proposal related solely to adoption of the Social Value Statement for procurement and contract management purposes and did not commit the Council to immediate budget growth or to wider application across all Council activities.
- The Board discussed a proposal for a separate recommendation to request that Cabinet consider the development of a future action plan and appropriate governance arrangements to explore the extension of social value principles beyond procurement on a phased basis.
- The Board considered that adoption of the Social Value Statement, as presented, represented a pragmatic and proportionate approach and provided a sound foundation for future development.

The Overview and Scrutiny Board Recommend to Cabinet:

- 1. That an action plan, including details of an appropriate governance structure, is produced in order to clearly outline how the social value statement will be taken forward to cover all Council activities beyond procurement.**

Voting: 10 in favour, 2 against (Note that this vote was revisited following further clarification of the motion – the original vote being 11 in favour 1 against.)

- 2. That the O&S Board support the recommendation outlined in the report to approve the Social Value Statement for adoption**

Voting: 10 in favour, 2 against

12. Work Plan

The Chair presented a report, a copy of which had been circulated to each Member and a copy of which appears as Appendix 'C' to these Minutes in the Minute Book. The Board was asked to note the work plan and agree

Scrutiny Request - The Board considered its forward work programme and a new scrutiny request relating to the closure of Charminster Library following structural failure. The issue was presented as a significant safety concern, with implications for maintenance practices across the wider estate. The potential for broader lessons to be learned regarding asset management and risk mitigation was emphasised.

A proposal was made to undertake this scrutiny using a rapporteur approach to minimise resource demands.

Members supported inclusion of the item, while emphasising the need to:

- Clearly define scope.
- Focus on lessons learned and preventative measures.
- Avoid duplication with operational or ward-level activity.

RESOLVED:

1. That the Charminster Library item be added to the Board's work plan.

2. That a small group of members develop key lines of inquiry.

3. A rapporteur approach to be adopted, with findings to be reported back to the Board. Rapporteur members to be agreed by the Board following the development of the KLOE.

The Chair outlined the programme for in-depth scrutiny which had been agreed by the O&S Chairs/ Vice Chairs group as follows. This would be kept under review by the Chair's group to ensure items progressed in a timely manner.

1. Van Life (E&P topic)
2. Children's Wellbeing (Joint Children's and HASC topic)
3. Budget scrutiny (All O&S joint topic - tbc dependent on early draft budget release)
4. Resident's Parking (O&S Board topic)

The meeting ended at 9.38 pm

CHAIRMAN

RECOMMENDATIONS AND ACTIONS TRACKER – OVERVIEW AND SCRUTINY FUNCTION

OVERVIEW AND SCRUTINY BOARD

UPDATED: 17.04.2026

Minute number	Item	Recommendation made <small>*items remain for monitoring until implementation is complete or committee agree to remove.</small>	Recommended to <small>*name of receiving body/ Officer, and date received</small>	Outcome <small>*accepted/ partially accepted/ rejected/ unknown.</small>	Implementation updates
Recommendations from Board meeting – 13 May 2024					
9.	A shared vision for Bournemouth, Christchurch and Poole 2024-28 Strategy and Delivery Plan	<p>RESOLVED that the Board support the recommendations to Cabinet, subject to the suggested amendments from the Board:</p> <p>(a) The delivery plan be approved (b) The measures for monitoring progress and ensuring accountability for delivery be agreed.</p> <p>Note – minor amendments to the measures contained in the report were suggested by the O&S Board and captured in the full minutes of the meeting.</p>	Cabinet, 22 May 2024	Accepted	The Portfolio Holder confirmed that the amendments suggested at O&S Board had been incorporated into the revised version of the Strategy and Delivery Plan supplied for decision by Cabinet.
Recommendations from Board meeting – 16 July 2024 – No recommendations made at this meeting.					
Recommendations from Board meeting – 27 August 2024 – No recommendations made at this meeting.					
Recommendations from Board meeting – 23 September 2024 – No recommendations made at this meeting.					
Recommendations from Board meeting – 1 October 2024 – No recommendations made at this meeting.					
Recommendations from Board meeting – 21 October 2024					

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Agenda Item 5

60.	Blue Badge Service Update Report	<p>The Board resolved that:</p> <p>The Portfolio Holder/Leader and the Chief Executive be asked to write to the Department for Transport to raise the concerns outlined by the O&S Board and that the Portfolio Holder take the issue forward with local MPs and the Local Government Association to encourage local authorities to raise these issues with the Department for Transport and request that central government gives local authorities the freedom to set fees which cover the cost of administering the system and that the system should be simplified in terms of renewal processes.</p>	Portfolio Holder/ Leader/ Chief Executive	Partially accepted by the Portfolio Holder	<p>The Portfolio Holder confirmed that they had written to the Department for Transport and provided the response received to the O&S Board at its meeting on 12 May.</p> <p>It was unknown if this had been raised directly with the LGA and at the O&S Board meeting on 12 May the Portfolio Holder undertook to follow up on this.</p>
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Recommendations from Board meeting – [18 November 2024](#)

69.	O&S Budget Working Groups – findings and recommendations	<p>Recommended to Cabinet</p> <ol style="list-style-type: none"> 1. That the principle of an inflationary increase across all parking charges be endorsed for the 2025/26 budget. 2. That it requests Officers to take into account the suggestion that an assessment be made on using a proportion of surplus income to accelerate the parking charging machine replacement programme prioritising the best value machines in order to reduce future costs (subject to the necessary procurement processes). 3. That Officers be requested to explore options to reduce costs for the Council and make the process easier for the public to pay for car parking, in particular an option to be able to pay in advance/on Council website. 	Cabinet, 10 December 2024	Partially accepted	<p>Responses provided to the Cabinet meeting on 5 February</p> <p>://ced-pri-cms-02.ced.local/documents/s55921/Appendix%203a%20-%20Portfolio%20Holder%20Responses%20to%20Budget%20Scrutiny.pdf</p>
		<ol style="list-style-type: none"> 1. That it requests that Officers evaluate the retention and recruitment of Civil Enforcement Officers to ensure a robust and resilient workforce to provide an appropriate level of resource and promote safe and appropriate parking. 2. That Officers be requested to ensure adequate resourcing of parking enforcement to reduce inappropriate parking around schools. 	Cabinet, 10 December 2024	Accepted	<p>Response from Portfolio Holder received at the O&S Board meeting on 3 February 2025 :</p> <p>http://ced-pri-cms-02.ced.local/documents/s55808/responses%20from%20Cabinet.pdf</p>

		<p>The O&S Board recommend to Cabinet:</p> <ol style="list-style-type: none"> 1. That any Resident Card offering is made fully accessible to all those who are not digitally enabled. 2. That there should be an application process for the card with a small financial contribution for the cost of processing and that the card should be a valuable offer that residents are willing to pay a small cost for, so that it can be sustainable in terms of administrative costs. 3. That any charge levied for the card should be the same regardless of the format and that consideration should be given to concessions for disadvantaged groups. 	Cabinet, 10 December 2024	Partially accepted	<p>Responses provided to the Cabinet meeting on 5 February</p> <p>://ced-pri-cms-02.ced.local/documents/s55921/Appendix%20a%20-%20Portfolio%20Holder%20Responses%20to%20Budget%20Scrutiny.pdf</p> <p>Response from Portfolio Hodler received at the O&S Board meeting on 3 February 2025 :</p> <p>http://ced-pri-cms-02.ced.local/documents/s55808/responses%20from%20Cabinet.pdf</p> <p>Note: the residents card offer did not progress as part of the budget</p>
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Recommendations from Board meeting – [9 December 2024](#)

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78	Pay and Reward Progress Update	RESOLVED that Cabinet be recommended to approve option 2 of the proposed process flowchart (Appendix 1 of the report) and the commencement of collective consultation under s188 of the Trade Union and Labour Relations (Consolidation) Act 1992 ('TULRCA'), which is a statutory obligation where an employer is proposing to dismiss 20 or more employees.	Cabinet, 10 December 2024	Accepted	Negotiations with the pay and reward progress have continued and a new offer had been made to the unions. A ballot was now taking place with the recognised trade unions and an outcome was expected by the end of June 2025. This report was brought to O&S Board and Cabinet
79	Housing Delivery Council Newbuild Housing and Acquisition Strategy (CNHAS) update and Harbour Sail acquisition	RESOLVED that the Overview and Scrutiny Board recommend that Cabinet support the recommendations as set out in the Cabinet report: Housing Delivery Council Newbuild Housing and Acquisition Strategy CNHAS update and Harbour Sail a.pdf	Cabinet, 10 December 2024	Accepted	The recommendation from Cabinet has not been put before Council because the purchase of Harbour Sail has not proceeded. This was due to timing of the purchase which affected the ability to use the grant for the purchase (which without this grant the scheme was no longer financially viable) and that title restrictions could not be altered to allow flexibility of tenure that was required. The grant has been reallocated to other property acquisitions.

81	BCP Council Libraries – Update on Library Strategy Development	RESOLVED that the Overview and Scrutiny Board recommend that Cabinet support the recommendations as set out in the Cabinet report: BCP Council Libraries Update on Library Strategy Development.pdf	Cabinet, 10 December 2024	Accepted	The Library strategy is expected to be considered by the Overview and Scrutiny Board and Cabinet in August and September 2025
Recommendations from Board meeting – 6 January 2025					
90	Devolution	Recommended to the Leader that: a: The Leader arranges an emergency Full Council Meeting at the earliest opportunity to enable a vote of ALL of the available options b: An evidence-based piece of work be undertaken on the pros and cons of a devolution arrangement with both the Solent deal AND Wessex deal, including exploring a public referendum for BCP residents.	Leader of the Council	Partially accepted	Full Council meeting was arranged for 15 January 2025. The Council meeting considered the options of both the Solent deal and the Wessex deal, further information was brought to the Council meeting and Council voted to participate in the priority programme and to move forward with the Wessex proposal.
Recommendations from Board meeting – 13 January 2025 – No recommendations made at this meeting					
Recommendations from Board meeting – 3 February 2025					
106.	Council Budget Monitoring 2024/25 at Quarter 3	RESOLVED that the O&S Board recommend to the Audit and Governance Committee that it instigate an investigation on the Carters Quay development.	Audit and Governance Committee 27 February 2025	Accepted	Update provided to the A&G Committee at its meeting on 29 May. Chief Executive agreed that a report of the governance and process could be produced for the 24 July. It was also agreed to circulate by email the updated provided by the Director, Investment and Development together with the advice previously provided by the Monitoring Officer. Carters Quay - Update.pdf A further report will be take to Cabinet
Recommendations from Board meeting – 4 March 2025					

115.	Community Governance Review – Draft Recommendations	RESOLVED: that the O&S Board Recommend to Cabinet that the draft recommendations of the Task and Finish Group relating to proposals for Burton and Winkton (A), Hum (B), Highcliffe & Walkford (C) and Christchurch Town (D) be recommended to Council, for approval for publication and consultation, without amendment.	Cabinet date, 5 March 2025	Accepted	Consultation progressed with these proposals. The Consultation closed 22 June 2025. The Working group are processing the outcome of the consultation and a report will be brought back to the October Cabinet meeting.
		RESOLVED: That the O&S Board recommend to Cabinet that the draft recommendations of the Task and Finish Group relating to Broadstone (F) and Poole Town (J) be recommended to Council, for approval for publication and consultation, without amendment.		Accepted	
		RESOLVED that the Board recommend to Cabinet that that the recommendation for Bournemouth (K) not be forwarded to Council.		Rejected	Cabinet felt that it was important to consult on all areas including (k) Bournemouth Town and therefore supported the recommendations as set out by the task and finish group and did not support recommendation 3 as submitted by the Overview and Scrutiny Board.
		RESOLVED that the Board recommend to Cabinet that the draft recommendations of the Task and Finish Group relating to Southbourne (I)) be recommended to Council, for approval for publication and consultation, without amendment.		Accepted	
		RESOLVED that the O&S Board recommend to Cabinet that the draft recommendations of the Task and Finish Group relating to Boscombe and Pokesdown (H) be recommended to Council, for approval for publication and consultation, without amendment.		Accepted	

		RESOVLED that the O&S Board recommend to Cabinet that the draft recommendations of the Task and Finish Group relating to Throop and Holdenhurst (E) be recommended to Council, for approval for publication and consultation, without amendment.		Accepted	
		RESOLVED that the O&S Board recommend to Cabinet that the draft recommendations of the Task and Finish Group relating to Redhill and Northbourne (G) be recommended to Council, for approval for publication and consultation, without amendment		Accepted	
116.	Bournemouth Development Company LLP Business Plan	RESOLVED that the O&S Board recommend to Cabinet that a decision to extend the Winter Gardens site 'Option Execution Date' is deferred by Cabinet until the new BDC Partnerships Business Plan has been approved by Cabinet.	Cabinet, 5 March 2025	Rejected	The Cabinet did amend a recommendation as follows: Agrees the principle of an extension of the Winter Gardens site "Option Execution Date", with details to be agreed to be delegated to the Chief Operations Officer acting in consultation with the Leader of the Council, or until Cabinet have had the opportunity to review a revised partnership business plan including the site development plan for the revised Winter Gardens scheme." It was not able to agree a deferment of this decision as this would stop progress on the Winter Gardens development.
117.	Strategic Community Infrastructure Levy (CIL)	RESOLVED That the Board recommended to Cabinet: 1. That the spending priorities for Strategic CIL as set out in Option 2 of the paper over the period 2024/25 to 2029/30 be agreed provided CIL income is as forecast; and 2. That the report be updated annually for Cabinet and Council.	Cabinet, 5 March 2025	Accepted	Accepted by Cabinet and spending priorities agreed for 2024/25 to 2029/30 for CIL.

11.	Blue Badge Update	The Chair requested that the matter also be raised with the Local Government Association particularly regarding the cost of administering the Blue Badge scheme and the limitations of the current data system	Cabinet Portfolio Holder for Customer, Communication and Culture	Unknown	Update on this issue awaited – no deadline date
12.	Arts and Culture Funding	Recommended to Cabinet: 1. That the O&S Board recognise the value of the NPOs funded by BCP to Health and well-being youth and the local economy and urge Cabinet to protect the funding BCP currently provides. 2. That Cabinet endorse the work that's been done with schools by the NPOs and recommends that Cabinet take action to encourage all schools to take part. 3. To explore whether it would be a benefit for a Councillor to be appointed as a member of the Board on any or all of the NPO organisations, and 4. That it ensures that the arts by sea festival goes ahead next year.	Cabinet, 13 May 2025	Accepted	1: The cultural funding remains in the MTFP so there is no change in that position as of the moment. 2: The Portfolio Holder is working with the Cultural Hub to encourage this. 3: The Portfolio Holder has spoken to the NPO and they respectfully suggested that this would not be helpful. The Portfolio Holder agreed with this especially as they would likely be a PH and the Portfolio Holder already had very close links with all of them. 4: We are planning for ABTS next year and awaiting funding news from ACE.

Recommendations from Board meeting – [9 June 2025](#)

22.	Bournemouth Air Festival	The Overview and Scrutiny Board agreed with the recommendation that Cabinet agrees to Option 4 as set out in the report, which acknowledges the ongoing process for new events to come forward and stops any further work on an Air Festival for 2026 onwards.	Cabinet, 18 June 2025	Accepted	Recommendation accepted and confirmed that further work on the Air Festival for 2026 had been discontinued.
23.	Bournemouth Development Company - Winter Gardens Project	1. The Overview and Scrutiny Board supported the following recommendations to Cabinet: (c) Cabinet approves the BDC Partnership Business Plan for 2025 – 2030. (c) Cabinet confirms the extension of the Site Option Execution Date to September 2028, allowing Muse as the Private Sector Partner in the BDC to fund the first stage of work on the new Winter Gardens scheme, resulting in a new Site Development Plan. (c) Cabinet approves proceeding on the understanding that public parking will not be included in a new scheme design.	Cabinet, 18 June 2025	Accepted	The development plans are due to come forward for consideration in December 2025 and it was proposed by the Leader that these would go to full Council.

		<p>2. The Overview and Scrutiny Board welcomed the development of the Town Centre Vision for Bournemouth and requested to scrutinise the regeneration visions for the 3 Towns in the BCP Area as these are redeveloped.</p>			
		<p>3. The Overview and Scrutiny Board welcomed the development of the Town Centre Vision for Bournemouth and requested to scrutinise the regeneration visions for the 3 Towns in the BCP Area as these are redeveloped.</p>		<p>Accepted – update provided</p>	<p>We are developing the narrative across the three towns identifying key strengths and uniqueness to build upon the vision set out in the Corporate Strategy : vibrant places, where healthy people and nature flourish, with a thriving economy in a healthy natural environment. To support this we've made good progress by the establishment of a Citizen's Panel and the Growth Board. The Citizen's Panel comprises of residents with a focus on the town centre which is helping to provide insight into how residents feel and engage within the space. The Growth Board is a newly established steering group which is comprised of representatives from key sectors within the BCP conurbation including Business Improvement District, education, manufacturing, Starts up and the volunteering sector. These perspectives are helping to shape our vision for BCP as a place which can thrive, for residents to feel civic pride and a destination for visitors to enjoy. The conversation at the O&S focussed on how Winter Gardens fits into the wider context of the Town Centre and committee members asked for that to form part of any proposals from BDC. There is an existing Town Centre Vision which forms part of the Local Plan, and the intention is for BDC to review this to support a future planning application, ensuring it reflects the nature of the development proposals in</p>

					the absence of a formal planning policy framework.
24.	Leisure Services Presentation and Discussion	The Overview and Scrutiny Board recommended that Cabinet be urged to put in place an "Access to Leisure" scheme across the whole BCP area as soon as possible, recognising that people in Poole have lost this facility and with particular emphasis on ensuring accessibility for people with disabilities	Cabinet, 18 June 2025	Accepted – update from Portfolio Holder Provided	The Portfolio holder has asked that officers explore options around a renewed access to leisure facility and bring forward options, including but not limited to; how that would be managed, financial implications, and meeting the recommendation as requested by the Overview and scrutiny board.
Recommendations from Board meeting – 15 July 2025					
31.	Enhancement to Pay and Reward Offer	The Overview and Scrutiny Board supported the following recommendations to Council within the Cabinet report: a) Agree the additional costs associated with enhancing the proposed Pay and Reward offer. b) Agree the additional savings proposals outlined in Appendix 1 to ensure the cost implications of the proposal remain consistent with the February 2025 endorsed Medium Term Financial Plan. c) Agrees the details of the enhanced offer shown in Appendix 4 and 5 that will form the basis of the signed collective agreement with our recognised trade unions. d) Approves the recommended implementation date of 1 December 2025.	Cabinet, 16 July 2025	Accepted	Agreed by Council on 22 July 2025. Work underway to achieve implementation for December 2025.
32.	Scrutiny of Budget Related Cabinet reports – MTFP update report	The Overview and Scrutiny Board endorsed the work of Members and Officers around SEND as set out in recommendation C of the report as follows: In respect of the SEND deficit, note the update and acknowledges the action taken by the Leader and the Director of Finance	Cabinet, 16 July 2025	Accepted	
Recommendations from Board meeting - 22 September 2025					
39.	Residents Card	RESOLVED that the Overview and Scrutiny Board do not support the recommendation as outlined in the report as the Board did not feel that the Cabinet report included sufficient financial details and details of the scheme offers to enable it to make an informed decision. The Board recommend to Cabinet that the report is deferred to allow details of	Cabinet, 1 October 2025	Rejected	Updates were made to the report and the recommendation prior to consideration by Cabinet.

		the financial modelling that has been done to be added, including a cost/benefit analysis and a sensitivity analysis. Once this additional information is included in the report, it should then be brought back to the O&S Board before being taken to Cabinet for decision.			
Recommendations from Board meeting – 30 September 2025					
47.	Community Governance Review – Final Recommendations	All Recommendations as set out within the Cabinet report were supported by the Board: (a) the Task and Finish Group community governance review final recommendations, as set out in paragraphs 49, 62, 74, 92, 104, 117, 128, 140, 152, 166 and 181 of this report be approved; (b) the Head of Democratic Services be authorised to make all necessary reorganisation of community governance orders to implement the changes agreed by Council; (c) the Task and Finish Group continue to consider the transfer of civic and ceremonial assets, statutory services and precept requirements for year 1, for each new parish, on the basis of minimal transfer and precept, and a report be presented to full Council in due course.	Cabinet, 1 October 2025	Accepted	The recommendations of Cabinet were referred to Council on 14 October. The Recommendations of Cabinet were agreed by full Council
Recommendations from Board meeting - 20 October 2025					
56.	Medium Term Financial Plan (MTFP) update	The Overview and Scrutiny Board recommend to Cabinet that as part of the Budget setting process. consideration be given to utilising receipts from the existing surplus asset disposal programme for 2026/27 to address some of the repairs and maintenance of publicly facing assets.	Cabinet, 29 October 2025	Partially Accepted but final determination was to reject	The Portfolio Holder advised that this was considered as part of the budget setting process but due to the significant pressures on the delivery of statutory services it was not agreed to include this within the proposed budget – 9 February 2026
57.	BCP Council Libraries Draft Library Strategy	1. The Overview and Scrutiny Board recommend to Cabinet that as part of the Library Strategy it looks to maintain staffed hours in libraries, especially in the afternoon period, as open access is rolled out further in the future. 2. The Overview and Scrutiny Board recommend to Cabinet that the Library Service put together a list of smaller neighbourhood Community Infrastructure Levy (CIL) Bids to put to Councillors and Neighbourhood Forums immediately upon the opening of future CIL rounds.	Cabinet, 29 October 2025	Accepted	The Portfolio Holder reported that the staff hours in Libraries would be maintained and that a list of potential CIL bids had been created and these were outlined to the Board – 9 February 2026

		3. That the O&S Board support the recommendations as set out in the Cabinet report.			
Recommendations from Board meeting – 17 November 2025 – No recommendations made at this meeting					
Recommendations from Board meeting – 8 December 2025					
79.	Medium Term Financial Plan (MTFP) Update	RESOLVED that the O&S Board advise Cabinet of its support for all recommendations as outlined in the Cabinet report.	Cabinet, 17 December 2025	Accepted	Cabinet noted the support for the recommendations within the report.
Recommendations from Board meeting – 5 January 2026					
87.	Regeneration Progress Report	That the Overview and Scrutiny Board recommend to Cabinet that, to enable effective lobbying of Government in the future, the draft of the BCP Growth Plan be shared with O&S Board Members when available and that Overview and Scrutiny be embedded in the plan's development and approval process.	Cabinet, 14 January 2026	Accepted	Extract from Cabinet minutes: The Leader thanked Councillor Salmon and the Board for bringing their recommendation to Cabinet and advised that she was minded to accept the recommendation and that a formal response would be provided to the Board.
Recommendations from Board meeting – 9 February 2026					
95.	Budget 2026/27 and Medium-Term Financial Plan	The Overview and Scrutiny Board recommend to Cabinet that the questions asked in the budget consultation be reviewed to ensure that they are relevant to the choices which need to be made in the 2027/28 budget setting.	Cabinet, 11 February 2026	Accepted	Extract from Cabinet minutes: Cabinet acknowledged the recommendation from the Overview and Scrutiny Board and in relation to this the Leader confirmed that the Cabinet accepted the recommendation and advised that they would collaborate with the Chair and the Board to explore ways in which the questions could be improved for the following year.
Recommendations from Board meeting – 23 February 2026					
103.	Consultation Framework Working Group Report	<ol style="list-style-type: none"> 1. That the Overview and Scrutiny Board recommend to Cabinet that it adopts the Code of Good Practice – see the following link to the draft document: Code of Good Practice 2. That the Overview and Scrutiny Board recommend to Cabinet that all members should be notified of consultations at least 1 week in advance of going live, providing summary detail of the topic for consultation. 3. That the Overview and Scrutiny Board endorse the ongoing work to produce an internal 	Cabinet, 4 March 2026	TBC	<p>Extract from Cabinet minutes: The Leader thanked Councillor Salmon and the committee for all their work and for bringing their recommendations to Cabinet and further to this advised that a response would be provided directly to the Board once Cabinet had had the opportunity to consider the recommendations in detail.</p> <p>The Portfolio Holder and Officers reported back to the Board at its meeting on 18 May 2025. The Portfolio</p>

		<p>consultation toolkit, which should provide clear guidance on confidentiality.</p> <p>4. That the Overview and Scrutiny Board recommend to Cabinet that it endorses an approach to every consultation which clearly outlines that it is not a referendum.</p> <p>5. That the Overview and Scrutiny Board recommend to Cabinet that funding for the establishment of a citizens panel is built into future budgets for Consultations.</p>			Holder advised that the Cabinet and officers welcomed the majority of recommendations but would need to give further consideration regarding the notice period given to Ward Members in some circumstances as it would not always be practical. It was proposed that this would be trialled and a determination made.
103.	Consultation Framework Working Group Report	<p>1. That the Overview and Scrutiny Board recommend that the Chief Executive bring the Consultation Forward Plan to Group Leaders Meetings on a quarterly basis in order to raise awareness with members. As well as informing of forthcoming consultations the update should provide guidance on confidentiality and expectations for member engagement.</p> <p>2. That the Overview and Scrutiny Board recommend to officers that greater clarity be provided around why particular consultation methods were chosen and also clarity on the reason why a consultation is taking place and how the results of the consultation will be used.</p> <p>3. That the Overview and Scrutiny Board recommend that officers give consideration to the most robust consultation process available, recognising that sample surveys tend to be more robust and consider the additional costs involved with this</p>	Officers	Partially Accepted	The Portfolio Holder and Officers reported back to the Board at its meeting on 18 May 2025. The Portfolio Holder advised that the Cabinet and officers welcomed the majority of recommendations but would need to give further consideration regarding the notice period given to Ward Members in some circumstances as it would not always be practical. It was proposed that this would be trialled and a determination made.
Recommendations from Board meeting – 23 March 2026					
113.	Parking Around Schools	<p>1. That the parking enforcement team be asked to circulate information to all educational settings and councillors with general guidance around the limitations and responsibilities of parking enforcement officers and the police including suitable contact details.</p> <p>2. That a Communications campaign be organised through the 'safer routes to schools' team regarding an emphasis on enforcement going forwards and that consideration be given</p>	Cabinet, 26 March 2026	TBC	Extract from minutes: The Leader thanked Councillor Salmon for their discussion and debate on this item and for bringing the recommendations to Cabinet. In relation to this the Leader advised that a formal response would be provided directly to the Committee by the Portfolio Holder for Climate Response, Environment and Energy, Councillor Andy Hadley once the Cabinet had had the opportunity to

		<p>to using specific information related to educational settings, e.g. levels of fines within a specific area in order to encourage a decrease in the instances of parking infringements to reduce the overall amount of fines.</p> <ol style="list-style-type: none"> 2. That the relevant Portfolio Holder write to the DfT emphasising the need to increase fines to help with dangerous parking outside schools. 3. That the 'safer routes to schools' team be asked to review if any free resources are available for educational settings, to share with parents to help create a shift in parent driving behaviour including exploring whether Op Relentless Community Funding from Dorset Police could be used for this. 4. That it notes the Board's support for the good work already underway from the Parking Team to look at funding options for camera parking enforcement on school zigzags and the Board's support for the Parking Team's work to increase availability of enforcement officers at key times for school parking issues. 5. That it supports the current review by the Transport Team of road markings at educational settings to ensure that the most appropriate markings are in place. 7. That it agrees that when planning applications are submitted for schools the 'safer routes to schools' team be informed. 			consider the recommendations in detail.
114.	Key Lines of Enquiry (KLOE) relating to parking pressure in high season	<ol style="list-style-type: none"> 1. That, in the development of the Local Plan and/or parking strategy, consideration is given to the provision of parking spaces for people to park overnight and sleep, including travellers, van lifers and holiday makers, ensuring that the communities affected are appropriately consulted. 2. That, in the development of the local plan consideration is given to the provision of camp sites within BCP. 	Cabinet, 26 March 2026	TBC	Extract from minutes: The Leader thanked Councillor Salmon for their discussion and debate on this item and for bringing the recommendations to Cabinet. In relation to this the Leader advised that a formal response would be provided directly to the Committee by the Portfolio Holder for Climate Response, Environment and Energy, Councillor Andy Hadley once the Cabinet had had the opportunity to consider the recommendations in detail.

		3. That within the Local Transport Plan the provision of park and ride options are given full consideration.			
Recommendations from Board meeting - 18 May 2025					
	Local Plan Process	<p>The Overview and Scrutiny Board recommend to Cabinet:</p> <ol style="list-style-type: none"> 1. That further clarification be provided on the stakeholders who will be engaged with beyond the statutory consultees and that Ward members be encouraged to provide the details to officers of any organisations that they feel should be engaged with as stakeholders. 2. That the Working Group Terms of reference be amended to allow the possibility for substitute members provided that group leaders or their nominated representative notify of the change at least 72 hours in advance of a meeting and provided that the substitute attend a briefing with relevant officers prior to the meeting. 3. That a risk concerning the wider potential implications of devolution and local government reorganisation, e.g. changing consultees, be added to the risk register included within the Project Initiation Document 	Cabinet – 27 May 2026	Accepted	Cabinet response: The Leader thanked the Board for its recommendations and advised that these were accepted and, subject to Cabinet's agreement, would be incorporated within the formal resolutions of Cabinet.
	Social Value Statement for BCP Council	<ol style="list-style-type: none"> 1. That an action plan, including details of an appropriate governance structure, is produced in order to clearly outline how the social value statement will be taken forward to cover all Council activities beyond procurement. 2. That the O&S Board support the recommendation outlined in the report to approve the Social Value Statement for adoption 	Cabinet – 27 May 2026	<ol style="list-style-type: none"> 1. Rejected 2. Accepted 	Whilst the Leader advised that Cabinet agreed with the first recommendation in so far as agreeing that social value extended beyond the procurement process, but that Cabinet could not accept the recommendation to commit to an action plan and governance structure that would see how that applies.

OUTSTANDING ACTIONS

Minute number	Item	Action* *Items remain until action completed.	Benefit	Updates
Actions from Board meeting – 12 May 2025				
10.	BCP Complaints Policy	RESOLVED that the Board further examine the role of councillors in the complaints process, particularly in relation to ward issues and casework.	To ensure the effectiveness of both the Councils complaints process and work of Ward Councillors	Work underway - Cllr S Aitkenhead as rapporteur
Actions from Board meeting – 22 September 2025				
38.	Commercial Operations	Portfolio Holder to provide an update on the current situation in 6 months-time with a view to scheduling further scrutiny when appropriate.	To monitor and receive updates on this area of the Council	Update due to the Board in March.
Actions from Board meeting – 20 October 2025				
57.	BCP Council Library – Draft Library Strategy	A potential item be included on the O&S work programme on a review of income generation opportunities within the library service, including commercialisation options and partnership models.	TBC	
Actions from Board meeting – 5 January 2026				
87.	Regeneration Progress Report	That a small group be convened including Cllrs J Beesley, P Canavan and K Salmon to scope draft Key Lines of Enquiry on a number of the issues raised for future scrutiny in preparation of the O&S Work Programming process.	To ensure that the issues raised are given due consideration and ensure that the work planning process can continue.	
Actions from Board meeting – 23 February 2026				
103.	Consultation Framework Working Group Report	The Board also asked officers to review whether the framework (Code of Good Practice) should more explicitly reference the need for meaningful, decision- relevant consultation questions. Officers agreed to thoroughly check through the Code and make adjustments if required.	To ensure that this is taken into consideration when the Code of Good Practice is adopted.	

ENVIRONMENT AND PLACE OVERVIEW AND SCRUTINY

UPDATED: 17.03.26

Minute number	Item	Recommendation made *items remain for monitoring until implementation is complete or committee agree to remove.	Recommended to *name of receiving body/ Officer, and date received	Outcome *accepted/ partially accepted/ rejected/ unknown.	Implementation updates
Recommendations from Committee – 15 May 2024					
28	Improvement of the environment in Poole Park through a trial closure of a park entrance to motor traffic	Cabinet refer the matter to Full Council for decision.	Cabinet, 22 May 2024	Rejected	<p>Extract from Cabinet minutes:</p> <p>'Cabinet members questioned the benefit of taking the report to full council for further debate and felt that the decision should be made.'</p> <p>Decision made: RESOLVED that Cabinet: - (a) Agrees that the current trial closure, of the Whitecliff entrance and exit point to motor vehicles, is made permanent in Poole Park. (b) Agrees that current arrangements are retained, and motor vehicles can still access Poole Park and its facilities.'</p>
Recommendations from Committee – 11 September 2024					
15	Plant-based and reduced meat and dairy diets: discussion paper	RESOLVED that a. the Environment & Place Overview & Scrutiny Committee considered the information presented in the discussion paper and gave their views on possible approaches Cabinet may wish to take in relation to the promotion of plant-based and reduced meat and dairy diets. These proposals will then be subject to further evidence-gathering and consultation. b. To support the treaty and do more work outside the committee on the position statement. c. The draft position statement be brought back to the Committee for further consideration with information	Portfolio Holder and Officers	Accepted	A revised position statement with measurable objectives was returned to the committee for further scrutiny in October 2025.

		about how it can be measured against SMART objectives in order for the Council to be more ambitious and positive on this issue			
Recommendations from Committee – 20 November 2024 – No recommendations made at this meeting.					
Recommendations from Committee – 26 February 2025					
38	Climate Action Annual Report 2023/24	RESOLVED that a) The Committee propose to the Portfolio Holder that on the front page of the BCP Greenhouse Gas Emissions Dashboard an additional box is added to highlight the context of any carbon reduction relevant to the annual carbon reduction target b) Embedded carbon cost to be included in the calculation and displayed on the dashboard where available.	Portfolio Holder	Unknown - seek update	
39	Housing Strategy Review	RESOLVED that the Overview & Scrutiny Committee recommend to Cabinet that that the Housing Strategy Steering Group be comprised of one member from each political group and one unaligned member.	Cabinet, 2 April 2025	Accepted	<p>Extract from Cabinet minutes:</p> <p>‘The Portfolio Holder thanked the Environment and Place Overview & Scrutiny Committee for their thorough debate at the Committee and expressed support for their recommendation.’</p> <p>Decision made: RESOLVED that Cabinet: - (a) Approved the Revised Housing Strategy Delivery Plan at appendix B; (b) Approved the extension of the current Housing Strategy Period to 2027; (c) Approved the governance structure as set out in paragraphs 7-11 of the report; and (d) Approved that the steering group being formed be made up of 1 member of each Political group and 1 unaligned member.</p>
Recommendations from Committee – 2 April 2025					
49	Recommendations from the Safer	Recommendations to Cabinet	Cabinet date, 26 November 25	Agreed	1. The proposed Safe Accommodation Strategy delivery plan includes a number of actions around communication, training and specialist

<p>Accommodati on Strategy Working Group</p>	<p>1. That as part of the Safe Accommodation Strategy development, officers consider an awareness campaign and/or guidance materials on the different types of financial support that are available to support those fleeing domestic abuse, in particular in relation to different types of housing tenure (e.g. shared tenancies, joint mortgages), in order to break down a significant barrier to survivors accessing support to end their abuse.</p> <p>2. That the engagement plan for the Safe Accommodation Strategy should ensure that the voices of those with lived experience are heard and reflected within the Strategy.</p> <p>3. That an all councillor briefing session be added to the Safe Accommodation Strategy engagement plan, to ensure members are adequately informed about the strategy and able to contribute views, and to enable them to fulfil their role within the community by communicating the benefits of the Safe Accommodation Strategy to residents.</p> <p>4. a) that the provision of safe accommodation and associated commissioning process be reviewed, b) that scrutiny members be invited to review and input into this review, prior to the commencement of commissioning, through an additional meeting of this working group.</p> <p>5. That the use of temporary accommodation be continuously reviewed and specific KPIs be established for monitoring the success of the new safe accommodation model, including occupancy rates, length of stay, outcomes for survivors (e.g., successful move-on to permanent housing), and survivor satisfaction. These KPIs should be reviewed regularly by the relevant scrutiny committee to ensure accountability and transparency.</p> <p>6. That Cabinet, with the support of the council's Corporate Management Board, be requested to take a</p>			<p>advice that will ensure any household receives correct and clear information. Please see attached strategy delivery plan.</p> <p>2. Public consultation on the three domestic abuse strategies (Prevention of Domestic Abuse, Safe Accommodation and Perpetrator Strategies) has been completed, alongside several sessions on the Safe Accommodation Strategy with our established experts by experience group, including a dedicated session on the delivery plan. We will continue working with this group to monitor implementation, which includes actions to train and support experts by experience so they can actively participate in the commissioning and procurement of domestic abuse services.</p> <p>3. An all councillor briefing will be arranged in due course.</p> <p>4. The Safe Accommodation Strategy will be submitted with a commissioning plan for scrutiny and review.</p> <p>5. The proposed Safe Accommodation Strategy delivery plan sets out several actions that will contribute to this recommendation including the following:</p> <p>2.1.3 We will minimise the use of temporary accommodation and where this is provided, as a last resort, specialist Domestic Abuse support will be offered until the household can move into safe accommodation.</p> <p>5.1.1 Set up a task and finish group under the governance of the Domestic Abuse Strategy Group to agree future data monitoring across commissioned services, BCP Homes, BCP Council Housing, Adult Social Care and Children's Social Care.</p> <p>6. The Safe Accommodation Strategy will be submitted with a commissioning plan which will set out the procurement intentions for the next 3 years.</p>
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		view on forthcoming decisions that may be of significant or contentious public impact, regardless of decision-making thresholds, and an all councillor briefing be held before any such decisions are made, to enable all councillors, and particularly ward councillors, to be properly informed.			
Recommendations from Committee – 14 May 2025 – No recommendations made at this meeting.					
Recommendations from Committee – 9 July 2025					
17	Local Area Energy Plan	It is RECOMMENDED that: 1) The recommendation as outlined in the report be approved by Cabinet. 2) Cabinet add as an external stakeholder, the community to be represented in all stakeholder engagement, including any panels, meetings or focus groups.	Cabinet	Partially accepted	Cabinet approved the recommendations in the report and so accepted recommendation 1 from O&S. Cabinet were silent on recommendation 2 from O&S – seek an update.
18	Email and Document Storage Retention – Impact Analysis on Costs and Environmental Factors & Recommendations	It is RECOMMENDED to cabinet that: as per Option (B), the Committee supports the continuation of activity already underway, as part of the Councils Data and Innovation Programme, to re-assess and profile Microsoft 365 end-user licensing requirements, moving colleagues to lower-costs licenses where appropriate.	Cabinet	Unknown	Cabinet did not address this recommendation at the meeting The committee may wish to seek an update on this recommendation response, although the recommendation itself shows support for continued work within the council and so would require noting by Cabinet and not consideration.
Recommendations from Committee – 8 October 2025					
26	Plant-based and reduced meat and dairy diets: draft position statement and action plan	RESOLVED that: a) All mentions of the word vegan be replaced with Plant-Based throughout the paper. b) Switching the target from 20% for plant-based concessions to 25%. c) That Council adopt the position statements and strategy for plant based diets in BCP Council with the amendments above.	Received by Cabinet, 29 October 2025. Then deferred by Cabinet for consideration at 26 November 2025 meeting	Unknown	Awaiting response from Portfolio Holder

Recommendations from Committee – 19 November 2025					
	Waste Strategy for Bournemouth, Christchurch and Poole Council 2026-2036	<p>RESOLVED that the committee supported the recommendations as set out in the report to Cabinet including Option 1 regarding the removal of current separate kerbside battery collections but requested an additional point be included in respect of this option to read:</p> <p>(ii) and to develop a convenient battery recycling scheme with local businesses to create more easily accessible drop off points</p> <p>and in addition, requested the strategy at appendix 1 be amended to include the following: -</p> <p>(a) Paragraph 5.1 of Appendix 1 'A Waste Strategy for BCP Council 2026-2028' be amended to include '<i>and incineration</i>' so that the paragraph reads '<i>5.1 Tendering waste disposal contracts that embed the waste hierarchy and minimise the use of landfill and incineration</i>'; and</p> <p>(b) Paragraph 5.3 of Appendix 1 'A Waste Strategy for BCP Council 2026-2028' be amended to include '<i>whilst also considering the carbon footprint of the type of disposal</i>' so that the paragraph reads '<i>5.3 Prioritising waste site proximity where possible, so waste travels only as far as it needs to and reduces the significant carbon impact of transporting waste whilst also considering the carbon footprint of the type of disposal</i>'.</p>	Cabinet, 17 December 2025	Partially accepted	<p>Extract from Cabinet minutes:</p> <p>The Portfolio Holder thanked the Environment and Place Overview and Scrutiny Committee for their consideration of the report and their recommendations. In relation to this the Portfolio Holder advised that he felt the additional recommendation of (ii) was not necessary as people would be signposted to available organisations, and that this would include those who offered a postal collection of batteries which would assist those unable to access those in shops. In addition, the Portfolio Holder advised that any shops selling batteries were required to provide a collection of used batteries.</p> <p>Further to this the Portfolio Holder advised that the recommendations raised in relation to paragraph 5.1 and 5.3 would be included within the tendering priorities and that he was happy to accept both of those recommendations. The seconder advised that they were also content with these.</p>
Recommendations from Committee – 25 February 2026					
9	Homelessness and Rough Sleeping Strategy 2026-2031 Update	<p>i) The committee endorse the Homelessness and Rough Sleeping Strategy 2026–2031 and consider any further improvements ahead of consideration at Cabinet in May 2026</p> <p>ii) supports the co-production of the Delivery Plan with people who have lived experience and through a working group of Homelessness Delivery Board members.</p>	Cabinet, 4 March 2026	TBC	<p>Extract from Cabinet minutes: The Leader thanked Councillor Rigby and the committee for all their work and for bringing their recommendations to Cabinet. In relation to this the Leader thanked the Committee for their endorsement of the strategy and advised that a response would be provided directly to the Committee once Cabinet had had the opportunity to consider the recommendations in detail.</p>

Recommendations from Committee – 20 May 2026

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Recommendations from Committee – 15 July 2026

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Recommendations from Committee – 9 September 2026

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Recommendations from Committee – 18 November 2026

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Recommendations from Committee –

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OUTSTANDING ACTIONS

Minute number	Item	Action* *Items remain until action completed.	Benefit	Updates
No current agreed actions				

CHILDREN'S SERVICES OVERVIEW AND SCRUTINY

UPDATED: 18.03.26

Minute number	Item	Recommendation made <small>*items remain for monitoring until implementation is complete or committee agree to remove.</small>	Recommended to <small>*name of receiving body/ Officer, and date received</small>	Outcome <small>*accepted/ partially accepted/ rejected/ unknown.</small>	Implementation updates
Recommendations from Committee – 24 July 2024					
34	Child Exploitation Working Group Findings Report	<p>RESOLVED that the Committee RECOMMEND to Cabinet:</p> <ul style="list-style-type: none"> That partnership working be promoted to ensure increased communication around the issues highlighted with parents, schools, children and youth services. That earlier age-appropriate education be implemented within schools across BCP regarding the risks associated with exploitation, drugs and the dangers of carrying weapons. 	Cabinet, 2 October 2024	Partially accepted	<p>Extract from 2.10.24 Cabinet minutes:</p> <p>'The Portfolio Holder for Children, Young People, Education and Skills spoke in support of the recommendations whilst highlighting with regards to recommendation 2 as set out above that BCP couldn't dictate the curriculum but can certainly look at ways to support it.</p> <p>The Leader advised that the Cabinet would take the matter away and go back to the Chair of the Children's Services Overview and Scrutiny Committee.'</p> <p>Update given by Portfolio Holder to O&S Committee at 26.11.24 meeting. Extract minute:</p> <p>'The Portfolio Holder for Children and Young People provided a verbal update which included:</p> <p>An update on the outstanding Cabinet recommendation from previous meetings related to knife crime and drug/alcohol use in schools. The Education Improvement Service collaborated with police and community groups to gather data on school programs addressing these issues, but challenges remained in obtaining detailed information.</p>

					<p>OFSTED had recommended that schools incorporate local safeguarding issues, such as knife crime, into their curriculum. There are current resources available for Personal, Social, Health, and Economic education, with additional materials being sourced from providers attending conferences. The Portfolio Holder for Children and Young People highlighted that he also found free resources online through organisations like the DfE.</p> <p>In response to the Cabinet recommendations around earlier age-appropriate education. There was a need to assess existing educational initiatives related to this at both primary and secondary levels regarding knife crime awareness.</p> <p>Advised of upcoming events including webinars and community events focused on knife crime and related issues.'</p>
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35 **Recommendations from Committee – 19 September 2024** – No recommendations made at this meeting.

Recommendations from Committee – [26 November 2024](#)

36	Linwood Special School SEND Post 16 Provision at Ted Webster	<p>It was RESOLVED that Cabinet be recommended to approve (a) in the report: Cabinet approves the scheme to develop a satellite of Linwood School hosted at the former Ted Webster Children’s Centre providing a total of 60 Post 16 places including the associated capital investment necessary to develop the scheme as contained in Appendix 1 (Exempt). The scheme is fully funded from the council’s grant allocation of High Needs Provision Capital and will progress in line with the project programme set out at paragraph 12</p>	Cabinet, 10 December 2024	Accepted	Cabinet agreed to the recommendations in the report, as endorsed by O&S.
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Recommendations from Committee –28 January 2025 – No recommendations made at this meeting.

Recommendations from Committee – [11 March 2025](#)

69	SEND Improvement Update	It was Proposed, Seconded and RECOMMENDED to better assess the impact on children, young people and families of any potential budget overspend in the SEND service budget, the Committee recommends that Cabinet requests a report be provided to Cabinet by June 2025 which outlines: <ul style="list-style-type: none"> the likely overspend in the budget which areas have been identified to overspend the options to ensure the budget limit is met an appraisal of the impact on children and families of these factors 	Cabinet, 2 April 2025	Accepted	Cabinet requested a report on 'SEND Budget Pressures' as recommended by the O&S committee. The report was considered by Cabinet at the 16 July 2025 meeting. Cabinet noted the report.
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Recommendations from Committee – [10 June 2025](#)

11	Youth Justice Service Plan 2025-26	RESOLVED that the Children's Services Overview and Scrutiny Committee endorse the Youth Justice Plan so that Cabinet can recommend its approval to the Full Council.	Cabinet, 26 November 2025	Accepted	Youth Justice Plan approved by Cabinet for recommendation to Council. Youth Justice Plan approved by Council.
12	Housing for Care Experienced Young People	It was Proposed, Seconded and RECOMMENDED that the Committee seeks assurance that the new Joint Housing protocol has been successfully agreed and is working effectively to ensure our Care Experienced Young People are seeing an improved service and are in receipt of timely advice and safe housing that suits their individual needs and hopes for the future.	Officers	Unknown, but Officers were in support of the recommendation in the meeting.	Seek update

Recommendations from Committee – [15 September 2025](#) - No recommendations made at this meeting.

Recommendations from Committee – [25 November 2025](#)

9	Permanent Exclusions and Suspensions	Comment to Cabinet: The committee agreed to make Cabinet aware that the Committee appreciates the detrimental impact of school exclusions, which were highlighted in the report, and recognises the work that is underway to address this. The committee agreed that through this work the council's primary focus is improved outcomes for the children of BCP but that this work will also likely bring budgetary savings such as:	Cabinet, 26 November 2025	Not applicable	The Cabinet thanked the committee for its work on this. Note: the constitution requires no response from Cabinet to comments from O&S.
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		<ul style="list-style-type: none"> • A reduction in exclusions and associated costs (e.g. transport, AP placements, tribunal processes) • Improved outcomes for vulnerable pupils, reducing future demand on social care, youth justice, and post-16 support service • A reduction in the need for unregistered and costly AP as more needs are met by schools 			
10	Home to School Transport	The Overview and Scrutiny Committee agreed to endorse the recommendation within the report to Cabinet, this being that Cabinet: 'Agree to tender an external provider to deliver a transformation project over three years with a total cost of £1.5 million funded by the flexible use of capital receipts to deliver service improvements and by the end of the project on-going savings in SEND school transport projected at £3 million (net of additional resource requirement)'	Cabinet, 26 November 2025	Accepted	Report recommendations agreed by Cabinet for recommendation to Council. Report recommendations agreed by Council.

Recommendations from Committee – 27 January 2026

37 55	Invest to Save Budgets in the High Needs Block of the Dedicated Schools Grant (DSG)	RESOLVED that the Committee agreed the following recommendations and that they be passed to Cabinet: a.) Note the current High Needs Block (HNB) position and the impact and cost avoidance of the initiatives implemented to date including the increased supply of specialist places, the early years inclusion model (Dingley's Promise) and the positive impact of the Portage Service. b.) Endorse the invest-to-save programme and the establishment of the High Needs Block Deficit Recovery Plan Board, including its role in approving a benefits-measurement framework to evidence cost avoidance and prevent double-counting across initiatives. c.) Support the progression of the following priority initiatives: <ul style="list-style-type: none"> • Digitalisation of High Needs funding processes (integrated with the SCM upgrade) • Synergy Case Management (SCM) upgrade to go-live (target May–June 2026) • Pre-EHCP targeted funding model (subject to affordability and governance) 	Cabinet, 4 February 2026	TBC	Extract from Cabinet minutes: The Leader thanked Councillor Carr-Brown and the Committee for bringing their recommendations to Cabinet and further to this the Portfolio Holder for Children's Services, Councillor Richard Burton advised that he would attend a future meeting of the Committee to formally respond to the recommendations.
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56	Family Hubs Working Group Final Report	The Committee agreed the Working Group's recommendations to Officers: 1. Continue to build on the strong foundations of community engagement, with a focus on inclusivity and responsiveness. 2. Explore ways to support staff wellbeing that are informed by staff experiences and feedback. 3. Develop clear measures of effectiveness relating to Family Hubs, with key performance indicators focused on reach, inclusivity and responsiveness to evolving community needs, supported by improved data collection and feedback.	Officers		
56	Family Hubs Working Group Final Report	The Committee agreed to make Cabinet aware that the Working Group recommended Cabinet: 1. Notes the scrutiny that has been undertaken on Family Hubs and the Working Group's finding of the strong staff commitment to community engagement. 2. Endorses continued support for Family Hubs, with future priorities to include investment in staff capacity, professional development and enhanced tools to evidence impact.	Cabinet, 4 February 2026	TBC	Extract from Cabinet minutes: The Leader thanked Councillor Carr-Brown and the Committee for bringing their recommendations to Cabinet and further to this the Portfolio Holder for Children's Services, Councillor Richard Burton advised that he would attend a future meeting of the Committee to formally respond to the recommendations.

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Recommendations from Committee – 10 March 2026 - No recommendations made at this meeting.

Recommendations from Committee – 16 June 2026

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Recommendations from Committee – 14 September 2026

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Recommendations from Committee – 24 November 2026

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Recommendations from Committee – 26 January 2027

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Recommendations from Committee – 9 March 2027

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OUTSTANDING ACTIONS

Minute number	Item	Action* *Items remain until action completed.	Benefit	Updates
11 March 2025				
69	<p>SEND Improvement Update</p> <p>SEND Improvement Update.pdf</p>	<p>Decision made: The officers agreed to share the full review of the DSG finances as well as the SEND improvement board's response to the review.</p> <p>Action – Officers aware</p> <p>The Committee requested an update on the ongoing work regarding education outside of school and home education and asked that it be shared with the Committee.</p> <p>Action – Officers aware</p>		
15 September 2025				
25	<p><u>Alternative Provision Improvement Plan</u></p> <p>Alternative Provision Improvement Plan Final.pdf</p>	<p>Decision Made: The Committee discussed the routes into AP, including exclusions and EHCPs, and officers agreed to provide further data on this breakdown.</p> <p>Action – Officers aware</p>		To be incorporated into new SEND/AP Strategy
27 January 2026				
51	<p><u>Recommendation Tracker</u></p>	<p>Members agreed to review the tracker in more depth around June 2026.</p> <p>Action – Committee aware</p>		
53	<p><u>Members of Youth Parliament Update</u></p>	<p>The mental health training video would be shared with Members when available, and officers would confirm whether it would be appropriate to present the video at a future Committee meeting or to circulate it outside the meeting.</p> <p>Action – Officers aware</p>		

Minute number	Item	Action* *Items remain until action completed.	Benefit	Updates
54	<u>Housing for Care Experienced Young People</u>	<p>The Committee was advised that Youth Homelessness Board data is reported regularly, and it was agreed that officers would provide the Committee with a summary of these metrics, including information on repeat homelessness and outcomes for care experienced young people.</p> <p>Action – Officers aware</p>		
55	<u>Invest to Save Budgets in the High Needs Block of the Dedicated Schools Grant (DSG)</u>	<p>Officers agreed to circulate information on the Portage service to Members and, if helpful, arrange a short briefing session on the service.</p> <p>Action – Officers aware</p>		

HEALTH & ADULT SOCIAL CARE OVERVIEW & SCRUTINY COMMITTEE

UPDATED: 18.03.26

Minute number	Item	Recommendation made <small>*items remain for monitoring until implementation is complete or committee agree to remove.</small>	Recommended to <small>*name of receiving body/ Officer, and date received</small>	Outcome <small>*accepted/ partially accepted/ rejected/ unknown.</small>	Implementation updates
Recommendations from Committee meeting – 20 May 2024					
11	Data Working Group Final Report	<p>The Committee recommend to the O&S Board:</p> <ul style="list-style-type: none"> that a similar [data] toolkit be developed for all O&S committees to reflect the relevant data and policy landscape within the remit of these committees. This to be added to the O&S Action Plan. that the Data Use Toolkit be highlighted within the O&S annual report to Council. 	Overview and Scrutiny Board (16 July 2024).	Recommendations accepted.	<p>Toolkit development for all O&S committees has been added to the O&S Action Plan.</p> <p>Toolkit for the Children’s O&S Committee is near completion. All others are yet to start and will be developed when resources allow.</p> <p>The Data Use Toolkit was highlighted within the 2023/24 O&S annual report to Council. (Update by O&S Specialist, 24/4/25)</p>
Recommendations from Committee meeting – 15 July 2024					
21	Adult Social Care Business Transformation Case	<p>The Committee recommend that Cabinet recommends that Council:</p> <p>a) Approves the business case for a new adult social care transformation delivery model to improve outcomes for residents and to achieve financial efficiencies and savings enabled by investment.</p> <p>b) Agrees to the establishment of a formal transformation programme; ‘Fulfilled Lives’.</p> <p>c) Agrees to the proposed investment of £2.9M, with Corporate Management Board being provided 6-monthly stage reviews on the progress of the transformation programme.</p>	Cabinet (17 July 24) and Council (23 July 24)	Recommendations partially accepted at both Cabinet and Council	<p>The final decision of Council was different from the committee recommendation as follows:</p> <p>Resolved that Council:</p> <p>(a) Approves in principle the business case for a new adult social care transformation delivery model to improve outcomes for residents and to achieve financial efficiencies and savings enabled by investment of up to 2.9M;</p> <p>(b) Agrees to the establishment of a formal transformation programme; ‘Fulfilled Lives’;</p> <p>(c) Agrees to an initial 12-month investment of 1.79M, with an interim report to Cabinet on progress of the design phase in January 2025 and a full report by July 2025, with recommendations for further investment; and</p>

		d) Invites the Health and Adult Social Care Overview and Scrutiny Committee to provide regular scrutiny of progress towards benefits and sustainable change. In particular, the Committee be invited to review the progress against the four priority areas of the Fulfilled Lives programme and the risks and opportunities of data with ASC transformation			(d) Invites the Health and Adult Social Care Overview and Scrutiny Committee to provide regular scrutiny of progress towards benefits and sustainable change. In particular the Committee be invited to review the progress against the four priority areas of the Fulfilled Lives programme and the risks and opportunities of data with ASC transformation. Implementation update required on a)-c) above. Implementation update on d) above: The Health & ASC O&S Committee now receives regular reports on the Fulfilled Lives programme to provide opportunity for ongoing scrutiny of the transformation delivery. (Update by O&S Specialist, 24/4/25)
Recommendations from Committee meeting – 24 September 2024 – No recommendations made at this meeting.					
Recommendations from Committee meeting – 2 December 2024					
46	Health and Social Care for the Homeless	The Committee recommend that Cabinet: Discuss the issues caused by a lack of funding for rough sleepers with no local connection and those without an identified priority need with a view to developing solutions in partnership with other local authorities and key stakeholders such as the Integrated Care Board and relevant ministers to create a robust system that does not fail our most vulnerable or unfairly place the responsibility for caring for these people on local particular local authorities, with a view to getting something in place before the new strategy.	Cabinet, 10 December 2024	Acceptance unknown – recommendation received by Cabinet with advice that it would be considered at a future meeting of the Cabinet.	Cllr Kieron Wilson is responding by email to this recommendation.

47	Transforming Urgent and Emergency Care Services	<p>The Committee recommend that Cabinet recommends to Council:</p> <p>a) Notes the summary of the diagnostic review, including improved outcomes for residents and financial benefits for the Council.</p> <p>b) Notes that under the draft Partnership Agreement with Dorset health and care partners, anticipated benefits are significantly in excess of costs to the Council.</p> <p>c) Delegates to the Corporate Director for Wellbeing, in consultation with the Portfolio Holder for Health and Wellbeing, the Director of Law and Governance and the Director of Finance, authority to enter into the Partnership Agreement to undertake the proposed transformation programme.</p>	Cabinet (10 December 2024) and Council (10 December 2024)	Recommendations accepted at both Cabinet and Council	
Recommendations from Committee meeting – 3 March 2025					
61	Adult Social Care Strategy 2025-28	<p>The Committee recommend to Cabinet:</p> <ul style="list-style-type: none"> the inclusion of some clear targets ideally linked to the Adult Social Care Outcomes Framework (ASCOF) within the Adult Social Care Strategy; and the inclusion of an overview of how to better integrate performance and activity data with finance data in the Adult Social Care Strategy. 	Cabinet (2 April 2025)	Response unknown – recommendations 'welcomed' by Cabinet but no clear response given.	<p>The final decision of Cabinet did not reflect the recommendations made by the committee, and was as follows:</p> <p>'Resolved that the new ASC Strategy 2025-28 is linked to the Corporate Vision and supports corporate priorities under 'Our People and Communities.'</p> <p>Update required. Committee may wish to seek a response from relevant Portfolio Holder back into committee.</p>
Recommendations from Committee meeting – 19 May 2025 No recommendations made at this meeting.					
Recommendations from Committee meeting – 14 July 2025					
20	Adult Social Care Fulfilled Lives	<p>The HASC O&S Committee:</p> <p>1. Supports the recommendation to Cabinet that Council approves the request</p>	Cabinet 26 July 2025	Accepted	Cabinet and Council approved the release of the remaining £1.1m as outlined at part 1 of the recommendation.

	Transformation Programme	for the release of the remaining £1.11m funding that was previously agreed to allow the Fulfilled Lives Programme to reach completion and realisation of the benefits; and 2. Continues to monitor this four-year programme in particular around self-directed support and support at home that will enable people to stay independent.			
Recommendations from Committee meeting – 23 September 2025					
30	Get Dorset & BCP Working Plan - GD&BCPWP	The Committee RECOMMENDS that: 1) The recommendations as outlined in the report be approved by Cabinet. 2) That Cabinet agree for the Get Dorset & BCP Working Plan to return to an Overview and Scrutiny Committee at an appropriate stage for further scrutiny, to enable Members to review its delivery, assess its impact in supporting individuals to return to work, and consider whether intended outcomes are being achieved.	Cabinet 1 October 2025	Accepted	Report recommendations agreed by Council.
Recommendations from Committee meeting – 1 December 2025					
44	FutureCare Programme – Mid Programme Review	RESOLVED that the Committee requests the programme return to its next meeting on 2 March 2026 with detailed financial and impact data to scrutinise.	Officers	Accepted	Coming back to Committee on 2 March with further information requested.
Recommendations from Committee meeting – 2 March 2026 – No recommendations made at this meeting.					
Recommendations from Committee meeting – 19 May 2026					

Recommendations from Committee meeting – 20 July 2026

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Recommendations from Committee meeting – 22 September 2026

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Recommendations from Committee meeting – 30 November 2026

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Recommendations from Committee meeting – 1 March 2027

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OUTSTANDING ACTIONS

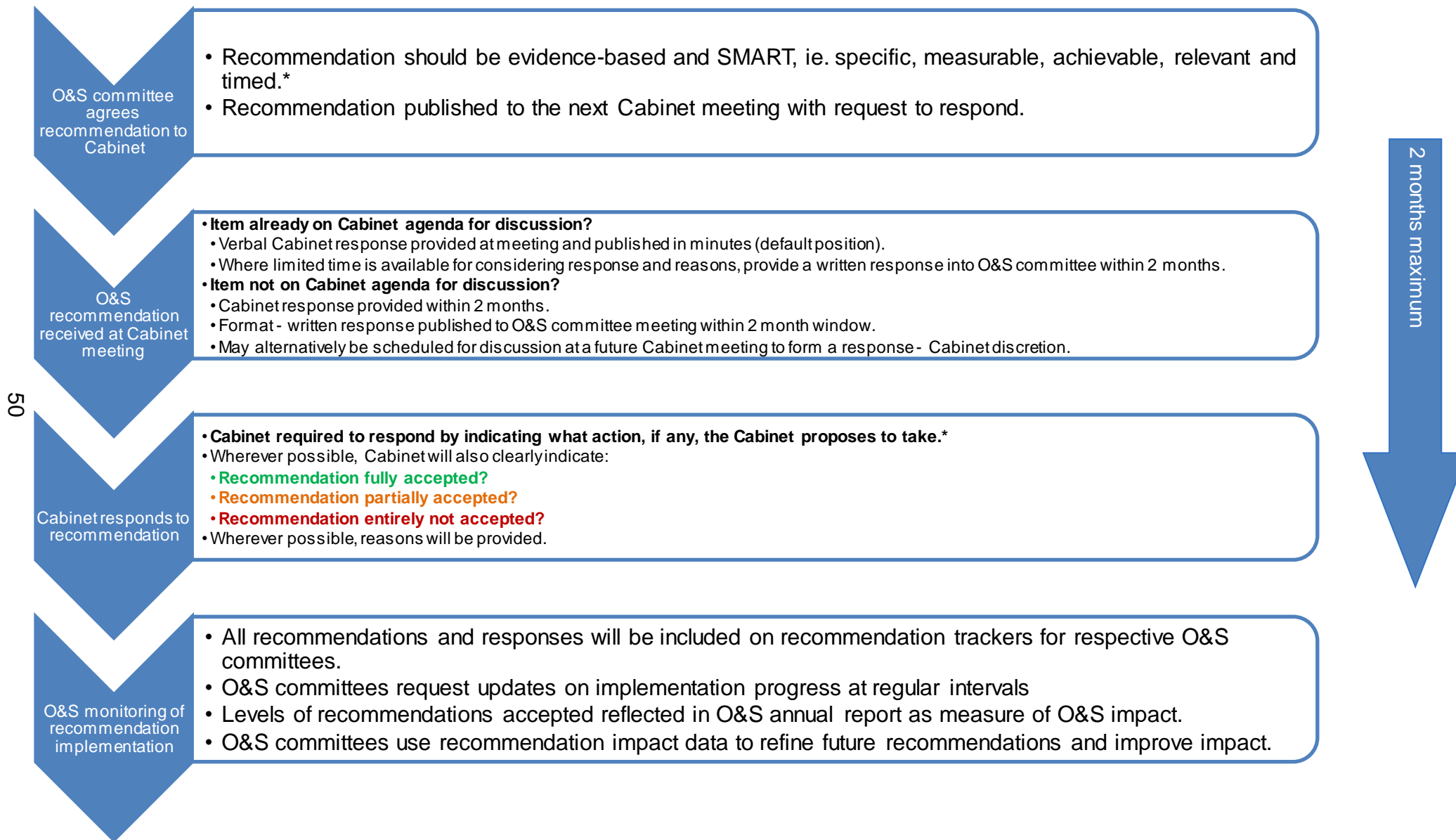
Minute number	Item	Action* *Items remain until action completed.	Benefit	Updates
Actions arising from Committee meeting – 25 September 2023				
20	National Suicide Prevention Strategy	Decision Made: The Board was advised that Public Health was unsure of the amount which would be allocated to the BCP area, as the closing dates for bids had not yet happened, however bids were being worked on and once any funding was known, the Committee could be informed. Action – Public Health aware		
Actions arising from Committee meeting – 15 July 24				
47	Adult Social Care Transformation Business Case	Decision Made: That key risks and Key Performance Indicators be included in future reports regarding the Transformation Programme Action – Officers aware	To enable the Committee to have this information when scrutinising	
Actions arising from Committee meeting – 24 September 24				
34.	Adult Social Care Budget Presentation	Decision made: In response to a query regarding the activities and outcomes of the Live Well Dorset programme, the Committee was advised that it had managed to reach those living in the most deprived areas of BCP and that access could potentially be provided to the dashboard for the Committee to see the output. Action: to be considered further		
Actions arising from Committee meeting – 3 March 25				

Minute number	Item	Action* *Items remain until action completed.	Benefit	Updates
59.	The Transformation of UHD Hospitals	Decision Made: That the Director of Adult Social Care be the contact for any Cllrs wishing to visit the new facilities ACTION – Director and Cllrs aware.		
64.	Work Plan	Decision Made: As requested by the Overview and Scrutiny Board, the Committee will monitor the proposed increase of block booked beds for long-term care and that an update on progress against this be provided at an appropriate time. ACTION – added to the work plan with no date yet identified.		An update requested under budget presentation in September 2025
Actions arising from Committee meeting – 19 May 25				
11	FutureCare Programme Update	Decision Made: That the Committee receive data regarding bed capacity and workforce numbers at an appropriate time. Action – Officers aware Decision Made: That the Committee receive data around benefits tracking and monitoring to be reported to a meeting at a future date. Action – Officers aware and added to the work plan Decision Made: That the Committee receive further information regarding capacity within secondary care to fulfil the future need. Action – Officers aware		
Actions arising from Committee meeting – 14 July 25				
20.	Adult Social Care Fulfilled Lives Transformation Programme	Decision Made: That the Committee receive quantitative data about the impact in future reports.		

Minute number	Item	Action* *Items remain until action completed.	Benefit	Updates
		Action – Officers aware		
Actions arising from Committee meeting – 23 September 25				
31.	Tricuro: Business Plan Review and Objectives 2025-26	<p>Decision Made: The Committee requested data on service capacity, particularly at the Moordown centre. Officers confirmed that capacity data is available via dashboards and would be circulated to the Committee.</p> <p>Action – Officers aware</p> <p>Decision made: The Committee was advised of the officer's commitment to ongoing engagement and agreed that progress updates should be provided between formal planning cycles to support continued collaboration and oversight</p> <p>Action – Officers aware</p>		
Actions arising from Committee meeting – 1 December 2025				
44.	FutureCare Programme – Mid Programme Review	<p>Decision Made: The importance of tracking savings through to tangible outcomes, such as reduced home care hours and improved reablement was highlighted, and the Chair requested detailed data analysis at a future meeting.</p> <p>Action – added to work plan for 2 March 2026</p>	To enable the Committee to fully scrutinise the impact of the programme in terms of tangible outcomes and savings	Coming back to Committee on 2 March 2026.
45.	Integrated Neighbourhood Teams (INTs) Update	<p>Decision Made: The Committee requested the programme DiS dashboard be shared with them to consider further.</p> <p>Action – Officers aware.</p>		

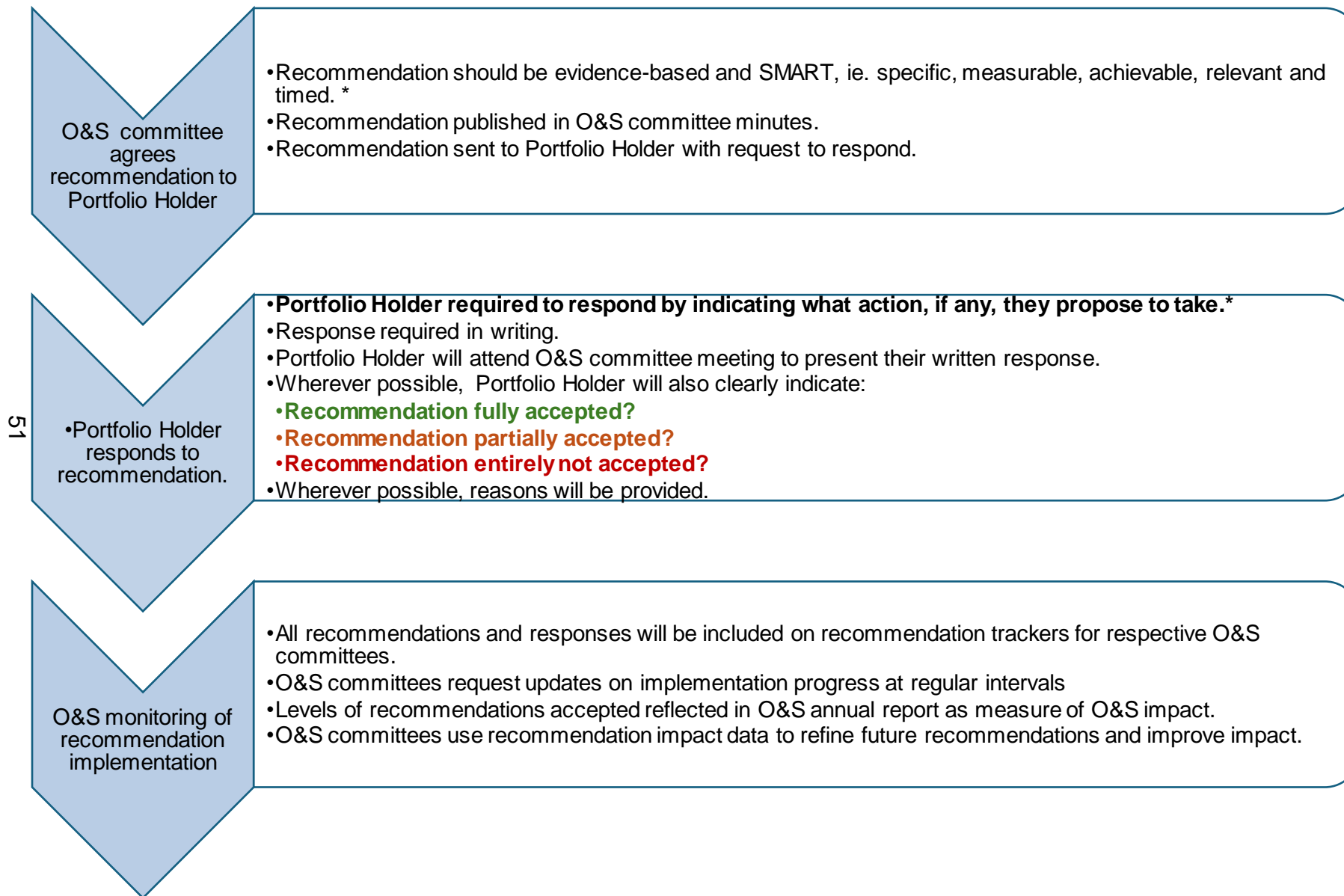
O&S Recommendations / Executive response process

Cabinet process:



* [Overview and scrutiny: statutory guidance for councils, combined authorities and combined county authorities - GOV.UK](#)

Portfolio Holder process



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CABINET



Report subject	Financial Outturn 2025/26
Meeting date	24 June 2026
Status	Public Report
Executive summary	<p>The report presents the revenue and capital budget outturn, reserves position, dedicated schools grant outturn, housing revenue account, and results of council company and partner organisations for the financial year 2025/26.</p> <p>The 2025/26 general fund revenue outturn of £4.6m is in line with the quarter three forecast and confirms that demand-led social care services remain the council's most significant financial challenge. This is particularly within children's services which overall has overspent by (£9.1m), being 9% of the service's budget. Planned investment and mitigation for 2026/27 will be critical to improving resilience and bringing these pressures under control.</p> <p>Pressures across the main service areas were partly offset by underspends in Resources and corporate budgets.</p> <p>Included in the budget were itemised savings of £9.6m with 91% achieved through service transformation, third party spend reduction, staff savings and raising additional income.</p> <p>The transformation programmes over the last six years have been crucial in reducing annual ongoing expenditure with cumulative revenue savings of £56m over this period from one off investments of £45m to date.</p> <p>The accumulated deficit of £180m for the dedicated schools grant at 31 March 2026 remains a significant threat to the council's financial stability. Expenditure will continue to outstrip funding by an estimated further £200m over the next two financial years. The required SEND reform plan has been developed and if approved, central government could provide an estimated 90% contribution toward this deficit. This would still leave the council with a residual debt to fund of £38m.</p> <p>Delivery of the £100m general fund capital programme was 60% spent by the year end, largely funded by government grant, with the balance carried forward into future years.</p>

Recommendations	<p>It is RECOMMENDED that Cabinet:</p> <ol style="list-style-type: none"> 1. Note the final outturn position for 2025/26. 2. Agree the general fund capital virements set out in paragraph 2 of appendix C1. 3. Agree the acceptance of capital grant for the HRA as set out in paragraph 20 of appendix D.
Reason for recommendations	<p>To comply with accounting codes of practice and best practice which requires councils to regularly monitor the annual budget position and take any action to support the sustainability of the council's financial position.</p> <p>To comply with the council's financial regulations regarding capital virements and acceptance of grants.</p>
Portfolio Holder(s):	Cllr Mike Cox, Finance
Corporate Director	Aidan Dunn, Chief Executive
Report Authors	<p>Matthew Filmer, Interim Director of Finance and Chief Finance Officer</p> <p>Nicola Webb, Assistant Chief Finance Officer</p> <p>Anna Fresolone, Interim Assistant Chief Finance Officer</p>
Wards	Council-wide
Classification	For Decision

Background

1. In February 2025 Council agreed the 2025/26 annual general fund net revenue budget of £356m, and a capital programme of £136m. The revenue budget included delivery of £9.6m of itemised service and transformation savings. Budgets were also agreed for the ring-fenced housing revenue account (HRA) and Dedicated School Grant for school funding.
2. Services have been expected to deliver balanced budgets by finding mitigations to budget pressures, with this aided by the expenditure control measures that have been in place across the council during the year.
3. At quarter three, the forecast revenue outturn was a £4.6m overspend with senior officers, budget holders, and portfolio holders encouraged to take all reasonable steps to reduce the forecast overspend in the final quarter of the financial year.
4. The budget and medium-term financial plan (MTFP) report to Council on 11 February 2026, proposed to fund the overspend from the one-off additional business rates resources available in 2026/27. These resources became available following a fundamental review of the council's collection fund and the approach recognises that some of the previously assumed use of these funds have been profiled into the next financial year.

5. The report noted that as a matter of principle should any improvement be delivered in the final quarter then consideration will be given to:
 - a. Further supporting unearmarked reserves and improving the financial health of the council which has been impeded by the 2025/26 overspend.
 - b. Ensuring that the council can continue to fund its regeneration service after 31 March 2027.
 - c. Making voluntary repayments of debt, as recognised in the Treasury Management Strategy.

Revenue Outturn 2025/26

6. The final revenue outturn for 2025/26 is a £4.6m overspend as forecast at quarter three and allowed for in the budget for 2026/27. A summary of the outturn is below in Table 1:

Table 1: Summary General Fund Outturn 2025/26

Quarter 3		Outturn Budget Position					
Variance Forecast £000's	Corporate Directorate	Gross Budget £000's	Net Budget £000's	Outturn £000's	Total Variance £000's	Savings undelivered £000's	Other Variance s £000's
2,826	Wellbeing	338,462	137,643	140,880	3,237	40	3,197
5,110	Children	130,801	100,303	109,414	9,111	0	9,111
608	Operations	187,928	60,402	62,199	1,797	796	1,001
(881)	Resources	59,124	50,938	48,973	(1,965)	0	(1,965)
(3,090)	Central		11,552	5,264	(6,288)	0	(6,288)
0	Funding		(360,838)	(362,156)	(1,317)	0	(1,317)
4,573	Total		0	4,574	4,574	836	3,738

7. The overall council financial position remains under significant pressure, driven mainly by on-going increases in demand from demand-led social care services.
8. **Children's Services** has the most significant financial pressures, closing the year with a £9.1m overspend, which is £4m more than quarter three. This is mainly due to continued growth in the number and cost of children's social care placements. A £7m growth allocation has been built into the 2026/27 budget to cater for some extra demand. An invest-to-save programme was agreed by Cabinet in April 2026 aiming to deliver some savings in-year, growing to £2m by the end of 2027/28 through improving demand management and long-term service sustainability.
9. **Wellbeing** overspent by £3.2m (2.4%), with the primary driver being adult social care, which ended the year with a £4.8m overspend with some mitigation through commissioning from contract reviews, block bed reconfiguration, vacancy control and agency spending restraint. Pressures in adult social care are overwhelmingly demand-led, especially for those aged 65+ needing care home placements, high-cost learning disability/autism placements and increased domiciliary care hours. These pressures were only partly offset by higher client contributions, extra health funding, and staffing underspends.

10. **Operations** overspent by £1.8m (3%), largely from lower parking income, which worsened significantly in the final quarter. Some services performed better than expected and helped offset pressures. The most significant is Environment with a £1.0m underspend. However, Planning & Transport overspent by £0.7m, mainly due to reduced planning income and rising concessionary fares costs.
11. **Resources** underspent by £2.0m, mainly due to vacancy management, one-off funding, expenditure controls and strong underspends in IT & Programmes (£1.2m), People & Culture (£0.7m) and Finance/Estates/Benefits (£0.5m).
12. **Central budgets and funding changes** delivered a combined £7.6m underspend, driven by lower debt repayments, better treasury management and stronger business rates performance, plus unused contingency to support service overspends. The expenditure includes £4.7m transferred to reserves to support corporate maintenance priorities. Further details are included within the Medium-Term Financial Plan report on the meeting agenda.
13. Appendix A1 provides the detail and reasons for the main projected budget variances in each service area.
14. Appendix A2 provides a summary revenue outturn statement.

Savings Monitoring 2025/26

15. Savings delivered at outturn are £8.7m (91% of budget), a similar level as reported throughout the year. The final position is summarised below. The impact of savings not delivered during the year is included in the budget variances in Appendix A1.

Table 2: Summary of savings delivery 2025/26

2025/26 Savings by Directorate	Council Approved Savings £000s	Outturn Savings £000s	Savings Shortfall £000's
Wellbeing Directorate	(2,759)	(2,759)	0
Children's Services Directorate	0	0	0
Operations Directorate	(3,259)	(2,463)	796
Resources Directorate	(664)	(664)	0
Total general service-based savings	(6,682)	(5,886)	796
Wellbeing Directorate	(1,610)	(1,570)	40
Children's Services Directorate	(576)	(576)	0
Operations Directorate	(140)	(140)	0
Resources Directorate	(559)	(559)	0
Total transformation/efficiencies savings	(2,885)	(2,845)	40
Total service - based savings	(9,567)	(8,731)	836

16. Although Wellbeing and Children's are reporting overspends overall, individual programmed savings for specific budget items have been met. As an example, within children's services, savings have been met in full due to staff reductions in specific areas from the new operating model. Other savings have been achieved through the new process for proactive management of existing contracts and placement reviews.
17. The undelivered saving in Wellbeing is within adult social care costs from the pan-Dorset project with the NHS (FutureCare programme). Savings have been achieved across partners from external consultancy with the BCP shortfall expected to be delivered in 2026/27 along with further programmed savings.

18. The savings not delivered across Operations include reduced income from seafront activities (due to the cliff slip), delays to carparking changes, (due to resources diverted to the PCN trial), and lower planning income as agreement of the local plan has been delayed. The main cost savings not achieved are from the planned creation of community service hubs. Non-delivery of savings was identified early in the year with future year budgets updated for any considered ultimately unachievable.
19. Appendix A3 provides a schedule of final savings delivery for 2025/26 for each service area with explanations for non-delivery and future budget expectations.

Transformation

20. Since the start of the council transformation programme in 2020/21 to the end of 2025/26 net revenue savings of almost £54m have been achieved from a total one-off investment of £41m.
21. The separate service investment programmes within adult social care and children's services are also delivering annual savings. At the end of March 2026, £2.3m of ongoing savings have been delivered from expenditure incurred of £3.9m.
22. Appendix A4 provides details of the transformation programmes and funding through the agreed flexible use of capital receipts (FUCR) policy.

Reserves Monitoring for 31 March 2026

23. Earmarked reserves are those set aside for specific purposes.
24. Table 3 below summarises the movement in reserves during the current financial year.

Table 3: Summary of movements in reserves

	Balance 1 April 2025	Balance 31 March 2026	Movement
	£m	£m	£m
Un-earmarked reserves	27.3	29.3	2.0
Earmarked reserves*	55.7	48.8	(6.9)
Total reserves	83.0	78.1	(4.9)

These reserves do not include revenue reserves earmarked for capital, school balances or the negative DSG reserve.

25. Unearmarked reserves have increased by £2m from a transfer from the transition and transformation earmarked reserve which is no longer required.
26. The main other movements in earmarked reserves include the drawdown to cover the £4.6m overspend for the year, as agreed at Cabinet in February 2026, and progressing corporate priorities and transformation. Additions to earmarked reserves include planning related (£0.7m) and corporate maintenance (£5.5m) and a net increase for grants carried forward of (£0.6m).
27. The higher earmarked reserves at outturn of £48.8m compared with quarter three (£32.5m) is largely due to more grants being carried forward into 2026/27 than had been expected and funding set aside for corporate maintenance.
28. Appendix B provides a summary of the actual earmarked reserves position as of 31 March 2026.

Dedicated Schools Grant (DSG)

29. The ring-fenced DSG in 2025/26 was budgeted at £405m and is provided to fund early years providers, schools, a small range of central services and provision for pupils with high needs. The high needs funding within that total was £64.5m with expenditure projected to be approaching double. A funding gap of £57.5m was budgeted and included in the estimated accumulated deficit for March 2026.
30. High needs funding has been reduced by £0.5m in-year to reflect the growth in the number of placements in the year since January 2024 for provisions hosted by the DfE. The adjustment is unusually high for 2025/26, reflecting the significant growth over 2024/25 in the number of children and adults up to age 25 in these provisions, with the number in specialist post-16 institutions doubling.
31. The final 2024/25 settlement for the DSG early years block to reflect the January 2025 census, was received in August 2025. This provided an additional £1.9m compared with the estimated clawback in the year end accounts. This was mainly due to funded places for children aged under two being higher than estimated.
32. At quarter three, the in-year deficit was projected at £70.3 with the cumulative deficit at £183.6m. The outturn position is an improvement in this position as presented in the table below:

Table 4: Summary position for dedicated schools grant

Dedicated Schools Grant	£m
Accumulated deficit 1 April 2025	113.3
Prior year additional funding – early years	(1.9)
Budgeted high needs funding shortfall 2025-26	57.5
High needs funding reduction 2025-26	0.5
High needs overspend 2025-26	13.5
Other block underspends	(3.1)
Projected accumulated deficit 31 March 2026	179.8

33. The final Local Government finance settlements for 2026/27 included the details of government financial support available for the historic and still accruing DSG deficit up to March 2028. This included:
 - a. A new high needs stability grant, to cover 90% of the deficit as at the 31 March 2026. This grant is subject to the council securing government approval for a local SEND reform plan. This plan is to reflect the aspirations in the February 2026 Schools White Paper with submission required in June. If agreement is reached the grant will be paid during the autumn of 2026. It will be applied to the above accumulated deficit balance at 31 March 2026.
 - b. There is an expectation that similar support will be given for further deficits that will arise in 2026/27 and 2027/28, although it was recognised that this support would not be unlimited.
34. The current accounting statutory override, which requires the council to hold a negative reserve (not normally permitted) for the DSG in its statutory accounts, will continue until the 31 March 2028.
35. The government has indicated that there should not be further deficits beyond March 2028 because from 2028/29, funding to councils for SEND will increase to fully fund expected expenditure levels. Details are to be confirmed in the 2027 Spending Review for financial year 2028/29.

Capital Investment Programme (CIP)

36. The total resources for the 2025/26 capital investment programme changed during the year from the £136m agreed in February 2025 to £100m by the year end. It was increased due to slippage from 2024/25 and as new projects were added but then reduced as schemes were removed from the programme or expenditure was profiled into future years.
37. Delivery of the programme was £60m, being 60% of the final annual programme, with the remaining £40m reprofiled into future years.
38. A major part of the programme is within operations at £85m with the largest budgets in commercial operations (65% spent), customer arts and property (75% spent) and environment (34% spent). Within environment the main slippage in spend was in fleet replacement and the play programme.
39. The majority of spend was covered by government grants of £49m (82%) with the balance by internal and other external sources.
40. Appendix C provides monitoring information for the capital programme with the details of the virement to be agreed by Cabinet summarised in paragraph 2 of Appendix C1. This approval is for the allocation of education SEND capital grant to clear the Linwood school remaining prudential borrowing repayments outstanding from prior years capital works of £0.5m.

Housing Revenue Account (HRA)

41. The HRA is a separate account within the council that ring-fences the income and expenditure associated with the council's housing stock. The HRA does not therefore directly impact on the council's wider general fund budget.
42. The 2025/26 HRA budget was approved by Council in February 2025. It budgeted for total income of £58.5m for the year and a net surplus of £4.1m.
43. The overall net impact of variances resulted in a surplus for the year of £3.0m, £1.1m less than the original budgeted surplus.
44. Income was ahead of budget from dwelling rents and service charges.
45. Repairs & maintenance expenditure was ahead of budget due to the very high volumes of response repairs, damp and mould works, and the very cold and wet autumn and winter increased boiler and roofing repairs.
46. Net Interest charges are £0.9m lower than budget as reserves were higher than budgeted for the start of year reducing the need to borrow and higher interest earned on cash balances.
47. The forecast expenditure for the capital programme is ahead of budget by £2.2m as schemes have caught up on slippage brought forward in programmes from last year and additional spend was approved for major projects.
48. Appendix D provides a summary of HRA budget monitoring for both the revenue and capital account. The appendix at paragraph 20 includes a request for Cabinet to approve up to £0.975m of grant funding from the Warm Homes: Social Housing Fund to improve the energy efficiency of the Council's social housing stock, primarily through the installation of PV and batteries.

Companies and partner organisations

49. The financial sustainability of the council could be impacted by the performance of partners and subsidiaries in which it has a financial interest. Each of these entities has their own governance framework and arrangements for reporting their financial and operating performance.

50. Appendix E contains a summary of the outturns for partner and subsidiary organisations. It should be noted that these are provisional figures and are unapproved by the respective boards of directors and are also subject to audit.

Scenarios

51. The outturn includes some estimates and assumptions, with anticipated losses provided for where known and able to be estimated.

Summary of financial implications

52. This is a financial report with budget implications a key feature of the above paragraphs.

Summary of legal implications

53. The recommendations in this report are to comply with the council's financial regulations with attention drawn to significant budget variances as part of good financial planning to ensure the council remains financially viable over the current year and into the future.

Summary of human resources implications

54. There are no direct human resources implications from the recommendations in this report.

Summary of sustainability impact

55. There are no direct sustainability impacts from the recommendations in this report.

Summary of public health implications

56. The council is seeking to maintain appropriate services for the vulnerable as well as improve the sustainability of services important for the wellbeing of all residents.

Summary of equality implications

57. Budget holders are managing their budgets with due regard to equalities issues.

Summary of risk assessment

58. The outturn is prepared based on the best estimates available to close the financial statements. Any variations to these will impact in the 2026/27 financial year.

Background papers

2. The link to the budget papers at February Council for 2025/26 is below:
[Welcome to BCP Council | BCP](#) item General Fund 111 and HRA 113
3. The link to the 2025/26 quarter three budget monitoring report is below:
[Welcome to BCP Council | BCP](#) item 117

Appendices

- Appendix A Revenue Outturn 2025/26
 - A1 Revenue Budget Variances by Service Area
 - A2 Revenue Outturn Summary
 - A3 Revenue Savings Monitoring
 - A4 Transformation Programme
- Appendix B Earmarked Reserves for 31 March 2026
- Appendix C Capital Programme Outturn 2025/26
 - C1 Summary Capital Programme Outturn and Narrative
 - C2 Capital Programme Project Detail
- Appendix D HRA Outturn 2025/26
- Appendix E Company Outturns 2025/26

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Appendix A1: Outturn Revenue Budget Variances by Service Area 2025/26

1. The outturn for each directorate is shown in the tables and narrative below.

Wellbeing – £3.2m overspend (2.4%)

2. The Wellbeing directorate has overspent by £3.2m due to additional net expenditure in adult social care services with some offset from other budget areas.

Q3 Variance £000's	Service	Final Budget £000's	Outturn £000's	Outturn Variance £000's
	Adult Social Care Services			
9,541	Care packages – all ages and needs	190,796	201,585	10,789
(138)	Employees	28,320	27,722	(598)
(3,521)	Client Contributions	(32,526)	(33,623)	(1,097)
(1,424)	Health Funding: CHC/JF/Sec117/BCF	(28,762)	(30,345)	(1,583)
(832)	Other Funding: grants, other authorities, NHS	(15,269)	(16,134)	(865)
157	Other services: training, running costs, etc.	305	406	101
	Bad debts provision for deferred payment	0	(1,955)	(1,955)
3,783	Total Adult Social Care Services	142,864	147,656	4,792
	Commissioning			
(625)	ASC: Care and contracts (including Tricuro)	30,099	29,241	(858)
(239)	ASC: Employees	3,238	3,078	(160)
150	ASC: Client contributions	(1,598)	(1,525)	73
54	ASC: Health Funding: CHC/JF/Sec117/BCF	(12,510)	(12,492)	18
(22)	ASC: Grants and other income	(34,312)	(34,438)	(126)
(54)	ASC: Other services/voluntary sector/projects, etc.	690	605	(85)
(736)	Total Commissioning	(14,393)	(15,531)	(1,138)
	Housing and Public protection			
0	Asset Management	(2,280)	(2,922)	(642)
0	Housing and Community Management	226	232	6
(60)	Public Protection	3,474	3,525	51
(161)	Strategic Housing and Partnerships	6,500	6,762	262
(221)	Total Housing and Public Protection	7,920	7,597	(323)
	Public Health and Communities			
0	Community Engagement and Safety	1,252	1,158	(94)
0	Public Health – ring-fenced grant funded	0	0	0
0	Total Public Health and Communities	1,252	1,158	(94)
2,826	Wellbeing Total	137,643	140,880	3,237

Adult Social Care

- The Adult Social Care (ASC) Service Unit finished the financial year 2025-26 overspending by £4.8m.
- The most prominent component of the above position is attributable to the cost of care packages driven by demand for adults aged 65+ and high-cost placements for service users with learning disability and autism related needs:

- a. Full year analysis of the care home budget for adults aged 65+ indicates over 6.5% higher demand than budgeted. This volume pressure is mainly from hospital discharges and quicker than anticipated private service users' capital depletion.
 - b. Circa £0.3m of the cost increase within residential care for adults aged 65+ is due to accepting an ordinary resident case from Hampshire with backpay for 6 years.
 - c. Apart from demand pressures, fees payable for care home placements for adults aged 65+ were 1% higher than budgeted. The price pressure however slowed down comparing to previous financial years.
 - d. Domiciliary care for service users with long term conditions grew by over 1350 hours per week in the fourth quarter translating to an additional pressure of £0.4m compared with the quarter three forecast.
 - e. Cost of care home placements for younger adults was impacted by an unforeseen high-cost case transferred from children social care with a cost of £15,000 per week. The case was put forward for NHS continuing health care (CHC) joint funding with the Integrated Care Board (ICB) with a 50-50 cost split agreed. In addition, the case was considered by the Court of Protection (COP) with it possible to secure an appropriate placement with better value. Pressures have also arisen in working age adults from expensive placements from brain injuries.
 - f. The number of Specialism cases in care homes and community care or approved for such care exceeded planned activity by 10%, whilst the total cost of such care, driven by needs complexity, exceeded planned level by 6%. The autism budget, as for care homes for adults aged 65+, was also exposed to the impact of an ordinary residence ruling with costs of specialist care home placements being £0.15m higher than expected. Fees in-year were reviewed on an individual basis to ensure providers' uplifts were awarded on a fair basis. Whilst care home fees were kept under control, only 57% of all commissioned community care was purchased via the framework resulting in 12% higher prices than budgeted.
5. The rising demand for care noted above has also increased client contributions with £1.1m more invoiced than the planned level. Over the last financial year, the number of service user contributions where providers are paid gross has increased through assessed charges. However, deferred income from asset-secured debt has reduced. The estimated number of service users who support their cost of care with assets fell in 2025/26 by 20% compared with last year, with a reduction of £1.2m from the estimate at quarter three. Higher levels of outstanding debt for other care charges increased net expenditure by a further £1.2m through the increased provision for bad and doubtful debts. No provision against asset secured debt has been made in 2025/26, releasing £2m, as historically these have proved collectable in full as they fall due.
 6. Staffing turnover has slowed with fewer vacancies than usual in the second and third quarter. The vacancy freeze implemented in the autumn and agency cost controls introduced in December resulted in a £0.6m underspend in staffing costs.
 7. Due to the rising volume of service users in care, the number of cases where cost sharing with the health authority is in place or fully funded within NHS has also continued ahead of budget, estimated at £1.6m. This outturn includes newly agreed joint funded cases and recharges to the NHS following ordinary residence agreements and high-cost transition case mentioned above in paragraph 4. Also, more cases are subject to cost-sharing with out of area health authorities.

Commissioning

8. The Commissioning service completed financial year 2025/26 with an underspend of £1.1m, supporting pressures in Adult Social Care.
9. Contractual arrangements continued being reviewed with block bed commitments reconfigured and contract agreements revised to achieve in-year efficiencies or allow for demand changes

where beds were not being fully used. This underspend alleviates cost of care pressure in Adult Social Care, where spot purchasing must be pursued due to complexity of service user needs.

10. There is a small number of health care eligible service users in commissioning-led block contracts in the council-owned (Tricuro) care homes. The full cost of the service, previously reported as recovered and retained, was transferred to the local authority trading company, in support of their non-council commissioned activities.
11. Continued scrutiny of vacancies and agency worker expenditure controls resulted in a staffing underspend of £0.2m.

Housing & Public Protection

12. Asset Management covers income and maintenance responsibilities for photovoltaic (PV) panels and garages. A review is underway to ensure these assets operate on a sustainable financial basis, with income supporting ongoing investment in maintenance and enhancement.
13. At outturn, the service has generated a surplus of £0.6m, reflecting stronger than anticipated income performance during the year.
14. Public Protection reports an overspend at outturn, a change from the surplus forecast at quarter three. The movement reflects a reassessment of anticipated income levels, alongside ongoing pressures in staffing. While one-off funding has supported the service during the year, this has not fully offset these underlying pressures. The service continues to actively manage its financial position, with a focus on maintaining stability and supporting core service delivery.
15. Strategic Housing is reporting an overspend of £0.3m at outturn, a change from the underspend projected at quarter three. This movement is largely driven by the recognition of historic loan written off. Excluding this, the service has continued to benefit from the effective use of targeted grants to support homelessness prevention and recovery initiatives, helping to offset ongoing pressures including borrowing costs for temporary accommodation, bad debt associated with a vulnerable client base, and essential repairs to older housing assets.
16. The service has also successfully maintained lower levels of emergency accommodation usage, which has significantly supported budget management and enabled grant funding to be directed towards prevention and wider homelessness initiatives.
17. During the year, additional grant funding has been received to support rough sleeping prevention and recovery, housing strategy priorities, and preparation for new legislative requirements including the Renters Rights Act. Where this funding relates to future delivery, it has been transferred to earmarked reserves to support planned activity in subsequent years.
18. The service continues to focus on aligning funding and delivery to manage demand and support sustainable service provision, with grants remaining a key component in addressing current and future pressures.

Public Health & Community Engagement and Safety

19. Public Health, including the smoking cessation service, is fully funded by external Department of Health and Social Care (DHSC) grant and currently is projected to spend all resources on planned services. Government was assured in their visit during the year that the planned use was consistent with their expectations and the grant conditions, but indications are that future funding growth will be limited. Budget scrutiny and reserve management will be necessary for future sustainable public health services.
20. Community engagement and safety is primarily funded through grants, community initiatives, and strategic partnerships. The service has delivered an overall underspend of £0.1m at outturn. This variance is largely attributable to staffing savings achieved through the recharging of costs to external grant funding during the year. As a result, the service required less call on earmarked reserves than originally anticipated. However, in line with the planned

use of reserves to support the overall general fund position, the full budgeted contribution has been maintained.

Children's Services – £9.1m overspend (9.1%)

21. Children's Services closed the 2025/26 financial year with an overspend of £9.1m being 9.1% more than the approved budget. This is £4m (4%) above the quarter three forecast reflecting a further increase for demand and cost of children in care.

Forecast Variance		Budget	Outturn	Outturn Variance
(3,215)	Management	(9,820)	(12,936)	(3,116)
847	Child Health & Disability	4,573	5,979	1,406
1,553	Children & Families First, Care Proceedings and Court	6,559	8,719	2,160
7,492	Children In Care and Care Experienced Young People	43,294	53,010	9,716
(545)	Children's Social Care Management	1,292	1,851	559
90	Early Help & Targeted Intervention	3,440	2,321	(1,120)
(275)	Safeguarding Hub, Assessment & Out of Hours Service	5,315	5,105	(210)
32	Youth Justice Service	692	692	0
9,193	Children's Social Care	65,165	77,677	12,512
65	Adoption	0	61	61
(147)	Aspire Adoption	2,083	2,248	165
(518)	Children's Commissioning	1,504	1,443	(62)
(275)	Commissioning, Resources and Quality Assurance	1,032	747	(286)
155	Fostering & Supported Lodgings	12,303	12,694	391
(113)	Performance, Management Information & Governance	1,214	1,014	(200)
(78)	Quality Assurance, Safeguarding & Partnership	2,540	2,509	(32)
(911)	Commissioning, Resources and Quality	20,677	20,715	37
12	Adult Learning and Skills	0	0	(0)
(422)	Education Management	(321)	(113)	208
(119)	Education Effectiveness	1,378	1,065	(313)
(607)	School Organisation	18,338	17,035	(1,303)
1,175	SEND Team	4,573	5,660	1,087
1	Virtual School	312	312	0
41	Education & Skills	24,280	23,959	(322)
5,108	Children's Total	100,303	109,414	9,111

22. **Children's Social Care:** The most significant pressure remains within the children's social care service which reported an overspend of £12.5m. This was primarily driven by increased numbers of children in care (CIC) and higher placement costs due to complexities of needs. Overspends were also seen in other social care services such as in short breaks for children with disabilities.
23. The table below details the cost of care packages for children in care those and with care experience. The CIC costs for 2025/26 were £55.8m, which is £7.9m (17%) above budget, and £2.5m higher than the quarter three forecast, and £16.2m above actual expenditure for 2024/25. The overspend is primarily driven by a higher-than-anticipated rise in the number of children in care, increasing from 556 in March 2025 to 643 by March 2026 (a 16% increase representing 87 net in-flow compared to 17 in 2024/25). This is alongside higher placement

costs, sufficiency challenges in fostering provision, and increasing complexity of need. The position was partly offset by underspends in in-house fostering and income from unaccompanied asylum-seeking children (UASC). It also includes £0.84m of costs relating to young adults aged 18+ that are more appropriately aligned to adults or housing budgets. In response to these ongoing pressures, the service has commissioned an invest-to-save project expected to deliver £2m of savings by the end of 2027/28 while supporting a more sustainable approach to managing future demand.

Children in Care (Budget, Forecast & Outturn)						
Budget category	2025/26 Budget £000's	2025/26 Outturn £000's	Outturn Variance £000's	2025/26 Q3 Forecast £000's	2025/26 Q2 Forecast £000's	2024/25 Outturn £000's
Residential	£27,896	£35,525	£7,955	£34,157	£31,780	£20,486
Other - reverse residential		£327		£131	£59	
Independent fostering (foster care/staying put)	£6,476	£6,999	£715	£6,945	£6,770	£6,549
Other LA foster placement		£192		£216	£290	
Supported accommodation (semi-independent)	£6,414	£3,915	(1,497)	£4,793	£4,627	£5,669
Independent living		£1,003		£993	£1,102	
Other (remand/secure placements)	£95	£132	37	£132	£128	£199
At home with Support		£51	51	£91	£91	
In-house fostering	£6,960	£6,721	(239)	£5,957	£5,749	£6,638
Other		£908	£908	(146)	(146)	
Total	£47,841	£55,772	£7,931	£53,269	£50,450	£39,541

Budgets are included in the main budget monitoring table as below	
	£000's
Children's Social Care – CIC budget	£40,881
Commissioning, Resources and Quality) – in house fostering	£6,960
Total	£47,841

24. **Commissioning, Resources and Quality:** Reported a small overspend at outturn compared with a significant surplus expected at quarter three. This change is mainly due to unexpected costs from in-house fostering's together with reconciliation and budget adjustment within the wider Children's services.
25. **Education and Skills:** These services achieved a modest underspend of £0.3m. This is due to £1m saving on special education needs and disability (SEND) transport from assessment delays, partially offset by additional costs of SEND tribunals, compensation and mediation expenditure.
26. **Service Management:** The budget includes grants where expenditure is attributed across the service with additional income allocated in-year. The reduced surplus from quarter three is primarily due to unexpected consultation and legal fees charged.
27. In conclusion, the 2025/26 outturn reflects a significant overspend of £9m due to growth in social care activities. Looking ahead, a £7m growth allocation has been built into 2026/27 to help address these ongoing pressures. This additional investment together with the recently commissioned service project to deliver savings and improve demand management, is expected to place the service in a stronger position to manage financial pressure more effectively in the new year.

Operations – £1.8m overspend (3%)

28. The overspend for Operations increased over the final quarter by £1.2m to £1.8m in large part due to lower carparking income than budgeted or forecast at quarter three.

Q3 Variance £000's	Service	Working budget £000's	Outturn £000's	Outturn Variance £000's
	Commercial Operations			
0	Director	255	181	(74)
0	Flood and Coastal Erosion	1,123	1,125	3
(52)	Head of Commercial Operations	103	54	(49)
(85)	Leisure and Events	1,452	1,058	(395)
0	Parking Services	(18,827)	(17,791)	1,037
(348)	Seafront	(6,629)	(6,827)	(198)
(485)	Commercial Operations	(22,524)	(22,200)	323
	Environment			
18	Service Management	569	547	(22)
(76)	Neighbourhood & Grounds	17,301	17,254	(47)
(335)	Passenger Transport	478	72	(406)
(75)	Bereavement & Coroner	875	638	(237)
(160)	Strategic Waste	8,355	8,343	(12)
(27)	Greenspace	379	243	(136)
50	Transport & Operating Centres	4,907	4,697	(210)
(604)	Environment	32,864	31,794	(1,070)
	Planning & Transport			
0	Planning Management	487	393	(94)
662	Planning Operations	1,028	1,785	757
8	Strategic Planning	1,567	1,467	(100)
0	Planning System	122	132	10
187	Transport Policy / Sustainable Travel	12,687	12,845	158
857	Planning & Transport	15,891	16,622	730
	Investment and Development			
(92)	Housing Delivery	139	148	9
0	Regeneration Delivery	1,050	1,050	0
0	Smart Places	122	109	(13)
(27)	Operations Strategy	78	76	(2)
(119)	Investment and Development	1,390	1,384	(6)
	Customer & Property Operations			
46	Business Support	8,411	8,661	251
0	Culture	3,145	3,501	356
(50)	Customer Services	2,917	2,849	(68)
153	Libraries	4,358	4,377	19
0	Bournemouth Library PFI contract	1,457	1,521	64
(17)	Engineering	5,264	5,283	19
537	Facilities Management	7,632	8,427	794
200	Property Maintenance (CWT & IHT)	(563)	(362)	201
90	Telecare	161	344	183
959	Customer & Property Operations	32,782	34,600	1,819
608	Operations Services	60,402	62,199	1,797

Commercial Operations

29. Overall commercial operations had an overspend of £0.3m, with reduced parking income outweighing the savings in other areas.
30. Director of Commercial Operations is showing a surplus of £0.1m due to underspends on supplies and services budgets.
31. Parking services have ended the financial year with a pressure of £1m. Whilst income had been comparable with previous years throughout the first half of the year, this was less than budget. In February and March there was an income shortfall of £0.4m which was not anticipated at quarter three. Whilst discretionary expenditure had been frozen to mitigate the income shortfall, there was also £0.3m of additional salary expenditure from the new pay & reward scheme.
32. The Leisure & Events service has a surplus of £0.4m. The staffing pressures and business rates liabilities associated with Kings Park leisure centre reported at quarter three have been offset by underspends in other areas from the expenditure freeze, leading to a balanced position within the expenditure budgets. However, income is higher than had been anticipated from contracted and in house leisure services.
33. Seafront services have experienced a fall in income mainly due to the cliff slip impact on income generating services such as the land train, beach huts, cliff lifts and catering of £0.3m. This loss of income has been partially offset by freezing, wherever possible, discretionary budgets, including staffing, equipment and repairs and maintenance. This has enabled the service to turn the position around and report a £0.2m surplus. In addition, all spend relating to the repairs and maintenance of the cliffs are being funded from the cliff slip reserve, using £0.6m of the £1.4m earmarked reserve.

Environment

34. Overall Environment had a £1m underspend, with all service areas contributing.
35. **Neighbourhood services and grounds** had an outturn slightly below the forecast surplus at quarter three. Although a broadly balanced position overall, there were individual savings and pressures within the individual services including an unforeseen business rates bill for the Kings Park Athletics Centre, backdated for 3 years adding a £0.1m pressure.
36. Within the waste and cleansing teams, managing a salary pressure of £0.4m remained a challenge, with high levels of unbudgeted overtime needed to maintain good service levels. Added pressure arose in March to recruit and train extra staff ready for the expanded food waste collection service for Poole residents from 5th April 2026. Work continues to reduce agency spend and tackle absence issues. Pay and reward outcomes highlighted an unpaid contractual allowance applicable to new starters since April 2019 of £0.3m.
37. Green waste income overachieved by £0.1m due to the uplifted subscription rates for the 2026 service, which has helped to mitigate the salary pressure.
38. Within highways, after increased levels of work in previous years, demand in vehicle access fees fell during the year with ICT issues during the early part of the year hindering online applications. However, overall highways achieved a surplus position from savings in expenditure.
39. **Passenger transport services** had an outturn as forecast with a £0.3m underspend. This is primarily related to vacant driver posts and reduces spend on supplies and services from the expenditure freeze.
40. **Bereavement and coroner services** have a surplus of £0.2m, being better than forecast due to a slightly improved income position and salary savings from vacant posts. The number of cremations has reduced compared with last year. This trend is anticipated to grow as awareness of direct cremations increases. In addition, local competitors have established in the area and BCP death registrations have declined. Conversely, public health burial caseload

has increased with extra costs of £0.1m. Regulation changes introduced the requirement for local authorities to be responsible for all local cases (including cases from hospital settings).

41. **Strategic waste service** achieved a broadly balanced position, close to the quarter three forecast. However, there are some individual pressures and savings. General waste was considerably higher than budgeted, the main causes being waste tipped at the recycling centres and increased litter bin tonnages, partially offset by lower black bin waste. Recycling sales were hindered by market conditions affecting the textiles contract. The waste disposal contract terms produced a lower than budget recycling price for the first three quarters providing an overall favourable position. Garden waste tonnages were low during the summer, impacted by the dry weather conditions. Loss of significant local commercial waste collections saw a reduction in fees, partially offset by lower disposal costs. The new commercial food waste collection service generated income during the year and the bulky household waste collections continued to produce a surplus. Services were delivered despite staff vacancy savings.
42. **Greenspace and conservation** achieved a final surplus position of £0.1m. Overall contract income is higher than expected by £0.1m
43. **Transport and operating centres** had an overall surplus of £0.2m. Fleet services have been able to use their vehicles over a longer economic life with acquisitions delayed and borrowing costs reduced. Due to changes to the structure of BBML (the council owned building company) and the in-house team (IHT), the annual recharge for vehicle and fuel costs increased in line with the larger fleet. There were also savings on diesel costs during the year as fuel prices were lower than budgeted throughout most of the year. After events in the Middle East began there was a sharp increase in price in March which has impacted late in the year, but the main pressure will be seen in 2026/27.

Planning and Transport

44. Overall, planning and transport overspent by £0.7m, largely due to the planning service.
45. The overspend within planning operations is mainly due to lower demand for planning applications and the associated income. This follows on from the reduction seen last financial year and is consistent with the national trend. The planning service are continuing to try to manage the implications of downward trend where possible. In addition, a provision for £0.3m for legal costs was required to support an ongoing planning appeal.
46. Also, within planning, there was an improved outturn position for tree maintenance costs compared with the quarter three forecast. This overall pressure of £0.2m, arose from the requirement to tackle the backlog of tree maintenance work to be compliant with statutory duties and avoid potential future costs. The improved position was due to higher income through service recharges.
47. Strategic planning ended the financial year with a £0.1m surplus. This was due to savings arising in staffing and the local plan budget from the delay in the programme delivery.
48. Concessionary fares expenditure (a statutory service) overspent by £0.4m which reflects the national trend of increases in travel demand and which is set to continue into 2026/27 and beyond. This has been partly offset by many small underspends across the sustainable travel service.
49. Within network management, whilst income budgets have been achieved overall, it was less than had been forecast at quarter three. This is due primarily to street works income from falling demand, and highway enforcement activity. Expenditure has also increased further over budget within the intelligent transport system (ITS) team.

Investment and Development

50. Investment & development have achieved a small surplus. This is less than expected at quarter three due to lower recharges of staff time to capital within the housing delivery team.

Customer & Property Operations

51. Business support overspent by £0.25m due to higher staffing costs within the children's services business support team.
52. Culture overspent by £0.4m is largely due to the externalisation of the Russell Cotes Museum not progressing from 1 October 2025 as planned. The net annual cost of the service estimated at £0.7m will impact in 2026/27 as no budget provision has been made for this service to remain within the council.
53. Customer services had a slightly improved surplus mainly due to staff vacancies and additional income for green waste collection support.
54. Within library services an improved position compared to quarter three, still resulted in a slight service pressure. This is mainly related to £0.13m of unrealised savings from delayed opportunities for vacating corporate properties. This saving requirement has been removed for 2026/27. There were also additional costs from security required at Bournemouth central library as a direct result of anti-social behaviour. This was nearly wholly offset by additional underspends within ICT and book stock to mitigate.
55. Engineering services was in line with budget although there were savings and pressures identified within the individual services. There are savings attributable to the Dorset PFI street-lighting contract from lower rates for electricity. Pressures have come from lower capital recharges and lower income within the building control service.
56. Facilities management ended the financial year with an additional pressure of £0.3m since the quarter three forecast. This was due to the growing demand, year on year for emergency/essential building repairs and maintenance across the council's estate, including the leisure centres and waste transfer stations brought in house last year. Works of £0.16m have been capitalised with funding provided by a small contingent fund in capital reserves under officer delegations. The cleaning contract outturn position showed a pressure of £0.6m, and this is mainly due to a centralised budget that was too small in addition to the annual inflation and national living wage increases from the external contractor. As part of the process for 2026/27, this budget has been increased for the future.
57. The construction works team (CWT) within Property Maintenance ended the year on budget. Following the strategic realignment of the CHNAS housing programme, the team adapted to a reduced pipeline of new works by identifying alternative project opportunities, enabling the service to broadly achieve full cost recovery.
58. The in-house team (IHT) for repairs and maintenance has an outturn pressure of £0.2m, in line with the quarter three forecast. This reflects the revised operating model introduced from 1 April, under which services are delivered through the council-owned company, BBML. The pressure arises from historic income assumptions that do not align with the current delivery model, where most works are not expected to generate a surplus. During the year, budgets were reviewed to better reflect the revised operating arrangements, and in-year mitigations were applied.
59. Within telecare a £0.2m pressure is due to income with annual budget increases not being matched by demand and a slower than anticipated switch to digital from analogue. This is partly offset by other savings, mainly in staffing.

Resources – £2m underspend (3.9%)

60. Executive and Resources provide professional support services to the council and undertake tax collection and housing benefits administration.

Q3 Variance £000's	Service	Working budget £000's	Outturn £000's	Outturn Variance £000's
0	Executive	929	928	(1)
280	Law and Governance	5,927	6,269	342
(3)	Marketing, Comms and Policy	2,608	2,706	98
(497)	People and Culture	5,124	4,423	(701)
(220)	Finance, Estates and Benefits	17,539	17,013	(526)
(441)	IT and Programmes	18,812	17,635	(1,177)
(881)	Executive & Resources Total	50,938	48,973	(1,965)

61. Resources is reporting an underspend of just under £2m, a significant improvement from the position reported at earlier quarters. The final position reflects a combination of in-year savings and adjustments across services, including vacancy management, controls on expenditure, and the application of new funding and income received during the year.
62. Law and Governance's overspend is greater than anticipated at quarter three. The final position reflects income underperformance within registrars and land charges. Additional cost pressures have also arisen within electoral services, driven by higher than anticipated postage and printing costs, some of which has been offset from new burdens funding. While improved cost recovery in some areas partially mitigated these pressures, they were insufficient to offset the overall budget challenges.
63. Legal Services and Information Governance faced recruitment challenges which resulted in a reliance on locum cover for longer than expected. Legal services continue to review its staffing and operating model, with further improvements anticipated in 2026/27.
64. There is an adverse variance for Marketing, Communications and Policy, a change from the broadly balanced position projected last quarter. This reflects ongoing challenges in income generation, alongside increased staffing costs. While mitigation measures have been implemented and expenditure has been carefully managed, these have not fully offset the combined impact of income shortfalls and in-year cost pressures. The service continues to focus on strengthening income performance and maintaining tight control over expenditure.
65. People and Culture services have achieved an underspend of £0.7m, an improvement from the £0.5m forecast at quarter three. This reflects the continued impact of actions reported previously, including the allocation of base staffing costs to the pay and reward project and the release of reserves no longer required. The improved position also reflects the continuation of vacant posts during the latter part of the year, alongside higher than anticipated income from the provision of HR and payroll services. These factors have further reduced pressure on the core budget and contributed to the overall underspend.
66. Finance, Estates and Benefits has reported an underspend of £0.5m, an improved outturn position compared to quarter three. This movement is largely driven by a reassessment of potential additional fees for the 2025/26 external audit, together with the late allocation of government grant towards these costs and those incurrent and charged in prior years. In addition, larger underspends have been realised across the service areas, including from increased recharges to companies, charities and the HRA, alongside general savings arising from the expenditure freeze.
67. An underspend of £1.2m is reported for IT and Project Management, a significant improvement from the quarter three forecast of £0.4m. This reflects a continuation of the vacancy savings and efficiencies reported previously, particularly across desktop replacement, telephony, mobile and printing costs. Quarter four movements included one-off credits from suppliers of

£0.2m, the reprofiling of software expenditure into future years, and higher than anticipated income from recharges to projects and council companies.

Corporate Budgets

68. The table below provides a summary of the variances:

Q3 Variance £000's	Service	Working budget £000's	Outturn £000's	Outturn Variance £000's
338	Pay related costs	(338)	0	338
(2,828)	Contingency	2,828	0	(2,828)
(700)	Interest Payable	6,488	6,118	(370)
(400)	Investment Income	(655)	(1,414)	(759)
(0)	Prudential Borrowing	2,920	2,920	0
0	Pay & grading project	710	569	(141)
0	MRP & Property Repairs	11,800	8,415	(3,385)
900	Housing Benefits	(1,323)	(165)	1,159
0	Contribution from HRA	(3,300)	(3,322)	(22)
0	Investment Properties	(5,301)	(4,941)	359
180	Vacant Properties	507	892	385
0	Dividend Income	(725)	(1,245)	(520)
0	Levies	658	674	16
0	Apprentice Levy	782	859	77
0	Parishes / Town Precept / Chartered Trustee	1,491	1,491	0
(580)	Earmarked Reserves use	(8,440)	(9,038)	(598)
0	Pension Backfunding	3,716	3,959	243
0	Admin costs charged to Grants	(1,820)	(1,987)	(167)
0	One off Corporate Items	1,554	1,479	(76)
(3,090)	Corporate Items	11,552	5,264	(6,288)
	Funding			
0	Council Tax Income	(281,232)	(281,232)	0
0	Parishes / Town Precept / Chartered Trustee	(1,491)	(1,491)	0
0	New Homes Bonus	(246)	(246)	0
0	Revenue Support Grant	(4,416)	(4,416)	0
0	NI Government Support	(3,318)	(3,152)	166
0	NNDR Net Income NI	(43,243)	(43,350)	(107)
0	NNDR 31 Grants	(26,215)	(27,590)	(1,375)
0	Estimated Deficit Collection Fund - NNDR	(678)	(679)	(1)
0	Estimated Surplus Collection Fund - CTAX	0	0	0
(3,090)	Corporate Total	(349,287)	(356,893)	(7,606)

69. An overall £0.3m pressure in pay related costs combine an underspend in the budget set aside for national insurance increases (£0.5m) with a £0.8m overspend on the cost of annual pay award which was agreed at 3.2% compared with the budget of 2.8%.

70. The underspent contingency of £2.8m represents the release of all available budget to support overspends across other budgets.

71. Minimum Revenue Provision (MRP) and Property repair contribution is £3.4m underspent. This reflects that only the statutory level of the MRP is being charged in 2025/26. Instead of repaying debt early through additional voluntary contributions as budgeted, amounts are being set aside in an earmarked reserve in recognition of the poor condition of some council buildings. The balance of the budget is unused to support the overspend across services.
72. A positive variance of £1.4m on NNDR income and S31 grants is a result of stronger business rates collection performance.
73. A positive variance in earmarked reserves of £0.7m represents the release of capital reserves to support expenditure in services not previously planned.
74. An underspend of £0.4m in the treasury management function arises from our continued ability to borrow in the local authority market as opposed to needing to take longer term borrowing via the Public Works Loan Board, with the rates also falling quicker than expected. The need to borrow has also reduced following better than expected housing benefit subsidy receipts, although borrowing ahead of need has been undertaken to avoid increased rates in quarter four. Surplus funds have been invested until required with increased interest receivable of £0.7m.
75. A £1.2m overspend on housing benefit is forecast based on an increase in costs unable to be recovered by government subsidy.
76. An overspend of £0.4m in vacant properties is due to higher than budgeted maintenance and security costs at sites including Constitution Hill and Fairways along with business rates at Parkway House.
77. An overspend of £0.4m on investment properties resulting from higher than expected vacant units during the year, notably this includes units at Parkway house and reduced income from contracts at Poole Dolphin Centre.



BCP Council - General Fund Summary 31 March 2026

Quarter 3 Forecast Variance £'000	Directorate	Working Budget £'000	Actual Outturn £'000	Outturn Variance £'000
2,826	Wellbeing	137,643	140,879	3,236
5,110	Children's Services	100,303	109,414	9,111
607	Operations	60,402	62,199	1,796
(881)	Resources & Executive	50,938	48,973	(1,965)
7,662	Total Net Cost of Service	349,286	361,465	12,179
Corporate Items				
338	Pay related costs	(338)	0	338
(2,828)	Contingency	2,828	0	(2,828)
(700)	Interest Payable	9,408	9,039	(370)
(400)	Investment Income	(655)	(1,414)	(759)
	Pay & grading project	710	568	(141)
	MRP & Property Repair Contribution	11,800	8,415	(3,385)
	Transformation	0	(0)	(0)
900	Housing Benefits	(1,323)	(165)	1,159
0	Contribution from HRA	(3,300)	(3,322)	(22)
0	Investment Properties	(5,301)	(4,941)	359
180	Vacant properties	507	892	385
0	Dividend Income	(725)	(1,245)	(520)
0	Levies	658	674	16
0	Apprentice Levy	782	859	77
0	Parishes / Town Precept / Chartered Trustee	1,491	1,491	0
(580)	To and (From) Reserves	(8,440)	(9,038)	(598)
0	Pension Backfunding	3,716	3,959	243
0	Admin Charged to Grant Income	(1,820)	(1,987)	(167)
0	One off Corporate Items	1,554	1,479	(76)
(3,090)	Corporate Items	11,552	5,264	(6,288)
4,572	Net Budget Requirement	360,838	366,729	5,890
Funding				
0	Council Tax Income	(281,232)	(281,232)	(1)
0	Parishes / Town Precept / Chartered Trustee	(1,491)	(1,491)	0
0	New Homes Bonus	(246)	(246)	0
0	Revenue Support Grant	(4,416)	(4,416)	(0)
0	NI Government Support	(3,318)	(3,152)	166
0	NNDR Net Income	(43,243)	(43,350)	(107)
0	NNDR 31 Grants	(26,215)	(27,590)	(1,375)
0	Estimated (Surplus) / Deficit on the Collection Fund - NNDR	(678)	(679)	(1)
0	Estimated (Surplus) / Deficit on the Collection Fund - CTAX	0	0	0
0	Total Funding	(360,839)	(362,156)	(1,319)
4,572	Net Position	(0)	4,572	4,572

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Savings, Efficiencies, Additional Income, Service Rationalisations and Service Harmonisations - 2025/26 Tracker

Ref:	Directorate	Category of the Proposal	Description of the Proposal
ASCS1	Adult Social Care	Fees and Charges	Additional income - client contributions and deferred payments
ASCS2	Adult Social Care	Fees and Charges	NHS Inflationary increase for contribution to Sec117 after care costs
ASCS3	Adult Social Care	Service Efficiency	Extra Care Housing
ASCS4	Adult Social Care	Service Reduction	Reduction in service to align with Rough Sleeping Drug & Alcohol Treatment Funding
Saving Total - Adult Social Care Directorate			
CPS1	ASC Commissioning	Fees and Charges	Care home lease income
Saving Total - Commissioning			
PHS2	Public Health	Service Efficiency	Proposed savings
CA&PS6	Public Health	Service Reduction	Removal of Ward Improvement Fund
Saving Total - Public Health			
H&CS4	Housing & Communities	Service Reduction	Cease occupation of the Cotton Exchange
H&CS5	Housing & Communities	Fees and Charges	Additional garages income
H&CS8	Housing & Communities	Fees and Charges	6 Braidley Road - Conversation - net operating income
Saving Total - Operations - Housing & Communities			
Wellbeing Savings Total			
COS1	Commercial Operations	Fees and Charges	Beach hut prices as per December 2022 Cabinet report
COS2	Commercial Operations	Fees and Charges	Harmonisation of beach huts fees and charges as per December 2022 Cabinet report
COS3	Commercial Operations	Service Reduction	Reduce subsidy of Leisure Centres
COS4	Commercial Operations	Service Efficiency	Procure contract for film location income
COS8	Commercial Operations	Fees and Charges	Seafront catering service enhancements and operational changes
COS9	Commercial Operations	Service Reduction	Arcade operations
COS10	Commercial Operations	Service Reduction	Seafront trading efficiencies
COS15	Commercial Operations	Service Efficiency	Rebalance of events and business support functions
COS16	Commercial Operations	Service Efficiency	Reduction/removal of events related funding, seek alternative funding sources.
COS19	Commercial Operations	Fees and Charges	Parking cashless app fee
COS20	Commercial Operations	Service Reduction	Remove camera enforcement car

2025/26 Council Savings Requirement £000s	2025/26 Outtrn Savings £000s	2025/26 Variance to Budget £000s	Assurance Statement required for all items currently RAG rated White, Amber, Red or where there is a variance to budget.
(559)	(559)	0	Adult Social Care expects to achieve full savings target of 559k. Having 3 months transactions in 2025-26 accounts suggests strong client contribution recovery to the tune of 3% beyond budgeted amount.
(860)	(860)	0	
(250)	(250)	0	
(69)	(69)	0	
(1,738)	(1,738)	0	
(15)	(15)	0	
(15)	(15)	0	
(633)	(633)	0	
(317)	(317)	0	
(950)	(950)	0	
(32)	(32)	0	
(15)	(15)	0	
(9)	(9)	0	
(56)	(56)	0	
(2,759)	(2,759)	0	
(196)	(196)	0	New pricing structure implemented from April 2023.
(212)	(212)	0	New pricing structure implemented from April 2023.
(100)	(100)	0	Achieved.
(35)	(35)	0	On track to meet
(50)	0	50	Loss of sites due to Cliff Slips impacted on income generation. However saving offset by expenditure freeze.
(10)	(10)	0	Savings to be generated from investment in new gaming equipment and staffing
(45)	0	45	Loss of services due to cliff slips (West Cliff Lift & Seafront Land Trains) have reduced income generation. However, saving has been offset by expenditure freeze.
(20)	(20)	0	Complete new structure to be in place as of 1 October
(100)	(100)	0	
(120)	(120)	0	Over achieved on savings following favourable contract outcome above and beyond expectations
(11)	(11)	0	Complete

Savings, Efficiencies, Additional Income, Service Rationalisations and Service Harmonisations - 2025/26 Tracker

Ref:	Directorate	Category of the Proposal	Description of the Proposal
COS21	Commercial Operations	Service Reduction	Reduction in Pay and Display machines across BCP
COS22	Commercial Operations	Fees and Charges	Parking operational changes
COS25	Commercial Operations	Service Reduction	Hawkwood Road – Car Park expenditure
Saving Total - Operations - Commercial Operations			
ES3	Environment	Fees and Charges	Commercial waste income achievements
ES4	Environment	Service Efficiency	Waste disposal - contractual savings N+P
ES6	Environment	Service Efficiency	Reduced EA licencing charges
ES8	Environment	Service Efficiency	Reduced revenue contribution to bin purchasing capital
ES9	Environment	Service Efficiency	Reduction in waste sent to landfill
ES11	Environment	Service Efficiency	Passenger Transport ICT software saving
Saving Total - Operations - Environment			
IS7	Planning & Transport	Service Efficiency	Replace school crossing patrols with 24/7 pedestrian crossings
P&DS3	Planning & Transport	Fees and Charges	Increased income generation
P&DS8	Planning & Transport	Fees and Charges	Increase CIL admin fee through the CIL Charging Schedule
P&DS9	Planning & Transport	Fees and Charges	Introduce S106 Monitoring Fee, however, could be impacted by reduction of s106's.
Saving Total - Operations - Planning & Transport			
CA&PS3	Customer, Arts & Property	Fees and Charges	Entrance charges at Poole Museum for exhibitions
CA&PS4	Customer, Arts & Property	Fees and Charges	Poole Museum reopening income generation
CA&PS8	Customer, Arts & Property	Fees and Charges	Adjustment to infrastructure asset maintenance
CA&PS9	Customer, Arts & Property	Fees and Charges	Corporate Window Cleaning

2025/26 Council Savings Requirement £000s	2025/26 Outtrn Savings £000s	2025/26 Variance to Budget £000s	Assurance Statement required for all items currently RAG rated White, Amber, Red or where there is a variance to budget.
(150)	(150)	0	Whilst the trial has only just concluded, savings were achieved in full during the trial (which remains in place whilst permanent arrangements are made for removal of obsolete machines)
(307)	0	307	This encompasses a variety of small projects, including removal of free 2 hour wait in Poole Old Town RPZ, provision of over-sized bays and hamronisation of winter charging in seasonal parking areas. Delivery of savings has been impacted by the work required on the PCN trial. Savings will be achieved next year 2026/27.
(59)	0	59	This is related to the closure of Hawkwood Road Car Park - savings were based on an October 2025 closure. Smaller part closed. Not this financial year. Not until June next year. However, this saving is more than balanced out by the continued income as the car park remained open. Car Park is set to close in July 2026 and whilst the saving will be achieved there will also be a pressure caused by lost income in excess of this saving amount.
(1,415)	(954)	461	
(70)	0	70	Different pricing strategy on black bin waste in order to improve income was approved and will be monitored though 2026/27. New local transfer stations/operating depots with competitors targetting BCP Council legacy market share have led to this saving not to have been achieved this year.
(30)	(30)	0	
(20)	(20)	0	
(20)	(20)	0	
(100)	(100)	0	
(50)	(50)	0	
(290)	(220)	70	
(15)	(15)	0	On track implementation concluded
(25)	0	25	Income received below income target i.e. no increase
(50)		50	CIL income depends on commencement of development which is impacted by market. This saving will not be achieved because the BCP Local Plan and CIL Charging Schedule have both been withdrawn from examination (3 June Council meeting). The CIL charges and therefore the admin fee will therefore not be changing.
(15)		15	This saving will not be achieved because the BCP Local Plan and CIL Charging Schedule have both been withdrawn from examination (3 June Council meeting). The CIL charges and therefore the admin fee will therefore not be changing.
(105)	(15)	90	
(5)	(5)	0	The Museum renewals fund grant has allowed the service to achieve these savings this year.
(100)	(100)	0	The Museum renewals fund grant has allowed the service to achieve these savings this year.
(30)	(30)	0	
(70)	(28)	42	A twice yearly clean has achieved a £28k saving. The full saving will be achieved in 2026/27.

Savings, Efficiencies, Additional Income, Service Rationalisations and Service Harmonisations - 2025/26 Tracker

Ref:	Directorate	Category of the Proposal	Description of the Proposal	2025/26 Council Savings Requirement £000s	2025/26 Outtrn Savings £000s	2025/26 Variance to Budget £000s	Assurance Statement required for all items currently RAG rated White, Amber, Red or where there is a variance to budget.
CA&PS15	Customer, Arts & Property	Service Reduction	Savings from amalgamating services to provide community hubs	(133)	0	133	This saving requirement has been addressed in the MTFP for 2026/27.
CA&PS7	Customer, Arts & Property	Service Efficiency	Removal of Engineering supplies	(13)	(13)	0	
Saving Total - Operations - Customer, Arts & Property				(351)	(176)	175	
OS1	Operations - General	Fees and Charges	Allowance for increased fees and charges in future years - Commercial Operations	(776)	(776)	0	
OS1	Operations - General	Fees and Charges	Allowance for increased fees and charges in future years - Infrastructure	(15)	(15)	0	
OS1	Operations - General	Fees and Charges	Allowance for increased fees and charges in future years - Customer, Srts and Property	(64)	(64)	0	
OS1	Operations - General	Fees and Charges	Allowance for increased fees and charges in future years - Environment	(167)	(167)	0	
OS1	Operations - General	Fees and Charges	Allowance for increased fees and charges in future years - Communities	(1)	(1)	0	
OS2	Operations - General	Service Efficiency	Operations Directorate to restructure in line with size of services post budget savings decisions	(75)	(75)	0	
Saving Total - Operations - General				(1,098)	(1,098)	0	
Operations Savings Total				(3,259)	(2,463)	796	
EXS2	Executive	Service Efficiency	No longer subscribe to LGIU	(16)	(16)	0	
79	Saving Total - Executive			(16)	(16)	0	
L&GS1	Law & Governance	Service Efficiency	Termination of Schools Admissions Appeals Service to non-maintained schools	(6)	(6)	0	
L&GS2	Law & Governance	Service Efficiency	Legal literature savings (subject to confirmation of cost of additional bolt-ons)	(9)	(9)	0	
L&GS3	Law & Governance	Fees and Charges	Legal Services Review of Fees and Charges	(5)	(5)	0	
L&GS4	Law & Governance	Fees and Charges	Registrars Service Review of Fees and Charges	(8)	(8)	0	
Saving Total - Law & Governance				(28)	(28)	0	
MC&PS2	Marketing, Comms and Policy	Service Reduction	Residents' Survey conducted every other year	(25)	(25)	0	
MC&PS3	Marketing, Comms and Policy	Service Reduction	Reduce out-of-hours press office cover	(8)	(8)	0	
Saving Total - Marketing, Communications and Policy				(33)	(33)	0	
Saving Total - People and Culture				0	0	0	
FS1	Finance	Fees and Charges	Accountancy Recharge to Chartered Trustees	(1)	(1)	0	
FS2	Finance	Fees and Charges	Paddle Courts on Creekmoor	(64)	(64)	0	
FS3	Finance	Service Reduction	Do not take out terrorism insurance cover for the councils buildings (other than where there is a legal requirement)	(200)	(200)	0	
Saving Total - Finance				(265)	(265)	0	

Savings, Efficiencies, Additional Income, Service Rationalisations and Service Harmonisations - 2025/26 Tracker

Ref:	Directorate	Category of the Proposal	Description of the Proposal
IT&PS1	IT and Programmes	Service Efficiency	Contract Management – MS Enterprise Agreement
IT&PS2	IT and Programmes	Service Efficiency	Centralise remaining IT Contract budgets and management.
IT&PS3	IT and Programmes	Service Efficiency	ICT and Programmes: Voluntary Redundancies
Saving Total - IT and Programmes			
RS1	Resources - General	Recharges	Recharges to Housing Revenue Account of charges in line with impact of inflation, particularly those associated with the pay award costs.
RS2	Across Authority Savings	Fees and Charges	Increase Staff Car Parking Charges
RS3	Resources - General	Recharges	Recharges to Dorset Adult Learning
RS4	Resources - General	Recharges	Recharges to Bournemouth Companies
Saving Total - Resources General			
			Resources Savings Total
Overall Total - Service Based Savings and Efficiencies			

2025/26 Council Savings Requirement £000s	2025/26 Outtrn Savings £000s	2025/26 Variance to Budget £000s	Assurance Statement required for all items currently RAG rated White, Amber, Red or where there is a variance to budget.
(100)	(100)	0	
(50)	(50)	0	
(95)	(95)	0	
(245)	(245)	0	
(55)	(55)	0	
(3)	(3)	0	
(11)	(11)	0	
(8)	(8)	0	
(77)	(77)	0	
(664)	(664)	0	
(6,682)	(5,886)	796	

Ref:	Directorate	Category of the Proposal	Description of the Proposal
ASCTS1	Adult Social Care	Service Transformation	Investment in care technology
ACSTS2	Adult Social Care	Service Transformation	ASC Transformation
ACSTS3	Adult Social Care	Service Transformation	UEC Transformation - January 26 Onwards - Net Savings
Saving Total - Wellbeing - ASC			
	Commissioning		
Saving Total - Wellbeing - Commissioning			
H&CTS1	Housing & Communities	Service Transformation	Public Protection – Reconfiguration of tier 5 and 6 management/senior posts
Saving Total - Wellbeing - Housing & Communities			
CSTS1	Children's Services	Service Transformation	Transformation - New delivery models
CSTS2	Children's Services	Service Transformation	Transformation - Commissioning
Saving Total - Children's Services			

2025/26 £000s	2025/26 £000s	2025/26 £000s	Assurance Statement required for all items currently RAG rated White, Amber, Red or where there is a variance to budget.
(363)	(363)	0	Strong evidence in hand to support excess savings achieved compared with business case and planned Care Technology development model. Aim to deliver full savings in 2026/27 upon introducing modern technology items into use.
(961)	(961)	0	Fulfilled Lives analysis shows over achievement of the target with the estimated savings in year reaching £1.055M. Confirmed by Director of Adult Social Care
(100)	(60)	40	The FutureCare programme to launch early in 2026 in respect of local authority benefits realisation. Position: benefit 240k realised to end of March, less cost of Newton consultancy (180k) = 60k net saving to the Council.
(1,424)	(1,384)	40	
0	0	0	
(186)	(186)	0	
(186)	(186)	0	
(327)	(327)	0	Staff reduction in specific services
(249)	(249)	0	New process for contract management and placement reviews
(576)	(576)	0	

Savings, Efficiencies, Additional Income, Service Rationalisations and Service Harmonisations - 2025/26 Tracker

Ref:	Directorate	Category of the Proposal	Description of the Proposal
ES2	Environment	Service Transformation	Savings from stopping postage of green waste stickers due to new in cab software
Saving Total - Environment			
CA&PTS3	Customer, Arts & Property	Service Transformation	Reduce Customer service staff provision
Saving Total - Operations Customer, Arts, and Property			
FTS1	Finance	Service Transformation	Revenue and Benefits System - Target Operating Model - Vision and Valid savings
FTS2	Finance	Service Transformation	Revenue and Benefits - System rationalisation
Saving Total - Resources - Finance			
Saving Total - Resources - IT and Programmes			
Overall Total - Service Based Savings and Efficiencies			
Overall Total - Service Based Savings and Efficiencies			

2025/26 Council Savings Requirement £000s	2025/26 Outtrn Savings £000s	2025/26 Variance to Budget £000s	Assurance Statement required for all items currently RAG rated White, Amber, Red or where there is a variance to budget.
(40)	(40)	0	
(40)	(40)	0	
(100)	(100)	0	Reduction of agency usage has achieved this saving.
(100)	(100)	0	
(400)	(400)	0	
(159)	(159)	0	
(559)	(559)	0	
0	0	0	
(2,885)	(2,845)	40	
(9,567)	(8,731)	836	

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Transformation Investment Programme

Including the Flexible Use of Capital Receipts

- Figure 1 below provides a summary table of the return on investment for the transformation investment programme to the end of March 2026. This indicates that at the end of the 2025/26 financial year the council have made net revenue savings of **£53.8m** (£74.5 - £20.7m) for a total one-off estimated investment of **£41m**.

Figure 1: Summary of Return on Investment

Summary Table	2020/21 Actual £m	2021/22 Actual £m	2022/23 Actual £m	2023/24 Actual £m	2024/25 Actual £m	2025/26 Actual £m	Total Actuals £m
One-Off Investment (Capital and Revenue)	1.50	5.93	16.37	11.36	4.25	1.64	41.05
Ongoing Revenue Savings (actual and budgeted)	0.00	(3.95)	(7.10)	(14.66)	(23.88)	(24.89)	(74.48)
Ongoing Revenue Licensing & Financing Costs	0.34	2.52	2.36	4.10	5.21	6.15	20.67

- A more detailed consolidated position in respect of the transformation investment programme is set out in figure 2 below.

Figure 2: Main Transformation Programme Table

Transformation Investment Programme One-off / time-limited budget provision for the delivery of the programme		2020/21 Actual £m	2021/22 Actual £m	2022/23 Actual £m	2023/24 Actual £m	2024/25 Actual £m	2025/26 Actual £m	Total Actuals £m
Capital Spend	Expenditure							
	Capital expenditure	1.19	0.05	0.76	0.89	0.42	0.00	3.31
		1.19	0.05	0.76	0.89	0.42	0.00	3.31
	Funding							
	Prudential Borrowing (funded from General Fund MRP)	0.00	0.00	(0.56)	(0.89)	(0.42)	0.00	(1.87)
	Prudential Borrowing (funded from HRA land tfr)	(1.19)	(0.05)	(0.20)	0.00	0.00	0.00	(1.44)
		(1.19)	(0.05)	(0.76)	(0.89)	(0.42)	0.00	(3.31)
Revenue Spend	Expenditure							
	One-off costs - including data and insight and capability	0.31	5.32	12.90	7.21	2.46	1.31	29.51
	Redundancy costs	0.00	0.56	0.01	3.26	1.37	0.33	5.53
	Contingency	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Staff costs apportioned to Transformation	0.00	0.00	2.70	0.00	0.00	0.00	2.70
		0.310	5.880	15.610	10.473	3.83	1.64	37.74
	Funding							
	Assumed fundable by Capital Receipts	(0.31)	(3.88)	(15.61)	(10.47)	(3.83)	(1.64)	(35.74)
Contributions from outside of the General Fund	0.00	(2.00)	0.00	0.00	0.00	0.00	(2.00)	
	(0.31)	(5.88)	(15.61)	(10.47)	(3.83)	(1.64)	(37.74)	
Total	Total expenditure	1.50	5.93	16.37	11.36	4.25	1.64	41.05
	Total funding	(1.50)	(5.93)	(16.37)	(11.36)	(4.25)	(1.64)	(41.05)

Transformation Investment Programme Ongoing base revenue budget of the council		2020/21 Actual £m	2021/22 Actual £m	2022/23 Actual £m	2023/24 Actual £m	2024/25 Actual £m	2025/26 Actual £m	Total Actuals £m
Revenue Budget	Expenditure							
	Licences and other revenue costs of the programme	0.34	2.24	2.08	2.75	3.64	4.50	15.55
		0.34	2.24	2.08	2.75	3.64	4.50	15.55
	Savings and efficiencies							
	Transformation Programme Savings	0.00	(3.95)					(3.95)
	Budgeted savings from 2022/23							
	2022/23 In year - Savings delivered			(7.10)	(7.10)	(7.10)	(7.10)	(28.40)
	Budgeted savings from 2023/24 excluding any previously unidentified savings							
	3rd Party savings - Included within budgeted savings proposals				(0.91)	(0.91)	(0.91)	(2.72)
	Staff savings - Included within budgeted 23/24 services savings proposals				(5.76)	(5.76)	(5.76)	(17.28)
	Additional 2023/24 in-year savings				(0.89)	(0.89)	(0.89)	(2.67)
	Budgeted savings from 2024/25 onwards							
	2024/25 In year - Savings delivered					(9.23)	(9.33)	(18.56)
	2025/26 Identified transformation savings (Feb25)						(0.90)	(0.90)
	2026/27 Identified transformation savings (Feb25)							0.00
2027/28 Identified transformation savings (Feb25)							0.00	
	0.00	(3.95)	(7.10)	(14.66)	(23.88)	(24.89)	(74.48)	

Funding Implications on the revenue budget		2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	Total
Revenue Budget		Actual	Actual	Actual	Actual	Actual	Estimate	Actuals
		£m	£m	£m	£m	£m	£m	£m
One-off Capital Investment	Minimum Revenue Provision and interest implications	0.00	0.28	0.28	0.47	0.69	0.69	2.41
		0.00	0.28	0.28	0.47	0.69	0.69	2.41
One-off Revenue Investment	Revenue foregone on asset disposed off	0.00	0.00	0.00	0.88	0.88	0.96	2.71
		0.00	0.00	0.00	0.88	0.88	0.96	2.71

Service Specific Transformation Programmes

- Building on the success of the main Transformation Investment Programme Cabinet and Council have also agreed a number of service investment programmes within both Adult Social Care and Children's Services. For a one-off investment of £4.5m the Council is aiming to lever annual savings of circa £11m per annum by 2027/28. As at the end of March 2026 £2.31m of the ongoing savings have been delivered with £3.88m of the upfront investment incurred as set out in Figure 3 below.

Figure 3: Service Specific Transformation Programme

Service Specific Investment Programmes		2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	Total
		Actual	Actual	Actual	Actual	Actual	Actual	Actuals
		£m	£m	£m	£m	£m	£m	£m
Revenue Spend	Expenditure							
	Children's Service Specific Investment Programme	0.00	0.00	0.00	0.66	0.60	0.28	1.53
	Adult Social Care -Assistive Technology	0.00	0.00	0.00	0.20	0.16	0.03	0.39
	Adult Social Care -Transfer of catering services to Tricuro	0.00	0.00	0.00	0.14	0.07	0.00	0.21
	Adult Social Care - July 2023 Fulfilled Lives	0.00	0.00	0.00	0.09	0.51	1.15	1.75
		0.000	0.000	0.000	1.085	1.34	1.46	3.88
	Funding							
	Assumed fundable by Capital Receipts	0.00	0.00	0.00	(1.09)	(1.34)	(1.46)	(3.88)
		0.00	0.00	0.00	(1.09)	(1.34)	(1.46)	(3.88)
	Savings and efficiencies							
	Children's Service Specific Investment Programme	0.00	0.00	0.00	0.00	(0.22)	(0.58)	(0.80)
	Adult Social Care -Assistive Technology	0.00	0.00	0.00	0.00	(0.07)	(0.36)	(0.43)
	Adult Social Care -Transfer of catering services to Tricuro	0.00	0.00	0.00	0.00	(0.02)	0.00	(0.02)
	Adult Social Care - July 2023 Fulfilled Lives	0.00	0.00	0.00	0.00	0.00	(0.96)	(0.96)
Adult Social Care - UEC FutureCare Net Savings	0.00	0.00	0.00	0.00	0.00	(0.10)	(0.10)	
	0.00	0.00	0.00	0.00	(0.31)	(2.00)	(2.31)	
Total	Net Position of Service Specific Transformation	0.00	0.00	0.00	1.09	1.65	(0.55)	6.19

- Once the main and the service specific Transformation Programmes are combined, they demonstrate that at the end of the 2025/26 financial year the council has made net revenue savings of **£56.1m** (£76.8m - £20.7m) for a total one-off estimated investment of **£45m**.

Figure 4: Combined Transformation Investment & Service Specific programmes

Summary Table	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	Total
	Actual	Actual	Actual	Actual	Actual	Actual	Actuals
	£m	£m	£m	£m	£m	£m	£m
One-Off Investment (Capital and Revenue)	1.50	5.93	16.37	12.45	5.59	3.10	44.93
Ongoing Revenue Savings (actual and budgeted)	0.00	(3.95)	(7.10)	(14.66)	(24.20)	(26.89)	(76.80)
Ongoing Revenue Licensing & Financing Costs	0.34	2.52	2.36	4.10	5.21	6.15	20.67

Flexible Use of Capital Receipts (FUCR)

5. As part of 2015 Spending Review (SR15), the government announced that to support local authorities to deliver more efficient and sustainable services it would allow local authorities to spend up to 100% of their fixed asset receipts on the revenue costs of service reform and transformation. Guidance on the use of this flexibility stipulated that it applied to the three financial years to end March 2019. However, this was extended for a further three years to 31 March 2022 as part of the 2018/19 local government finance settlement, for a further three years to 31 March 2025 in April 2022, and for a further 5 years to 31 March 2030 as part of the 2024/25 local government finance settlement.
6. The current guidance makes it clear that local authorities cannot borrow to finance the revenue costs of service reforms or improvements. In addition, local authorities can only use capital receipts from the disposal of property, plant and equipment assets received in the years the flexibility is offered. Local authorities may not use any existing stock (pre-2016) of capital receipts to finance the revenue costs of reforming their services. Set up and implementation costs of any new processes or arrangements that will generate future ongoing savings and/or transform service delivery to reduce or improve the quality-of-service delivery in future years can be classified as qualifying expenditure. Costs associated with business-as-usual activity and the council's statutory duty to improve cannot be classified as qualifying expenditure. The ongoing revenue costs of any new processes or arrangements can also not be classified as qualifying expenditure. In addition, the guidance issued by the Secretary of State under section 15(1)(a) of the Local Government Act 2003 specifies that.
 - The key determining criteria to use when deciding whether expenditure can be funded by the new capital receipts flexibility is that it is forecast to generate ongoing savings to an authority's net service expenditure.
 - In using the flexibility, the council will have due regard to the requirements of the Prudential Code, the CIPFA Local Authority Accounting Code of Practice and the current edition of the Treasury Management in Public Services Code of Practice
7. Council has previously engaged with both CIPFA Consultancy and the External Auditor to provide assurance that any such costs which it wishes to fund from the FUCR accords with the statutory guidance.

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Appendix B - Earmarked Reserves Summary and Detailed Statement

Detail	31/03/25 Actual Balances	Estimated movement	31/03/26 Estimated Balances
	£000's	£000's	£000's
Application of one-off resources to support the financial sustainability of the MTFP following a fundamental review as part of the process of building the budget for 2024/25	(2,790)	1,690	(1,100)
Transition and Transformation Reserves	(3,126)	2,017	(1,109)
Insurance Reserve	(5,018)	0	(5,018)
Held in Partnership for External Organisations	(3,467)	470	(2,997)
Required by Statute or Legislation	(795)	(12)	(807)
Planning Related	(354)	(742)	(1,095)
Government Grants	(18,959)	(589)	(19,548)
Maintenance	(3,231)	(6,224)	(9,455)
ICT Development & Improvement	(3,637)	0	(3,637)
Corporate Priorities & Improvements	(14,318)	10,314	(4,005)
Total Earmarked Reserve Balance	(55,693)	6,924	(48,770)

One off Business Rates Resources being applied to MTFP Reserve

	31/03/25 Actual £000's	Actual Movement £000's	31/03/26 Estimated £000's
Purpose: Designed to provide the Council with the ability to manage any emerging issues. Includes reserves to enable the management of the MTFP.			
Total One off Business Rates Resources being applied to MTFP	(2,790)	1,690	(1,100)
One off Business Rates Resources being applied to MTFP Reserve	(2,790)	1,690	(1,100)

Transition and Transformation Reserves

	31/03/25 Actual £000's	Actual Movement £000's	31/03/26 Estimated £000's
Purpose: Resources set aside to support the one-off change costs of associated with creating the new council and meeting the Councils costs associated with the transformation process.			
Pay and Reward funding to support 2026/27 costs	(1,109)	0	(1,109)
Redundancy - Non Transformation Funded	(2,017)	2,017	0
Transition and Transformation Reserves	(3,126)	2,017	(1,109)

Insurance Reserve

	31/03/25 Actual £000's	Actual Movement £000's	31/03/26 Estimated £000's
Purpose: Reserve to enable the annual fluctuations in the amounts of excesses payable to be funded without creating an in-year pressures on the services. Subject to ongoing review by an independent third party.			
Insurance Reserve	(5,018)	0	(5,018)

Held in Partnership for External Organisations

	31/03/25 Actual £000's	Actual Movement £000's	31/03/26 Estimated £000's
Purpose: Amounts held in trust on behalf of partners or external third party organisations.			
Adult Safeguarding Board	(216)	2	(214)
Better Care Fund	(326)	190	(136)
UP2U	(74)	54	(20)
Kinson Community Centre - Community Benefit Fund - Enhancement works	(1)	1	0
Domestic Homicide Reviews	(10)	0	(10)
Youth Programme	(174)	23	(151)
Music and Arts Education Partnership	(412)	76	(336)
ICS Emotional Wellbeing and Mental Health	(85)	85	0
Little Explores Nursery	(207)	0	(207)
Dorset Combined Youth Offending Service Partnership	(619)	121	(498)
Dorset Adult Learning Service (Specific Bequeath)	(99)	0	(99)
Dorset Adult Learning Service	(686)	16	(670)
Playgolf deposit for repairs	0	(50)	(50)
Friends of Hamworthy Park donations towards operating the Paddling Pool	0	(10)	(10)
FCERM - Shared with East Devon DC	(190)	(30)	(220)
- Russell Cotes revenue grant (New)	(367)	(8)	(375)
Held in Partnership for External Organisations	(3,467)	470	(2,997)

Required by Statute or Legislation

	31/03/25 Actual £000's	Actual Movement £000's	31/03/26 Estimated £000's
Purpose: Amounts which the council is required to hold as a reserve in line with current accounting practice or legislative requirements.			
Bournemouth Library Private Finance Initiative (PFI)	(739)	1	(738)
Carbon Trust	(56)	(13)	(69)
Required by Statute or Legislation	(795)	(12)	(807)

Planning Related

	31/03/25 Actual £000's	Actual Movement £000's	31/03/26 Estimated £000's
Purpose: Reserves designed to support planning processes and associated planning activity where expenditure is not incurred on an even annual basis.			
Local Development Plan Reserve	(70)	(551)	(621)
Other Planning Related Reserves	(284)	(191)	(475)
Planning Related	(354)	(742)	(1,095)

Government Grants

	31/03/25 Actual £000's	Actual Movement £000's	31/03/26 Estimated £000's
Purpose: Amounts which the council is required to hold as a reserve in line with specific grant conditions.			
Government Grants	(18,928)	(617)	(19,545)
COVID 19 Government Grants	(31)	28	(3)
Total Unspent Grants	(18,959)	(589)	(19,548)

Maintenance

	31/03/25 Actual £000's	Actual Movement £000's	31/03/26 Estimated £000's
Purpose: Reserves and sinking funds designed to support maintenance investments in specific services or assets.			
Corporate Maintenance Fund	(2,618)	(5,547)	(8,166)
Other Maintenance Related Reserves	(612)	(677)	(1,289)
Maintenance	(3,231)	(6,224)	(9,455)

ICT Development & Improvement

	31/03/25 Actual £000's	Actual Movement £000's	31/03/26 Estimated £000's
Purpose: Resources set aside to meet various ICT improvement projects			
ICT Development & Improvement	(3,637)	0	(3,637)

Corporate Priorities & Improvements

	31/03/25 Actual £000's	Actual Movement £000's	31/03/26 Estimated £000's
Purpose: Amounts set a side to deliver various priorities, some of which will be of a historical nature inherited from the predecessor authorities.			
Other Service Priority reserves	(13,121)	9,893	(3,228)
Local Elections Reserve	(369)	(170)	(539)
Revenue & Benefits Reserve	(633)	395	(238)
Covid recovery resources	(196)	196	0
Corporate Priorities & Improvements	(14,318)	10,314	(4,005)

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**General Fund Capital Investment Programme (CIP) budget position by service area
Quarter 4 - end of March 2026.**

Capital budget Virements

1. In accordance with the council's financial regulations the following rules associated with capital virements apply (after advice from the Chief Finance Officer):
 - Virements over £1 million require prior Council approval.
 - Virements over £500,000 and up to £1 million require prior Cabinet approval.
 - Corporate Directors can approve virements over £100,000 up to £500,000.
 - Service Directors can approve virements up to £100,000.
2. According to the above financial regulations, the following decisions for changes within the capital programme are required of **Cabinet**:

To approve use of SEND capital grant to clear the Linwood school remaining prudential borrowing repayments outstanding from prior years capital works of £510,853.

During 2025/26, the SEND capital grant was used to cover the £61,594 charge for the year on behalf of the school, further £449,259 remains outstanding increasing the use of the SEND capital grant to £510,853. The reimbursement of capital costs to Linwood constitutes an element of the 'one-off costs' agreed as part of the Deficit Recovery Plan and confirmed by BCP Council's letter of assurance (13.03.26). The Deficit Recovery Plan was developed in partnership with Linwood School and the Department for Education to support Linwood's expansion by 180+ places into the former Parkfield School, which is a key part of BCP Council's SEND Sufficiency Strategy.

Capital investment Programme Summary

3. The tables below show the summary position for capital investment programme (CIP) in the general fund as of 31 March 2026.
4. The summary budget movements are shown in table 1 with the detail by directorate included in table 2. How the programme is funded is included in table 3 followed by narrative detail.
5. The resources available for capital investment during 2025/26 were £170 million (including original budget of £136 million plus 2024/25 slippage of £15 million, plus new in year resources of £23 million, less £4 million for schemes postponed and removed from the capital programme). Following £70 million being reprofiled to future years in quarter 3, the final capital programme profiled for 2025/26 was nearly £100 million of which £60 million (60%) was spent during 2025/26, the remaining £40 million has also been reprofiled to future years.

Table 1 – Summary of budget movement

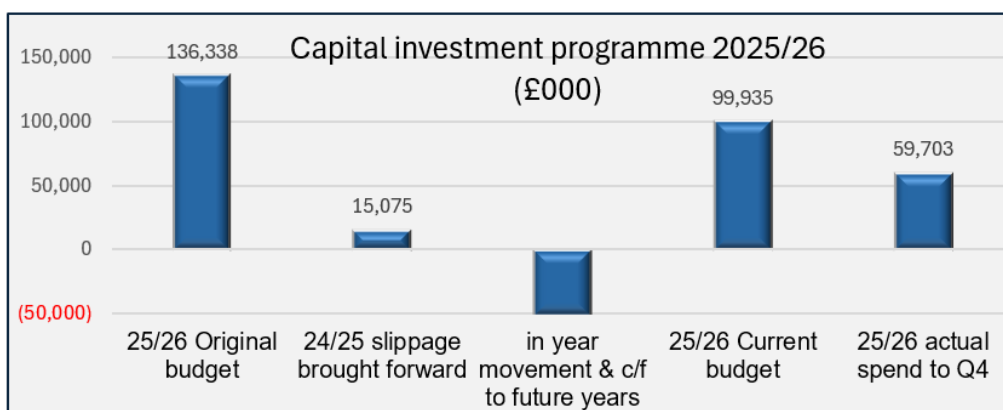


Table 2 – Summary movement and current position by Directorate

Capital Investment Programme 25/26 Monitoring	25/26 Original budget £000	24/25 slippage brought forward £000	in year movement & c/f to future years £000	25/26 Current budget £000	Actual 25/26 £000	% budget consumed
Operations						
Commercial Operations	34,111	838	(18,834)	16,115	9,954	62%
Investment and Development	8,897	495	(1,665)	7,727	2,502	32%
Customer Arts and Property	34,242	6,322	(1,569)	38,995	29,169	75%
Planning and Transport	12,667	2,334	(6,444)	8,557	2,519	29%
Environment	22,189	2,053	(9,987)	14,255	4,796	34%
	112,106	12,042	(38,499)	85,649	48,940	57%
Children Services						
Education and Skills	16,169	3,214	(12,609)	6,774	4,098	60%
	16,169	3,214	(12,609)	6,774	4,098	60%
Wellbeing						
Housing and Community	3,790	(475)	75	3,390	2,824	83%
Adults Commissioning	2,685	92	0	2,777	2,591	93%
	6,475	(383)	75	6,167	5,415	88%
Executive						
IT and Programmes	1,588	202	(445)	1,345	1,250	93%
	1,588	202	(445)	1,345	1,250	93%
	136,338	15,075	(51,478)	99,935	59,703	60%

Table 3 – Capital Investment programme funding profile

Capital Investment Programme Funding	25/26 Original budget £000	24/25 slippage brought forward £000	in year movement & c/f into future years £000	25/26 Current budget £000	Actual 25/26 £000	% budget consumed
Prudential Borrowing	(20,087)	(2,640)	7,991	(14,736)	(3,930)	27%
Capital Receipts (General Fund)	(1,165)	(23)	(99)	(1,287)	(1,120)	87%
Reserve Funding (General fund revenue)	(1,477)	(158)	(446)	(2,081)	(932)	45%
RCCO	0	(1)	(402)	(403)	(403)	100%
BCP Funding Requirement	(22,729)	(2,822)	7,044	(18,507)	(6,385)	35%
S106	(458)	(494)	122	(830)	(216)	26%
CIL	(4,110)	(340)	(287)	(4,737)	(2,008)	42%
Non-government grants	(1,053)	(622)	(291)	(1,966)	(1,461)	74%
Government Grants	(107,357)	(9,886)	43,883	(73,360)	(49,378)	67%
Third party contributions	(631)	(911)	1,007	(535)	(255)	48%
External Funding Contributions	(113,609)	(12,253)	44,434	(81,428)	(53,318)	65%
	(136,338)	(15,075)	51,478	(99,935)	(59,703)	60%

OPERATIONS (£85.6m)

Commercial Operations - £16.1m

6. The Flood and Coastal Erosion Risk Management (FCERM) revised budget for 2025/26 was £12.7 million funded mainly from Environment Agency grant and Community Infrastructure Levy. By the end of the financial year £8.1 million was spent (64%). The largest scheme Poole Bridge to Hunger Hill flood defence had £7.7million planned for the winter months of which £5.5 million was spend by

the end of the financial year leaving a slippage of £2.2 million. The Poole Bay Beach management with nearly £3 million profiled for 2025/26 was 68% spent leaving £928,000 slippage.

7. Seafront Development projects had revised planned expenditure of £2.7 million for 2025/26 of which £1.8 million (67%) was spent by the end of March 2026 .
8. The remaining £700,000 was allocated mainly to leisure and events of which £38,000 (was spent and the remaining carried forward to future years).

Investment & Development - £7.7m (excluding HRA)

9. The overall Towns Fund (MHCLG grant) is £21.7 million of which £4 million was profiled for use during 2025/26 in the general fund, with £1.9 million spent to end of March 2026. £1.0 million of High Street Shop fronts project and £0.9 million of the Hawkwood Road Community Centre build has slipped into 2026/27. The final £5.4 million of the general fund grant is profiled to be spent during 2026/27, with the remaining £2.7 million on the community centre profiled in 2027/28.
10. The Council CNHAS acquisition programme is near completion. There is one property with an office space in progress and two other properties with repair works still in progress. The total CNHAS acquisition spend is forecast at £71.8 million for 275 properties, which is below the approved threshold of £73.7 million following inclusion of the receipts of LAHF 1 and 2 grants. However, the spend after all capital repairs was £0.4 million higher compared to the viability business cases, this was funded from prudential borrowing.

An analysis of LAHF 2 funding utilisation revealed that £0.5 million was used towards purchased properties in prior years exceeding grant conditions, the accounts were adjusted reversing the £0.5 million from the capital funding setting it aside whilst discussions with MHCLG are taking place regarding its end use. The £0.5 million grant funding was replaced with prudential borrowing.

During 2025/26 the service agreed with MHCLG to utilise £1.2 million of LAHF 3 funding towards six previously purchased properties which were fully funded from borrowing. Therefore, £1.2 million of prudential borrowing was replaced with grant funding.

In overall accounting terms the £1.2 million grant swap covered the CNHAS Acquisitions overspend of £0.4 million and the LAHF 2 funding of £0.5 million prudential borrowing swaps, therefore there was no overall increase in prudential borrowing due to CNHAS acquisition programme.

11. Poole Dolphin Leisure Centre development options on refurbishment are being explored with the £0.6 million budget carried into 2025/26 of which £89,000 has been spent to the end of the year and transferred back to revenue. £0.5m of slippage carried into 2026/27.
12. Holes Bay delivery route is being explored to seek a development partner to take the project forward with £0.3 million budget carried into 2025/26 of which £0.1 million has been spent to end of the year. £0.2 million slippage carried into 2026/27.
13. Wessex Fields Infrastructure: The link road is nearing completion with £344,000 budget remaining which was carried forward to 2026/27 for the final project completion.

Customer Arts and Property - £39m

14. The in-house engineering team final budget for 2025/26 was £32.7 million of which £24.8 million (75%) was spent at the end of March 2025/26.
15. The Poole Museums programme of £3 million for 2025/26 reached practical completion in September with a small number of post contract works being finalised. The final accounts are being negotiated, therefore the final financial position is not yet known, however there is no further information available to change previous estimates. There have been further delays in the delivery of the project, the effect of this will not be known until the accounts are finalised. The remaining £312,000 has been carried forward to 2026/27. The Russell Cotes MEND project originally estimated to spend £0.7 million in 2025/26 has actually spent £47,000 with the remaining budget reprofiled to future years.

16. Approximately £986,000 estates management and accommodation strategy expenditure was spent to end of March 2026, 68% of the latest profiled budget for the year.

Planning and Transport - £8.6m

17. This service leads on the Highways asset management, improvement and sustainable travel programme and transport capital programme management acting as client to the in-house engineering unit within the Customer Arts and Property Directorate.

18. Within the Planning and Transport service direct reporting was £8.6 million profiled spend in 2025/26 including network management, sustainable travel and transport improvement, of this £2.5 million (29%) was spend during the year. The remaining budget was reprofiled to future years.

Environment - £14.2m

19. The fleet and equipment budget profiled for 2025/26 was £7.3 million after £5 million slippage was profiled to 2026/27, of this £1 million was spent to end of the year. Vehicles are replaced, when necessary, therefore the replacement programme may be delayed due to longer vehicle lifecycle. Unused budget will be reprofiled to future years to continue the replacement programme.

20. Green space and conservation has a revised profiled budget of £4.5 million of which £1.9 million was spent during the year (42%). The main area of slippage was the plan for play programme which is being reprofiled to future years.

21. The sustainable waste services spent £1.8 million (78%) against a revised profiled budget of £2.3.million

CHILDREN SERVICES (£6.8m)

22. The 2025/26 capital programme has begun to deliver the 3-year children's Services Capital Strategy approved by council in March 2025.

23. The remaining budget in 2025/26 after £16.9 million was reprofiled to future years is £6.8 million of which £4.1 million was spent up to the end of March 2026. The available funding will be considered as part of the children service capital strategy.

WELLBEING (£6.2m)

Housing and Communities - £3.4m

24. The Disabled facilities Grant usage for disabled adaptations profiled for 25/26 is £2.7 million was almost fully spent.

25. Of the remaining expenditure of £0.7 million relating to CCTV systems, community related activity and tenancy services, £172,000 (25%) was spent.

Adults Commissioning £2.8m

26. The majority of the spend within this programme related to the Integrated Community Equipment Store (ICES) funded by the Disabled Facilities Grant which was almost fully spent. The council continues to provide support to the community through this means from an annual allocation from the Better Care Fund pooled budget with Health.

EXECUTIVE & RESOURCES (£1.3m)

IT and Programmes Capital - £1.3m

27. The councils ICT investment programme planned spend for 2025/26 was £1.3 million mainly on desktop. The total spend during the year was £1.2 million.

Capital Investment programme 2025/26 project list						
	25/26 Original Budget	24/25 Slippage Brought Forward	In year movement/ c/f to future years	25/26 Current Budget	Actual 31/03/26	% Budget Consumed
	£000	£000	£000	£000	£000	£000
CHILDREN - CAPITAL						
Education and Skills Capital						
Basic Needs Grant - uncommitted	760	(33)	(727)	-	-	
School Conditions Grant - Uncommitted	3,990	46	(4,036)	-	-	
SEND Options Appraisal Works- Rolling Programme	200	-	(200)	-	-	
High needs Grant - Uncommitted	7,852	(21)	(7,779)	52	-	0%
Ocean Academy	-	-	-	-	(1)	
Childcare Expansion - Wraparound	277	13	(242)	48	32	67%
Childcare Expansion - Expanded Entitlement	-	191	104	295	260	88%
Hillbourne - New School	-	416	-	416	29	7%
Condition Surveys (Children's Strategy)	50	-	-	50	14	29%
CS Urgent Work	100	-	-	100	12	12%
Poole High Planned Maintenance investigations	50	54	-	104	37	35%
Feasibility studies Winchelsea and Linwood	-	-	-	-	(14)	
Old Town & Baden Powell Caretaker property sale reimbursement	-	220	(80)	140	136	97%
Parkstone Grammar School	252	-	(252)	-	-	
Advanced Design Fees SEND	200	(7)	-	193	54	28%
Broadstone Resource Base/Satellite	100	(49)	-	51	31	60%
Elm Academy	-	99	(99)	-	-	
Victoria Education Centre	90	73	-	163	73	45%
Bournemouth Learning Centre	-	35	(35)	-	-	
Winchelsea temporary office space	28	(28)	-	-	23	
CS URGENT WORK Somerford Primary School	-	-	-	-	6	
Planned Repairs and Maintenance	142	-	(142)	-	-	
Climate Change/Low Carbon Reduction	550	-	(80)	470	21	4%
Winchelsea interim accommodation	32	(32)	-	-	32	
Linwood School Expansion	-	12	(12)	-	-	
Canford Heath Infant Junior SEND Provision	446	540	-	985	116	12%
Linwood at Oakdale SEND satellite	-	27	-	27	1	3%
Link at Bourne Academy SEND provision	-	11	14	25	23	92%
Linwood School Post-16 at Ted Webster	1,000	265	80	1,345	1,223	91%
Linwood Satellite 1	-	500	(500)	-	-	
Linwood Satellite 2	-	500	(500)	-	-	
Linwood Special School- Stourfield Satellite	-	72	(72)	-	-	
Christchurch Learning Centre - AP School Satellite	-	200	(200)	-	-	
Linwood at Stourfield Satellite	-	16	(16)	-	-	
Family Hubs Transformation	-	95	7	102	102	100%
Basic Needs Surveys	50	-	-	50	-	0%
Mudeford Wood Preschool (Highcliffe day centre premises)	-	-	30	30	46	153%
Burton Primary School - planned R&M	-	-	52	52	72	138%
Christchurch Learning Centre - planned R&M	-	-	42	42	2	5%
Highcliffe St Mark - planned R&M	-	-	373	373	376	101%
Linwood - planned R&M	-	-	183	183	184	100%
Mudeford Infant School - planned R&M	-	-	165	165	155	94%
Mudeford Junior School - planned R&M	-	-	110	110	96	87%
Somerford Primary School - planned R&M	-	-	22	22	16	71%
Winchelsea School - planned R&M	-	-	54	54	50	93%
Dingley's promise (Kinson and West Howe)	-	-	25	25	24	94%
Dingley's promise (350 Poole Road)	-	-	50	50	47	95%
Dingley's promise (Somerford Primary bungalow)	-	-	317	317	315	99%
Winchelsea Satellite at Old Town First School	-	-	31	31	28	91%
Somerford Forest Hub Classroom	-	-	41	41	37	90%
Education & Skills - Project Management Fees - Schools Condition	-	-	-	-	90	
Education & Skills - Project Management Fees - Schools High Needs	-	-	-	-	130	
SEND Adaptations	-	-	100	100	4	4%
Schools Devolved Formula Capital (DFC)	-	-	83	83	83	100%
Somerford Primary School - Resourced Provision	-	-	200	200	87	43%
Manorside Academy - Resource Provision (Caretaker's bungalow)	-	-	280	280	38	13%
Christchurch Learning Centre (Stour Cottage) - Condition Works	-	-	-	-	11	
Education and Skills Capital Total	16,169	3,214	(12,609)	6,774	4,098	60%
Children Capital Total	16,169	3,214	(12,609)	6,774	4,098	60%
EXECUTIVE - CAPITAL						
IT and Programmes Capital						
Enterprise Hosting	60	29	-	89	15	16%
Enterprise Security	-	90	-	90	-	0%
Enterprise Comms (WAN Migration)	148	8	-	156	51	32%
Enterprise Storage & Data	-	26	(26)	-	-	
Enterprise Apps (Applications)	-	81	-	81	5	6%
Enterprise Compute (Platform Modernisation)	150	-	-	150	6	4%
Enterprise Endpoints (Desktop Replacement)	1,195	-	(445)	750	1,151	153%
Enterprise Comms (Telephony)	35	(32)	26	29	23	80%
IT and Programmes Capital Total	1,588	202	(445)	1,345	1,250	93%
Executive - Capital Total	1,588	202	(445)	1,345	1,250	93%

OPERATIONS - CAPITAL

Commercial Operations Capital

3G Artificial Pitch Rossmore Leisure Centre - Feasibility	-	129	-	129	1	1%
Ashdown Leisure Centre Floodlights	-	6	(5)	1	(22)	-1606%
Avon Beach to Highcliffe Beach Management	35	4	-	39	10	25%
BCP Cliff Management Strategy	100	(2)	-	98	106	108%
Beach Road Rear Car Park	-	23	-	23	5	22%
Broadstone Underpass Mural	-	31	(31)	-	-	
Canford Cliffs Pavilion	500	500	(1,000)	-	-	
Christchurch Bay and Harbour FCERM Strategy	67	(9)	-	58	36	62%
Christchurch Town Centre Strategy	64	-	-	64	-	0%
Surface Water Management Plan scoping phase	-	-	90	90	38	42%
Sterte Flood Defence Works (pumping station)	-	-	358	358	32	9%
Durley Chine Environmental Innovation Hub	270	(4)	-	265	3	1%
Durlston to Hurst Sediment Resource Management programme	175	(40)	90	225	151	67%
FCERM Partnership Funding	52	(17)	-	35	(2)	-6%
Highcliffe Beach Access Ramps	-	9	-	9	9	98%
Highcliffe Castle, (inc Phoenix Flies Project)	-	32	-	32	-	0%
Inland Asset Management System	-	36	9	45	11	25%
Kinson Catchment Surface Water FAS	35	(1)	-	34	23	69%
Lake Pier Major Refurbishment	-	2	-	2	-	0%
Leisure centre management in-house set up and investment	100	56	-	156	-	0%
MCA Project	3	-	-	3	3	100%
Mudeford Beach House Café	550	-	(550)	-	-	
Mudeford Ferry Pontoon	64	-	74	138	125	91%
Mudeford Sandbanks Beach Management	35	5	-	40	6	16%
New Beach Huts - Canford Cliffs	3,118	-	(3,118)	-	-	
Poole Bay Beach Management 2020-2031	3,639	750	(1,438)	2,950	2,022	69%
Poole Bridge to Hunger Hill (PB2HH)	8,995	(477)	(821)	7,697	5,520	72%
RNLI Signage and Public Rescue Equipment	80	(23)	-	57	24	42%
Sandbanks Pavilion	4	-	-	4	-	0%
SEAFRONT (LUF) Alum Chine Cloisters (Feasibility)	43	10	(53)	-	-	
SEAFRONT (LUF) Boscombe Pier (Feasibility)	39	(13)	(26)	-	-	
SEAFRONT (LUF) Bournemouth Lifeguard Corps (New Building)	-	56	35	91	91	99%
SEAFRONT (LUF) Bournemouth Pier (Future Leisure Offer)	-	116	(116)	-	-	
SEAFRONT (LUF) Bournemouth Pier (Structural Engineering)	9,043	(471)	(8,578)	(5)	57	-1106%
SEAFRONT (LUF) Coastal Heritage Trail (Culture)	500	(44)	(1)	455	138	30%
SEAFRONT (LUF) East Cliff Lift (Future Leisure Offer)	98	-	(98)	-	-	
SEAFRONT (LUF) East Cliff Lift (Stabilisation Works)	4,189	(206)	(3,863)	120	78	65%
SEAFRONT (LUF) Hamworthy Sea Wall (Repairs)	-	74	(48)	26	26	100%
SEAFRONT (LUF) Holes Bay Visual Arts Centre	53	-	(53)	-	-	
SEAFRONT (LUF) Project Management & Sundry Costs	-	-	214	214	214	100%
SEAFRONT (LUF) Promenade Infrastructure (Utility & Digital)	687	100	(387)	400	455	114%
SEAFRONT (LUF) Seafront Beach Huts (Repairs & Upgrades)	1,066	(7)	(1,029)	30	3	9%
SEAFRONT (LUF) Seafront Toilets (Repairs & Upgrades)	-	69	200	269	192	71%
SEAFRONT (LUF) The Strand (Access, Amenity & Wellbeing)	368	(97)	(19)	252	252	100%
SEAFRONT (LUF) Upton Country Park (Bridge & Cycle Path)	-	-	10	10	10	100%
Upton Country Park - Discovery project	-	-	-	-	5	
Upton Country Park New Play Attraction	-	16	-	16	-	0%
Upton House stabilisation	-	158	-	158	40	25%
Poole Bay, Harbour and Wareham FCERM Strategy	-	41	200	241	35	15%
Whitley Lake Sea Defence Study	60	29	-	89	1	1%
South West Storms Analysis	-	-	68	68	25	37%
Jurassic Coast FCERM Mitigation Study (revenue)	-	-	173	173	55	32%
Debris Screen Health and Safety Works	-	-	100	100	12	12%
Poole Park Tennis Courts Resurface	80	-	-	80	-	0%
Holes Bay Saltmarsh Regen	-	-	-	-	32	
Christchurch Harbour Habitat Restoration Feasibility Study	-	-	51	51	7	13%
Sea Cliff and Chine management	-	-	250	250	22	9%
Avon Beach to Highcliffe urgent works	-	-	300	300	1	0%
Rossmore Leisure Centre (MUGA) Floodlights	-	-	27	27	-	0%
Sandbanks Slipways application No.3	-	-	45	45	0	0%
Branksome Dene Room - roof replacement	-	-	105	105	104	99%
Commercial Operations Capital Total	34,111	838	(18,834)	16,115	9,954	62%

Customer, Arts and Property Capital

A3060 CASTLE LANE WEST (MUSCLIFFE WAY TO BROADWAY R'BOUT)	1,500	18	-	1,518	572	38%
A341 WIMBORNE RD (FERNCROFT RD TO N'BOURNE RD)	600	130	(228)	502	492	98%
A35 COMMERCIAL RD (PARK RD TO CHURCH RD)	-	71	(10)	61	-	0%
ATF4 Baiter footpath and cycleway imp	-	-	68	68	68	100%
ATF4 Bournemouth Gardens path	-	475	(69)	405	46	11%
ATF4 School streets permanent measures	-	54	29	84	11	13%
ATF4 Turbary Park Link	-	265	(29)	236	233	99%
ATF4 Wallisdown Road phase 4 (Bndry to Uni)	-	86	180	266	252	95%
ATF4 Wallisdown Road phase 5 (crossroads)	-	323	(180)	143	42	29%
Avenue Road Car Park	-	22	-	22	-	0%
B- Wayfinding	152	28	25	205	202	98%
BH Live	518	-	(518)	-	-	
BMS Systems (Building energy management)	-	5	(2)	3	2	55%
Bridge Maintenance	-	(12)	600	588	270	46%
Bridge Maintenance RETENTION (Poole)	-	33	(33)	-	-	
BSIP Bmth station to Town centre bus priority	2,600	37	1,240	3,877	721	19%
BSIP High street and Bargates Christchurch	700	345	(847)	198	198	100%
BSIP Westbourne bus priority	700	17	(430)	287	124	43%
Bus Priority on TCF Corridors	-	82	(45)	37	37	100%
C- Bus Infrastructure	-	140	(139)	1	1	100%
Capital Replacement - Corporate Estates	-	10	-	10	10	99%
Capitalised maintenance Neighbourhood Services (Pru borrowing)	900	121	-	1,021	820	80%
Castle Lane West - Muscliffe to Broadway	2,437	115	(250)	2,301	2,371	103%
Ceramics Gallery (Poole Museum)	250	64	(55)	259	131	51%
Christchurch Priory, Wall Repairs	130	2	-	132	47	36%
Civic Centre data centre air con units	100	23	2	125	125	100%
Civic Hub (decarbonisation works)	-	18	-	18	17	99%
Corridor C2 Sections 6 to 8 off line Route Redhill-Airport	25	52	(29)	48	5	11%
Cycle Corridor Section C2-3A-B Glenferness Ave Bridge	1,502	(935)	(418)	149	166	112%
DLEP Lansdowne Business District	-	120	50	170	50	29%
Durley Car Park - School Zone (Developer funded)	-	3	(3)	-	-	
Extension Zero + Kinson Hub (from B customer Services above)	162	37	-	199	49	25%
Ferndown, Wallisdown, Poole (FWP) Corridors Phase 3	-	(231)	867	636	636	100%
Fisherman's Walk Cliff Lift	-	17	-	17	14	85%
Gervis Place	-	147	-	147	0	0%
Highcliffe Castle - Draft proofing and BMS	-	13	-	13	13	97%
Honeycombe Chine - waterproofing	-	25	-	25	-	0%
Highways Structural Maintenance - Design Fees	-	-	386	386	386	100%
Highways structural maintenance - Drainage Improvements	-	-	275	275	244	89%
Highways structural maintenance - Footways (resurf + slurry)	-	-	150	150	99	66%
Highways structural maintenance - Resurfacing Programme	300	-	2,577	2,877	2,132	74%
Highways structural maintenance - Surveys & software	-	33	144	177	138	78%
ICT investment	53	(2)	-	51	5	9%
Kings Park (inc crossings on Ashley)	-	65	(0)	65	71	109%
Lamp columns Shore road	-	4	28	32	20	61%
Library Replacement ICT Programme	165	18	(183)	-	-	
Millhams Recycling Centre (Slab remediation)	-	68	-	68	-	0%
Neighbourhood Services (Streetscene) -Pothole investment	1,000	301	(1,301)	-	-	
Neighbourhood Services HMSP Planned pre-patching	200	-	1,445	1,645	1,390	84%
New BCP Depot	230	(19)	-	211	23	11%
New Inn to Trigon Footbridge	67	(33)	(34)	-	-	
Parkway House (insurance and landlord works)	255	31	48	334	117	35%
Poole Museum - Our Museum project	1,200	501	426	2,127	2,012	95%
Poole Museum - Our Museum project - Activity Plan	80	17	-	97	55	57%
Poole Museum - Temporary Exhibition Gallery	-	69	91	160	160	100%
Poole Museum Public Realm - Phase 2	200	21	-	221	207	94%
Poole Museum Decarbonisation (Salix)	-	17	-	17	17	97%
PR 42 - Asset Management BIC	-	-	65	65	46	70%
PR 43 - Asset Management Pavilion	-	-	116	116	116	100%
PR 44 - Asset Management Littledown	-	37	328	365	356	98%
PR 45 - Asset Management Stokewood	-	-	16	16	16	100%
PR 46 - Asset Management Pelhams	-	-	63	63	27	43%

Principal Inspection Programme (BCP)	-	10	100	110	58	53%
Programme Management	780	(68)	(303)	409	452	110%
Remodelling BCP Civic space- West Wing	350	11	-	361	82	23%
Ringwood Rd - Controlled crossing only	60	91	480	631	512	81%
Ringwood Rd Sea View to Manning Heath	11,570	1,579	(6,085)	7,064	9,005	127%
Road Safety Improvements 20mph schemes	75	64	(85)	54	31	57%
Road Safety: Casualty Reduction Measures, Cluster Sites	200	242	(367)	75	75	100%
Road Safety: Safe Routes to School (SRTS)	250	112	430	793	793	100%
Road Safety: Safety Improvements - Pedestrian Crossings	-	248	2	250	186	74%
Russell Cotes MEND Project	-	34	-	34	4	13%
Russell Cotes Museum - roof/balcony water proofing	-	39	-	39	1	3%
S6 Section 1 Magna Road Arrowsmith to Bearcross	-	143	(140)	3	3	100%
Safer Roads Partnership	700	289	-	989	408	41%
Scaplen's Court Museum	100	(100)	91	91	90	98%
Scaplen's Court Museum Paving works	-	14	-	14	1	8%
Sopers Lane Pedestrian Crossing	-	24	-	24	-	0%
Street Lighting Maintenance	-	72	695	767	600	78%
Surface treatment - Road markings, patching, micro asphalt	150	(36)	672	786	479	61%
Thames Street Public Realm	-	80	23	103	103	100%
Transforming Cities Fund (TCF) Unallocated	3,931	-	(3,509)	422	-	0%
Walking and Cycling improvements	-	208	(74)	135	45	33%
SLM Capital dilapidations	-	287	-	287	82	29%
Wimborne Road - Serpentine to New Inn	50	131	(111)	71	71	100%
Telecare	-	-	178	178	203	114%
Port of Poole Bridges Programme	-	-	142	142	68	48%
Crossing at Richmond Road north of Springbourne roundabout	-	-	214	214	50	23%
Crossing at Alder Road near Recreation Rd and Sheringham Rd	-	-	210	210	8	4%
Recreation Road to Coy Pond Quiet Route (incl. Yarmouth Rd crossing)	-	-	479	479	6	1%
Highcliffe Road Toucan Crossing	-	-	50	50	27	55%
Parkstone Rd/Birds Hill Rd Crossing	-	-	300	300	23	8%
Russell Cotes MEND 4 Project	-	-	300	300	47	16%
CWT Plant & Machinery	-	-	145	145	182	125%
Street Lighting Investment project	-	-	17	17	-	0%
Boscombe Cliff Gardens clifftop shelter renovation	-	-	17	17	-	0%
Rossmore Leisure Centre - Fire Alarms	-	-	20	20	20	100%
Avon View EPH - Residential Care Home - Lifts	-	-	48	48	48	100%
Kings Park Leisure and Learning Centre - Fire Alarms	-	-	29	29	29	100%
Ashdown Leisure Centre - Leisure Centre - Block 1 - Fire Alarms	-	-	17	17	17	100%
TCF enabling activity Monitoring	-	-	3	3	3	100%
Residential PEEPs Social Housing	-	-	31	31	-	0%
Customer, Arts and Property Capital Total	34,242	6,322	(1,569)	38,995	29,169	75%

Environment Capital

Alexandra Park Pavilion Refurbishment	-	10	-	10	4	37%
Ashtree meadows access improvements	-	10	-	10	-	0%
Broadstone Rec Play Build	-	6	-	6	3	46%
Canford Heath (East & West) Open Space improvements	80	(15)	(65)	-	-	
Christchurch Legacy Play areas	88	-	(88)	-	-	
Cleaner Greener Safer Equipment	-	219	-	219	-	0%
Coastal Country Park (SANG)	150	(4)	-	146	50	34%
Connecting Christchurch Project	90	34	-	124	66	53%
Fleet Management	10,525	703	(4,698)	6,529	1,015	16%
Hamworthy Park Improvements	-	19	-	19	-	0%
Harbourside Masterplan (Whitecliff and Baiter)	-	46	(46)	-	-	
Harbourside Park Open Space improvement	71	(12)	(60)	-	-	
Hengistbury Head Visitor Centre	230	21	(200)	51	41	80%
Iford Meadows and Playing Fields	-	3	-	3	2	61%
Insourcing Ch'ch Recycling and Hurn WTS	-	14	-	14	(10)	-71%
Knyveton Gardens Improvements	40	(3)	7	44	40	91%
Millhams Civic Amenity Site	-	22	(22)	-	-	
Mudford Woods infrastructure improvements	200	(18)	(140)	43	45	105%
Muscliff Natural Burial Ground	107	-	(107)	-	-	
Newtown - Turners Nursery	52	-	(52)	-	-	
Paddleboarding signage	-	2	-	2	-	0%
Plan for Play - Repurpose & Review Ownership	2,163	52	(2,177)	38	-	0%
Poole Park - delivery phase	-	17	(17)	-	-	
Queens Park access improvements	-	1	-	1	1	104%
Sluice Channel infrastructure - Poole Park to Poole Harbour	1,162	(21)	60	1,201	1,199	100%
Throop Nature Park (Hicks SANG)	130	8	(90)	48	25	53%
Turbary Common Mire water quality imp	125	(89)	(33)	3	3	100%
UE1 Footpath	-	4	-	4	-	0%
Underground Refuse Systems	-	20	-	20	9	45%
Waste Bin Replacement	660	(51)	-	609	339	56%
Waste Infrastructure Grant Unallocated	5,765	10	(5,740)	35	-	0%
Weekly Food Waste Collections	552	1,037	-	1,589	1,442	91%
Winton Heathland Mitigation Project (HIP)	-	10	-	10	8	79%
UE1 Housing development Merley	-	-	65	65	-	0%
Ashley Cross Green, Parkstone	-	-	74	74	49	67%
Plan for Play - Defect Repairs	-	-	435	435	10	2%
Plan for Play - Refurbishment, Replacement & New Play Spaces	-	-	1,957	1,957	221	11%
Plan for Play - Staff costs	-	-	118	118	103	87%
Plan for Play - Surveys and Consultation Materials	-	-	35	35	26	75%
Chapel Lane potholes (Hurn Waste site)	-	-	21	21	21	100%

Countryside Vehicles	-	-	33	33	33	100%
Fleet Management Additional	-	-	77	77	-	0%
Milhams Mead HIP	-	-	-	-	1	
A338 Road Crossing Link	-	-	10	10	-	0%
Milhams Common HIP	-	-	20	20	-	0%
Bernards Mead HIP	-	-	10	10	12	120%
The Meridians HIP	-	-	20	20	5	27%
Nuffield site improvements	-	-	41	41	1	2%
Tree Council - Stage 2 of The Trees Outside Woodland	-	-	38	38	25	66%
BBML & CWT vehicles	-	-	525	525	-	0%
Contingency for projects Milhams Common, Bernards Mead and The Meridians H	-	-	-	-	5	
Environment Capital Total	22,189	2,053	(9,987)	14,255	4,796	34%
Investment & Development - Capital						
CNHAS - Temporary Accommodation Properties	-	-	45	45	161	357%
CNHAS - Local Authority Housing Fund properties	2,650	-	(455)	2,195	63	3%
CNHAS - Rough sleepers Accommodation properties	-	-	-	-	2	
CNHAS - Single Homeless Accommodation properties	-	65	17	82	126	155%
Holes Bay Development	300	(24)	-	277	109	39%
Poole Dolphin Leisure centre (formerly Heart of Poole)	550	88	(16)	622	89	14%
Towns Fund - Masterplan Contingency	150	(42)	(108)	-	-	
Towns Fund - Boscombe Digital Connectivity - Phase 2	337	16	(62)	291	239	82%
Towns Fund - Boscombe Digital Connectivity - Phase 2 REVENUE	-	-	29	29	23	79%
Towns Fund - Boscombe Skills and Digital Hub	79	-	0	79	30	39%
Towns Fund - Boscombe Skills and Digital Hub REVENUE	135	(81)	(81)	(27)	(34)	125%
Towns Fund - Events Programme REVENUE	32	(6)	5	32	32	100%
Towns Fund - Hawkwood Road Community Centre	1,758	-	(972)	786	59	8%
Towns Fund - Hawkwood Road Community Centre Demolition	594	(3)	-	591	450	76%
Towns Fund - High Street	1,208	23	0	1,231	213	17%
Towns Fund - Local Transport	617	44	95	756	615	81%
Towns Fund - Masterplan (Original)	-	-	5	5	1	13%
Towns Fund - Parks in Mind	42	9	0	50	27	54%
Towns Fund - Programme Management	106	19	0	125	114	91%
Towns Fund - Programme Management REVENUE	86	(30)	26	82	79	96%
Wessex Fields infrastructure works	-	402	-	402	57	14%
Towns Fund - Hawkwood Road - Medical Centre	-	-	-	-	11	
Towns Fund - Royal Arcade	-	-	9	9	-	0%
Carter's Quay	-	-	16	16	16	100%
Public Realm Canford Cliffs	-	10	-	10	-	0%
Town centre strategy (Econ Dev)	-	7	-	7	-	0%
UKSPF District Centres (Capital) E1	-	-	34	34	14	42%
Electric powered Boat for Christchurch Harbourmaster	-	-	-	-	3	
UKSPF Unallocated	253	-	(253)	-	-	
CNHAS Crescent Road	-	-	-	-	4	
Investment & Development - Capital Total	8,897	495	(1,665)	7,727	2,502	32%

Planning & Transport Capital						
Active Travel Fund - Baiter/Whitecliff cycleway	-	2	(2)	-	(10)	
Active Travel Fund - Programme monitoring	-	6	3	8	-	0%
Advanced Design for Future LTP Schemes (new code)	-	112	200	312	40	13%
Boscombe Towns Fund	288	132	-	420	5	1%
BSIP Branksome Roundabout (BSIP1)	-	39	(38)	0	-	0%
BSIP Bus priority at 65 signalised junctions	-	131	(131)	-	-	
BSIP Live stream CCTV bus shelters to control rm	-	16	-	16	11	71%
BSIP New RTI Displays	-	7	561	567	402	71%
BSIP Poole bus station RTP1 inc CCTV	-	10	-	10	4	38%
BSIP Purewell Bus Priority	-	75	-	75	2	3%
BSIP Southbourne bus priority	-	24	-	24	7	27%
Bus Facilities	-	2	3	5	5	100%
Data Collection	-	63	25	88	73	83%
DFT Traffic Signals Funding Bid	-	511	-	511	216	42%
Dropped crossings/Accessibility improvements	-	60	35	95	40	42%
Electric Vehicle Infrastructure	-	29	572	600	0	0%
Employment sites	-	57	(57)	-	-	
Intelligent Transport Systems (ITS) & Data Collection	-	82	459	542	522	96%
Local Transport Plan - 24/25 Unallocated	-	230	(179)	51	-	0%
Minor Transportation Works	-	87	80	167	105	63%
National Passenger Travel Information	-	-	25	25	25	99%
Network efficiency measures (Tower Park roundabout)	-	188	75	263	6	2%
Pokesdown Railway Station	30	7	(37)	-	-	
Programme Management Fees	-	(18)	166	149	149	100%
Rights of Way	-	12	75	87	12	13%
SANG - Barn (and General Purpose Building Obligation)	-	26	-	26	1	2%
School Streets	-	111	50	161	8	5%
South East Dorset Multi-modal Transport Model	-	-	65	65	65	100%
STB, DFT, LCWIP, OBC Development & Bidding	-	194	306	500	131	26%
UTMC - Pelican upgrades	-	99	500	599	202	34%
BSIP unallocated	3,257	42	(3,299)	-	-	
BSIP Branksome Roundabout (BSIP2)	-	-	88	88	31	35%
BSIP Bournemouth Interchange to Station Roundabout bus priority on slip road	-	-	180	180	42	24%
BSIP Ashley Road - Upper Parkstone	-	-	30	30	-	0%
BSIP Charminster Road – Charminster	-	-	30	30	-	0%
BSIP Wimborne Road - Winton parking review	-	-	30	30	8	27%
BSIP Poole Bus Station Refurbishment	-	-	222	222	222	100%
BSIP Bournemouth Travel Interchange Refurbishment	-	-	112	112	64	57%
BSIP Shelter upgrade programme, 30 sites	-	-	350	350	6	2%
BSIP Bus fleet to be Zero Emission	-	-	950	950	25	3%
BSIP Raised kerbing and extended bus stop clearways at 35 stops	-	-	370	370	100	27%
Local Transport Plan - Highways Maintenance Unallocated	6,278	-	(5,469)	809	-	0%
Local Transport Plan - Integrated Transport Block Unallocated	2,814	-	(2,794)	20	-	0%
Planning & Transport Capital Total	12,667	2,334	(6,444)	8,557	2,519	29%
Operations - Capital Total	112,106	12,042	(38,499)	85,649	48,940	57%
WELLBEING - CAPITAL						
Adults Commissioning Capital						
Care technology service - equipment	94	56	-	150	-	0%
Disabled Facilities Grant - Integrated Community Equipment Store (BCP)	2,591	36	-	2,627	2,591	99%
Adults Commissioning Capital Total	2,685	92	-	2,777	2,591	93%
Housing & Communities Capital						
Cleaner Greener Safer - additional CCTV	-	66	-	66	-	0%
Cleaner Greener Safer - safer improvements	-	40	-	40	-	0%
Disabled Facilities Grant - Housing	3,675	(1,011)	-	2,664	2,652	100%
Private Sector Renewal-warmth & well-being	115	9	-	124	73	59%
UKSPF Communities and Place E11	-	-	75	75	75	100%
Community Land Trust Project (Affordable housing)	-	421	-	421	24	6%
Housing & Communities Capital Total	3,790	(475)	75	3,390	2,824	83%
Wellbeing - Capital Total	6,475	(383)	75	6,167	5,415	88%
Grand Total	136,338	15,075	(51,478)	99,935	59,703	60%

2025-26 Full-year HRA Financial Report

1. The Housing Revenue Account (HRA) is a separate account within the council that ring-fences the income and expenditure associated with the council's housing stock. The HRA does not therefore directly impact on the council's wider general fund budget. Within the HRA the Council manages 9,590 tenanted properties.
2. The 2025-26 HRA budget was approved by Council in February 2025. It budgeted for total income of £58.5 million for the year and a net surplus of £4.1 million.

Revenue account - Full-year outturn

	2025-26 Budget £000	Full year Actuals £000	Variance £000
Income			
Dwelling rents	(54,001)	(54,399)	(398)
Non-dwelling rents	(276)	(311)	(35)
Charges for services and facilities	(3,768)	(4,048)	(280)
Contributions to expenditure	(438)	(1,083)	(645)
Total income	(58,483)	(59,841)	(1,358)
Expenditure			
Repairs and Maintenance	14,031	17,491	3,460
Supervision and Management	18,373	18,377	4
Rent, rates, taxes and other charges	447	296	(151)
Bad or doubtful debts charge	400	619	219
Total operating expenditure	33,251	36,783	3,532
Net operating (surplus) / deficit	(25,232)	(23,058)	2,174
Capital charges			
Debt management costs	377	380	3
Depreciation	15,300	15,171	(129)
Net interest payable	5,425	4,534	(891)
Total capital charges	21,102	20,085	(1,017)
Net (surplus) / deficit	(4,130)	(2,973)	1,157
Appropriations			
Transfer to HRA reserve	4,130	2,973	(1,157)
Total appropriations	4,130	2,973	(1,157)

Commentary on variances

3. Dwelling rents: Total rental income of £54.4m was £0.4m favourable to budget. Rental income benefitted from additional income from the completed new-build project at Craven Court that had not been incorporated into the budget and the impact of properties being re-let at formula rent, typically higher than the previous rent level.
4. Charges for services and facilities: Service charge income of £4.0m was £0.3m favourable to budget. This was due to higher than expected leaseholder service charges, reflecting the higher underlying costs that these service charges seek to recover.
5. Contributions to expenditure: Income is higher than budgeted due to a number of insurance claims for property damage and more effective identification and invoicing of services that should be separately recharged to tenants.

6. Repairs & Maintenance: Full-year costs of £17.5m were £3.5m adverse to budget. There has been a deterioration in the position since the end of Q3, when a £1.8m adverse variance was forecast. Further analysis of the outturn variance is set out below:

	2025-26 Budget £000	Full-year actual £000	Variance £000
Planned repairs / Compliance	5,683	6,265	582
Voids repairs	2,353	2,143	(210)
Response repairs	4,752	7,219	2,467
Asset Mgt, Grounds maintenance & other costs	1,243	1,864	621
Total Repairs and Maintenance	14,031	17,491	3,460

7. The adverse variance for planned repairs / compliance costs is due to significant expenditure on programmed follow-up works to address damp & mould issues and external works required such as repointing.
8. Void repairs costs were again below budget due to fewer voids during the period than expected.
9. The response repairs outturn results from the very high volume of repairs undertaken during the year. Volumes were 50% higher than had been budgeted for, driven by the accelerated stock condition survey programme and damp & mould work.
10. Supervision and Management: Full-year costs of £18.4m were in line with budget. Supervision and Management costs include £0.8m of fees incurred to defend the Project Admiral adjudication, which had not been budgeted for. This was offset by the delay to the BCP Homes restructure which resulted in new positions created by the restructure remaining vacant throughout the year.
11. Bad or doubtful debts charge: The bad or doubtful debt charge exceeded budget by £0.2m due to the increase in recharges to tenants. Collection of this type of income is more challenging than collection of normal rental income.
12. Depreciation: The depreciation charge of £15.2m was in line with budget.
13. Net interest payable: The £0.9m favourable outturn was due to:
- i. higher interest earned on cash balances due to higher-than-expected interest rates, and
 - ii. no new borrowing required to fund the 2024/25 capital programme. The budget had assumed that an additional £10.1m of borrowing would be drawn down to fund 24/25 capital expenditure.
14. Net surplus: The Repairs and Maintenance adverse variance of £3.5m was partially offset by favourable income variances of £1.4m and the favourable variance on net interest payable of £0.9m. The overall net impact of these items resulted in a net surplus for the year of £3.0m, £1.1m less than the original budgeted surplus of £4.1m.

Capital programme

15. The 2025/26 HRA budget paper set out a capital programme of £43.0m. This included a £25.2m investment in new-build projects delivered as part of the Council newbuild housing & acquisitions strategy (CNHAS) and £17.2m of planned maintenance.

	Full year		
	Budget £000	Actuals £000	Variance £000
New-build projects	25,202	23,995	(1,207)
Purchase of existing houses	500	181	(319)
Other major projects	100	4,518	4,418
Planned maintenance	17,202	16,425	(777)
Vehicles	-	89	89
Total capital expenditure	43,004	45,208	2,204
<u>Funded by:</u>			
HRA Reserve		5,074	
Major Repairs Reserve		17,163	
Capital receipts		4,314	
Grants		4,180	
S106 receipts		277	
Prudential borrowing		14,200	
Total funding		45,208	

16. New-build projects: The underspend versus budget was due to the delay to the Hawkwood Road development. Start-on-site for this project is now not expected until September 2026. During the year the following projects were completed:
- i. Templeman Place (27 units)
 - ii. Grants Close (2 units)
 - iii. Craigmore Avenue (2 units)
17. The Hillbourne development (110 units) is on track to complete in stages between July through to September 2026.
18. Purchase of existing houses: Only one property was acquired during the year. Whilst the HRA receives right of first refusal to repurchase ex-local authority properties, current high borrowing costs mean that repurchases are not financially viable at present.
19. Planned maintenance: This covers capital maintenance such as kitchen, bathroom and boiler replacements. Expenditure of £16.4m was £0.8m less than budget. The £0.5m contingency budget for planned maintenance was not utilised.
20. **Approval for acceptance of capital grant by the HRA - Warm Homes: Social Housing Fund**: In accordance with the financial regulations, Cabinet is requested to approve up to £0.975m of grant funding from the Warm Homes: Social Housing Fund to improve the energy efficiency of the Council's social housing stock, primarily through the installation of PV and batteries.

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2025/26 Company Outturns

1. The following paragraphs contain a summary of the outturns for the council's partner and subsidiary organisations. It should be noted that these are provisional figures and are unapproved by the respective boards of directors and are also subject to audit.

Bournemouth Building & Maintenance Ltd (BBML)

2. The trading activities of BBML consist of programmed works for the council's housing revenue account, such as disabled adaptations, and building works for other council owned property.
3. Turnover for the financial year was £20.0m compared with budget of £15.7m. Provisional net profit for the year is £0.65m compared with budgeted net profit of £0.58m. Broadly speaking BBML generates around 3.2% net profit on its annual turnover.
4. BBML is budgeted to pay the council an annual dividend of £0.3m. An additional dividend payment was made to the council in 2025/26 of £0.47m.
5. Retained profit reserves of £0.9m (after payment of annual dividends) have accumulated over time. Retained profit reserves are earmarked to fund potential future BBML cost pressures.
6. Due to the materiality level for the council's statement of accounts, BBML is consolidated into the group accounts.

Seascope Group Ltd

7. Seascope Group Limited owns two subsidiaries, Seascope South Limited and Seascope Homes and Property Limited.
8. The core activities of Seascope South Limited (SSL) are undertaking adaptations and conversions to non-council owned property. These are funded through disabled facility grants (DFG). Building maintenance and construction services are also provided, utilising the council's internal Construction Works Team (CWT).
9. Turnover for the financial year for SSL was £1.8m, compared with a budget of £1.3m. Provisional profit before tax is £0.26m compared with a budget of £0.03m.
10. SSL made an unbudgeted dividend payment to Seascope Group in 2025/26 of £0.43m.
11. Retained profit reserves of £0.18m are estimated as at 31 March 2026.
12. Seascope Homes and Property Limited (SHPL) provides housing solutions through the grant of assured short-hold tenancies to a variety of clients, including the homeless. SHPL leases properties purchased by the council to provide this housing.
13. Turnover for the financial year for SHPL was £3.4m, compared with a budget of £3.2m. Provisional profit before tax of £0.13m is expected, compared with a budget of £0.11m.
14. SHPL made an unbudgeted dividend payment to Seascope Group in 2025/26 of £0.04m.
15. Retained profit reserves of £0.20m are estimated as at 31 March 2026.
16. The results of the subsidiaries are combined to form the results of Seascope Group Limited (SGL). The provisional turnover for SGL was therefore £5.2m (budget £4.5m). Provisional profit before tax of £0.39m compared with a budget of £0.14m.
17. SGL made an unbudgeted dividend payment to the council in 2025/26 of £0.47m.

18. Retained profit reserves of £0.38m are estimated as at 31 March 2026.
19. Due to the materiality level for the council's statement of accounts, Seascope Group is consolidated into the group accounts.

Charities

20. The council has close links to three charities, the Five Parks Charity, Lower Central Gardens Trust and Russell-Cotes Art Gallery & Museum Charitable Trust.
21. Due to the materiality levels for the council only Lower Central Gardens Trust will be included in the council's group accounts. Materiality is assessed with reference to the size of the asset base in the balance sheet.

The Bournemouth Development Company LLP

22. Bournemouth Development Company LLP ("BDC") is a joint venture between the Council and Muse Places a wholly owned subsidiary of Morgan Sindall Group plc.
23. BDC is an active development partner and regeneration catalyst for the delivery of the Bournemouth Town Centre Vision.
24. BDC has a different year end to the council, consequently the figures incorporated in the council's group accounts rely on an amalgamation of the pro rata amount from the joint venture's 31 December 2025 year-end figures and from the quarter one management account information to 31 March 2026. Figures are not available to include in this report due to differing financial reporting years.

Tricuro

25. Tricuro is a group of two companies established under local authority trading company principles to undertake a range of adult social care services on behalf of BCP. Dorset Council moved their care contract to another provider in 2022 with BCP becoming the sole shareholder after the separation was complete.
26. The group is structured as a care company (Tricuro Limited) and a company providing support services (Tricuro Support Limited). Management is through a joint Board. Tricuro Support Limited holds the contractual relationships with BCP, as well as the property leases and support services agreements.
27. The statement of accounts of Tricuro will be consolidated into BCP Council's group accounts with turnover of £20.8m and a loss for the financial year of £0.4m based on the company's latest available audited accounts for the year ended 31/03/2025.

28. Aspire Adoption

29. Aspire Adoption is a partnership between BCP and Dorset Council.
30. The purpose of Aspire is to provide services for children and families through enabling and supporting the adoption process.
31. BCP contribution for 2025/26 to the partnership is £1.1m with Dorset Council contributing £0.8m.

CABINET



Report subject	Medium Term Financial Plan (MTFP) Update
Meeting date	24 June 2026
Status	Public Report
Executive summary	<p>This report:</p> <ul style="list-style-type: none"> • Aims to ensure the council presents a legally balanced 2027/28 budget. • Presents an update to the MTFP • Proposes a budget planning process and timeline for key financial reports. • Proposes a financial strategy to support the delivery of a robust and financially sustainable budget for the medium term.
Recommendations	<p>It is RECOMMENDED that Cabinet:</p> <ol style="list-style-type: none"> a) Endorse the scenario planning exercise set out in Appendix 1 that guides the potential level of activity that may now be needed to present a legally balance budget for 2027/28. b) Approve the budget timetable and process as set out in Appendix 2. c) Approve the financial strategy designed to support the ongoing delivery of a balanced 2027/28 Budget and MTFP as set out in Appendix 3.
Reason for recommendations	<p>To comply with accounting codes of practice and best practice which requires councils to have a rolling multi-year medium term financial plan.</p> <p>To comply with the Councils Constitution and the requirement to have as a minimum a 3-year Medium Term Financial Plan</p> <p>To provide Cabinet with the latest high-level overview of the medium-term financial plan.</p> <p>To present a proposed financial strategy to support the ongoing delivery of a balanced budget for 2027/28.</p>

Portfolio Holder(s):	Cllr. Mike Cox, Portfolio Holder for Finance
Corporate Director	Aidan Dunn, Chief Executive
Report Authors	Matthew Filmer, Interim Director of Finance and Chief Finance Officer
Wards	Council-wide
Classification	For Decision

MTFP Update

1. The Council's medium-term financial position remains under significant pressure. The latest update set out in Appendix 1 shows a more uncertain outlook, driven by rising demand, inflation, borrowing costs and continued volatility in national funding and pay assumptions.
2. The risk associated with the Dedicated School Grant has lessened thanks to the confirmation from government to support 90% of the accumulated deficit. But there remains uncertainty over timing of the grants payments and how the Council will fund the remaining 10% (c£38m) from asset disposals. This continues to present a material threat to long-term financial sustainability.
3. Elsewhere on the Cabinet agenda is the outturn for 2025/26 which recorded a £4.6m overspend, the first overspend the Council has reported. This is almost entirely driven by demand-led pressures in adults' and children's services and underlines the limited resilience in the base budget.
4. The update also recognises the poor condition of the Council's assets which is becoming an increasing risk following sustained underinvestment in repairs and maintenance. Appendix 1 sets out initial steps to remedy this.
5. The updated MTFP position overall is £31.9m gap, with a deficit of £8.3m in 2027/28. The report recognises the need to develop a long-term view of saving and efficiencies the council needs to make which are considered and planned for the longer term to bring financial sustainability. For the 2027/28 budget, the council will adopt a more strategic, programme-led approach through the Continuous Improvement and Innovation Programme (CIIP). This represents a shift from short-term savings measures to a structured pipeline of transformation, service redesign and efficiency activity. The financial strategy for this is set out in Appendix 3 with a detailed timetable set out in Appendix 2.
6. Overall, the financial outlook remains highly sensitive to relatively small changes in assumptions. Further savings options are therefore being developed as a precaution, alongside continued close monitoring of the major risks. The direction of travel is clear: the Council must continue to plan cautiously, manage spending tightly and prepare early for further decisions as the position develops.

Options Appraisal

7. Ultimately the budget process results in a consideration of alternative savings, efficiency, income generation and service rationalisation proposals. This may include consideration of alternative council tax strategies.

Summary of financial implications

8. Any financial implications of the report's recommendations are considered, alongside alternative options, elsewhere within this report.

Summary of legal implications

9. The council has a fiduciary duty to its taxpayers to be prudent in the administration of the funds on their behalf and an equal duty to consider the interests of the community which benefit from the services it provides.
10. It is the responsibility of councillors to ensure the council sets a balanced budget for the forthcoming year. In setting, such a budget councillors and officers of the council have a legal requirement to ensure it is balanced in a manner which reflects the needs of both current and future taxpayers in discharging these responsibilities. In essence, this is a direct reference to ensure that Council sets a financially sustainable budget which is mindful of the long-term consequences of any short-term decisions.
11. As a billing authority, failure to set a legal budget by 11 March each year may lead to intervention from the Secretary of State under section 15 of the Local Government Act 1999. It should however be noted that the deadline is, in reality, the 1 March each year to allow sufficient time for the council tax direct debit process to be adhered to.

Summary of human resources implications

12. There are no direct human resources implications associated with this report. However, the 2027/28 budget is likely to have a direct impact on the level of services delivered by the council, the mechanism by which those services are delivered and the associated staffing establishment.

Summary of sustainability impact

13. The 2026/27 approved budget protected the staffing resources associated with climate change and ecological emergency activity. In addition, as at the 31 March 2026 £833k was available in an earmarked reserve to support project activity.

Summary of public health implications

14. The Department of Health and Social Care have announced the Council's Public Health grant allocation for 2026-27 is £27.485m. Public Health funding now consolidates previously standalone ringfenced grants for Smoking Cessation and Drug and Alcohol Treatment and Recovery as well as puts new responsibility on local authorities related to Individual Placement and Support for service users. Considering this new burden the increase in funding is 1.71% from 2025/26 allocation.

Summary of equality implications

15. Officers are expected to deliver the services they are responsible for with due regard to the equality's implications. A full equalities impact assessment will be undertaken

as part of the final February 2027 report to members as part of the annual budget process.

Summary of risk assessment

16. The risks inherent in the financial position of the council include the following issues set out in detail as part of the 24 February 2026 report to full council in relating to the 2026/27 budget and medium-term financial plan.

- Accumulating DSG Deficit.
- Interest cost associated with servicing the DSG borrowing position
- Ongoing impact in relation to the new Pay and Grading Structure such as incremental drift
- Council Tax – Taxbase
- Financial Outturn 2025/26
- Legal Claims.
- Uncertainty.
- Pay Award
- Loss or disruption to IT systems and Networks from a cyber-attack.
- Council Owned Companies and Joint Ventures.
- Intervention.
- Children’s Services.
- Wellbeing Services.
- Housing: Temporary Accommodation including Bed and Breakfast and supported accommodation
- Delivering savings, efficiencies, and additional income generation.
- Realisation of capital receipts to fund the council’s transformation programme and the remaining 10% DSG deficit.

17. These risks will continue to be monitored and where possible and appropriate mitigation strategies considered. At the time of writing this report a particular risk which will continue to be considered is in regard to the uncertainty caused by global macroeconomic factors.

Background papers

18. February 2026: Budget 2026/27 and Medium-Term Financial Plan report
<https://democracy.bcpccouncil.gov.uk/ieListDocuments.aspx?CId=284&MId=6081&Ver=4>

Appendices

- Appendix 1 MTFP Update Detail
- Appendix 2 Budget Planning process and timetable.
- Appendix 3 Financial strategy supporting the delivery of the 2027/28 budget.

Appendix 1

The Medium-Term Financial Plan (MTFP) Update Quarter 1

Introduction

1. The Medium-Term Financial Plan (MTFP) was agreed by Council on 24 February 2026 and set out in the table 1 below. It is worth noting that the 2026/27 budget and MTFP had the following key features:
 - a) A 6.74% council tax increase for 2026/27 reflecting the additional flexibility given by government. The planning assumption being 4.99% is built into each of the following years consistent with the projections from the Office Budget Responsibility.
 - b) Assumed delivery of £14m in annual savings, efficiencies, and additional resources to balance the 2026/27 budget including £4.4m which has been established as transformation and invest to save related. Future year savings for the next two years amounting to £15m.
 - c) £22m planned increase in council spending across all service areas excluding pay related costs, this includes including £11.5m (6.5% increase) to cover demand and inflationary cost pressures in wellbeing services including adult social care and homelessness services. With a further £9.2m (8.2% increase) to cover demand and inflationary cost pressures in children's services.
 - d) First multi-year Local Government Finance Settlement (2026/27–2028/29) in a decade backed by new fair funding formula. The impact of which is a reduction in funding across that term for the council by approx. £15m.
2. The MTFP has been updated since then to reflect the latest financial outturn for 2025/26, a review of existing assumptions and future forecasts around demand and inflation.
3. The document also rolls forward the MTFP by 1 year (to 2029/30) to maintain a rolling 3-year medium term planning horizon.
4. The next MTFP update will be reported to Cabinet in October. This report will propose further changes to the MTFP, including further refinement of demand modelling and any additional savings targets that may be required in future years to maintain a balanced position.

The MTFP 2026/27 to 2029/30

5. The MTFP was agreed in February 2026 and is set out in Table 1 overleaf. It is worth noting this was updated by way of an addendum to full council following the government's late announcement to allow the council to have additional council tax flexibility of 1.75%, allowing an increase of 6.74%.

Table 1 – MTFP Position of the Council February 2026

	Updated Budget 2025/26 £m	February 2026 MTFP Position			
		26/27 £m	27/28 £m	28/29 £m	Total £m
Wellbeing Directorate	194.6	11.5	7.9	8.2	27.6
Children's Directorate	111.8	9.2	8.2	8.2	25.5
Operations Directorate	60.3	1.3	4.1	5.6	11.0
Resources Directorate	50.2	(0.0)	0.3	1.6	1.9
Service Pressures (net of any specific grant changes)	416.8	22.0	20.5	23.5	66.0
Savings, Efficiencies, Fees & Charges					
Wellbeing Directorate		(3.1)	(1.1)	(0.9)	(5.1)
Children's Directorate		(1.4)	0.0	0.0	(1.4)
Operations Directorate		(4.0)	(2.2)	(1.3)	(7.5)
Resources Directorate		(1.0)	(0.5)	(0.1)	(1.6)
Transformation		(4.4)	(7.5)	(1.2)	(13.1)
Savings, Efficiencies, Fees and Charges		(13.9)	(11.1)	(3.6)	(28.6)
Corporate Items - Cost Pressures	10.6	10.2	4.6	6.6	21.4
Funding - Changes					
Funding - Changes	(432.8)	(16.6)	(9.7)	(17.0)	(43.3)
Debt interest due to accumulated SEND deficit	8.1	2.4	(4.2)	1.7	(0.1)
Annual – Net Funding Gap	2.8	4.0	0.1	11.2	15.3
Application of one-off business rates resources to MTFP	(2.8)	(4.0)	6.8	0.0	2.8
Annual – Net Funding Gap	0.0	(0.0)	6.9	11.2	18.1
Cumulative MTFP – Net Funding Gap		(0.0)	6.9	18.1	

6. Since the MTFP was agreed in February, future year assumptions have updated to reflect latest forecasts for demand and funding as well as taking account and recognising the following items which have materialised since the MTFP was agreed earlier this year.

Spring Statement (3 March 2026)

7. The Spring Statement was a deliberately low-key update focused on reaffirming fiscal stability rather than introducing new policy, with no significant tax or spending announcements. There were updates from the Office Budget Responsibility (OBR) forecasts showing weaker short-term growth (-1.1% in 2026), falling inflation towards target, and a material improvement in borrowing (c.£18bn lower than previously forecast) alongside modestly increased fiscal headroom. Most of the OBR forecasts were calculated prior to the Iran conflict being considered. The OBR included an eleventh-hour caveat that the conflict could have a very significant impact on the global and UK economies. They noted it could push up oil and gas prices, increase government borrowing costs, and halt recent momentum towards lower mortgage rates.
8. The Government signalled continued spending restraint and welfare tightening, with investment prioritised in areas such as defence, but provided no new funding for local government.

Macro-Economic Climate - Iran Conflict

9. Since 28 February 2026, the escalation of conflict in the Middle East, including direct military action involving Iran, has introduced a significant macroeconomic shock primarily through energy markets. Disruption to oil and gas supply has driven sharp increases in global energy prices, reversing the expected lower

inflation trend and contributing to renewed upward pressure on UK inflation, with forecasts indicating higher price levels later in 2026.

10. For the council the combined effect is likely increased inflationary pressure for services, particularly within demand-led services such as social care and homelessness. Higher inflation also creates a “higher for longer” interest rate environment, increasing the cost of the councils’ borrowing costs.

National Pay Award

11. The 2026/27 Local Government Pay Award remains unresolved at the time of writing. National Employers have issued a full and final offer of a 3.3% consolidated increase on NJC pay points and allowances, effective from 1 April 2026. The Council for 2026/27 had assumed a 2.8% increase. A 0.5% increase equates to an additional £1m per annum. This additional cost has been added into future year and increased the pay award assumption across the plan.
12. This offer has been rejected by the majority of trade unions, with consultation ballots completed or underway and the potential for industrial action during summer 2026. As such, there remains material uncertainty over the final pay settlement, with risk of upward pressure on the current offer. The Medium Term Financial Plan therefore assumes a base provision aligned to the current offer, alongside sensitivity modelling to reflect the potential for a higher award and backdated cost pressures.

SEND Reform Plan and High Needs Deficit

13. In March 2026 the Government has set out a programme of reform to the Special Educational Needs and Disabilities (SEND) system aimed at improving outcomes for children and young people while restoring financial sustainability across the high needs system.
14. This includes a combination of national policy changes and local delivery expectations, alongside specific financial interventions within the 2026/27 Local Government Finance Settlement.
15. Central to the reform agenda is a move towards a more consistent, inclusive and financially sustainable system, with increased emphasis on early intervention, mainstream inclusion and strengthened accountability for local partnerships.
16. The Councils accumulated deficit of £180m for the dedicated schools grant at 31 March 2026 (see table 2) remains a significant threat to the council’s financial stability. In total the council is servicing debt in relation to the deficit of £10.5m per annum in 2026/27.

Table 2: Summary position for dedicated schools grant

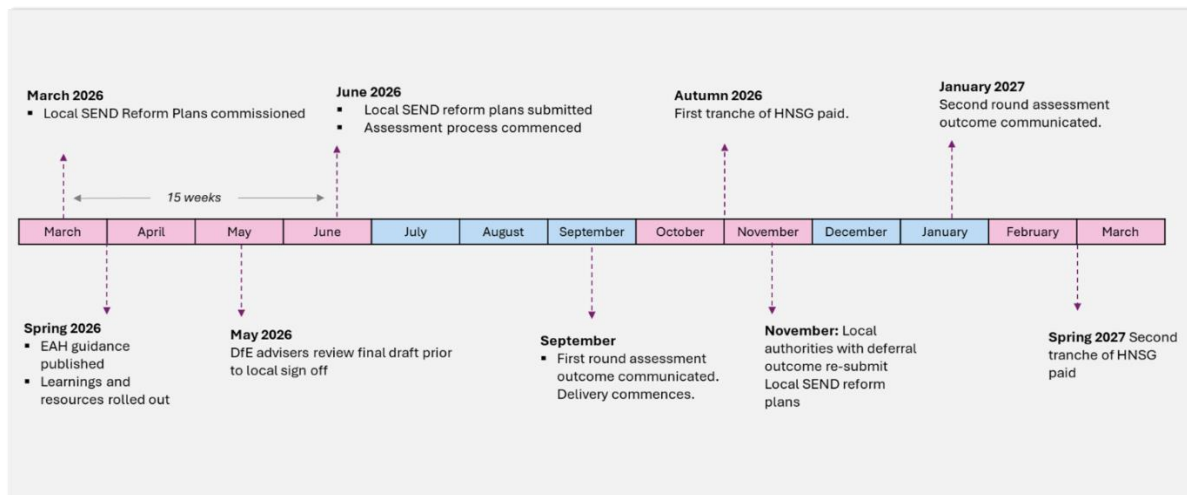
Dedicated Schools Grant	£m
Accumulated deficit 1 April 2025	113.3
Prior year additional funding – early years	(1.9)
Budgeted high needs funding shortfall 2025-26	57.5
High needs funding reduction 2025-26	0.5
High needs overspend 2025-26	13.5
Other block underspends	(3.1)
Accumulated deficit 31 March 2026	179.8

17. Expenditure will continue to outstrip funding by an estimated further £200m over the next two-year financial years. The required SEND reform plan has been developed and if approved, central government could provide an estimated 90%

contribution toward this deficit. This would still leave the council with a residual debt to fund of £38m.

- The timetable below set out from government send reform plans and the dates when a first or second tranche of the grant could be paid.

Figure 1 – SEND Reform Plan Timetable



- While the reform programme provides a clear direction of travel and offers some mitigation of historic financial pressures, there remains significant uncertainty regarding the pace of implementation, the extent to which demand can be moderated, and the adequacy of future funding arrangements, all of which will continue to influence the council's medium-term financial position.
- The 2026/27 budget assumed a prudent assumption that funding would not be received until February 2027 which had little impact in terms of the assumed £10.5m interest cost accruing. The impact in the medium term is a reduction in interest cost for 2027/28 for £4.2m with smaller increases in the medium term recognising the continued spend of over £100m per annum over the funding allocation.
- The current financial strategy for the 10% remaining balance is to be funded via capital receipts. It is clear without current pipeline of asset disposals and balance of capital receipts that this will be a challenge to meet. Disposing of assets can be a long process and the current market for disposals is tough. The fall-back assumption, although not confirmed via government to date, is that if capital receipts are not forthcoming then the council would capitalise (borrow) the remaining high needs balance and pay back over an agreed timeframe. This has not been factored into the MTFP yet until which time we feel asset disposal is not the option.
- Continued lobbying to government is crucial for support for the remaining 10% to ensure long term sustainability for the local government.

Government Borrowing Costs

- Government borrowing costs for the past few months have been historically high. UK Gilts yields have reached highs not seen since the 2008 financial crisis. Gilt yields directly determine the cost at which the Government can finance its deficit; higher yields increase debt interest costs, reduce fiscal headroom, and can necessitate tighter spending controls or higher taxation to remain within its own fiscal rules.

24. Given the UK's high debt stock and increased sensitivity to interest rate changes, even relatively small movements in yields can materially affect the public finances, reinforcing the risk that adverse market conditions could translate into tighter funding settlements for local government.
25. The impact to the council is more immediate as we finance a lot of our borrowing on a short-term basis which mostly mirrors the gilt prices. It means that the council continue to carry a large element of interest rate risk as part of its cash management.

Outturn 2025/26

26. The outturn 2025/26 elsewhere on the agenda shows a overspend of £4.6m. This is the first time an overspend has been reported at the Council principally driven by demand led pressure in Children and Adults Social Care and shows the stark reality of how exposed the council is financially. The 2026/27 budget does plan for increase investment and mitigation into these two service areas which is critical to improving resilience and bringing these pressures under control.
27. As part of the section 151 officers' assessment to the financial position, it is worth noting the council is still operating spend controls reducing non-essential expenditure until which time assurance is given that the Council is in a safer operating environment. The spend control has recently been adjusted to allow repairs and maintenance of council assets recognising the following risk.

Condition of the Councils Assets

28. Prolonged reduction in expenditure related to repairs and maintenance of the council general fund assets is now a significant risk the council is carrying with real consequences to the council deliverability of services. Be it community assets or income generating assets the state of disrepair across the General Fund is of concern.
29. By not maintaining assets regularly there are real cost consequences further down the line ultimately requiring significant repairs cost which could have been avoided.
30. As illustrated in this report the Council finances remain tight but as part of the outturn 2025/26 monies have been set aside to deal with more immediate issue relating to a number of assets which pose a significant risk.
31. Going forward the section 151 officer in conjunction with the Chief Operating Officer will work to fulfil the following:
 - a) Prioritise expenditure on assets which carry the most immediate impact to the council via Capital Briefing Board and subsequent approval via Cabinet/Full Council
 - b) Carry out a full condition survey of the councils General Fund assets
 - c) Consider and approve a cyclical capital investment for larger repairs and maintenance of the council
 - d) Strengthen and improve our Strategic Asset Management Plan to ensure we make the most of our assets and investment is considered and targeted
 - e) Creation of a capital strategy to allow a more robust planning of capital expenditure and how it can unlock deliverability of the corporate strategy
 - f) Establish a costed and detailed maintenance programme for general fund assets

- g) establish appropriate inspection regimes for each asset class in the general fund aligned to the asset condition survey and expected state of good repair

MTFP 2027-2030 Update

32. The position as set out above in Table 1 has now been updated for several potential adjustments to previously identified cost pressures as well as the inclusion of a starting position 2029/30. These matters, as underpinned, by several key assumptions as set out below in Table 3, are being kept under continual review and constantly refined based on the latest trend analysis, economic forecasts, government announcements, and professional judgements.

Table 3 Medium Term Financial Plan – Key Assumptions

	2026/27	2027/28	2028/29	2029/30
Pay Inflation	2.80%	3.00%	2.50%	2.50%
Pension Contribution Rates	16.30%	16.30%	16.30%	16.30%
Council Tax	6.74%	4.99%	4.99%	4.99%
Council Tax Base	0.60%	0.50%	0.50%	0.50%
Minimum Increase in Fees & Charges	2.00%	2.00%	2.00%	2.00%
National Living Wage (NLW)	2.00%	2.00%	2.00%	2.00%
Borrowing Rates	5%	5.50%	4.50%	4.00%

Inflationary Costs

33. Inflation is only provided for in service directorate budgets where it can be demonstrated that it will be needed due to either market or contract conditions. Inflation as of September 2025, which is applied or factored into several 2026/27 contractual uplifts, was 3.3% as measured by the (CPI) Consumer Price Index. For comparison purposes the annual rate of CPI inflation was 3.8% in September 2025 but as the Iran conflict impact start to feed through, we can expect inflation to be higher come September 2026.

Table 4: Updated and rolled MTFP

	Original Budget 2026/27 £m	Updated April 2026 MTFP Position			
		27/28 £m	28/29 £m	29/30 £m	Total £m
Wellbeing Directorate	200.1	7.9	8.2	8.4	24.5
Children's Directorate	117.6	6.2	8.2	8.2	22.5
Operations Directorate	56.9	4.3	5.7	5.1	15.1
Resources Directorate	49.5	0.3	1.6	1.6	3.5
Service Pressures (net of any specific grant changes)	424.2	18.7	23.6	23.3	65.7
Savings, Efficiencies, Fees & Charges					
Wellbeing Directorate		(1.1)	(1.0)	(1.0)	(3.0)
Children's Directorate		0.0	0.0	0.0	0.0
Operations Directorate		(2.2)	(1.3)	(1.1)	(4.6)
Resources Directorate		(0.5)	(0.1)	(0.1)	(0.6)
Transformation		(7.5)	(1.2)	(0.4)	(9.1)
Savings, Efficiencies, Fees and Charges		(11.2)	(3.6)	(2.6)	(17.3)
Corporate Items - Cost Pressures	21.5	7.8	8.7	6.3	22.8
Funding - Changes					
Funding - Changes	(449.4)	(9.7)	(17.0)	(18.5)	(45.3)
Debt interest due to accumulated SEND deficit	10.5	(4.2)	1.7	1.7	(0.8)
Annual – Net Funding Gap	6.8	1.4	13.4	10.3	25.1
Application of one-off business rates resources to MTFP	(6.8)	6.8	0.0	0.0	6.8
Annual – Net Funding Gap	0.0	8.3	13.4	10.3	31.9
Cumulative MTFP – Net Funding Gap		8.3	21.6	31.9	

Potential Medium Term Financial Forecast Scenarios

34. In support of the financial planning approach to enable delivery of a balanced budget for 2027/28 the council has considered the level of uncertainty and therefore risk that will apply to the current assumptions. In line with good practice these assumptions have been tested via a process of sensitivity analysis and several different models developed that highlight their impact. At the extremes they indicate there could be an improvement in the position or alternatively a deterioration which would lead to significant widening of the funding gap for 2027/28. These models consider the impact of various changes such as.

- Lower threshold increases in council tax levels.
- Lower or higher levels of change to the council's tax base.
- Lower or higher levels of base government grant funding including the impact of the government funding reforms.
- Lower or higher annual pay awards.
- Lower or higher borrowing costs.
- Alternative approaches that could be taken by government to address the accumulated DSG deficit.
- Changes to service demands including those impacted by the national living wage.

35. It should be highlighted that no tolerance has been made as part of this modelling in respect of the 2026/27 budgeted savings or those included in the MTFP for 2027/28 and 2028/29 on the basis that services are expected to ensure their delivery.

Table 4: Sensitivity Analysis 2027/28 Budget Models

	Original Budget 2026/27 £m	Base Case 2027/28 £m	Better Case 2027/28 £m	Middle Case 2027/28 £m	Worse Case 2027/28 £m
Wellbeing Directorate	200.1	7.9	6.6	7.9	9.9
Children's Directorate	117.6	6.2	4.7	8.0	12.0
Operations Directorate	56.9	4.3	2.3	4.5	6.0
Resources Directorate	49.5	0.3	0.0	0.3	1.0
Service Pressures (net of any specific grant changes)	424.2	18.7	13.6	20.8	28.9
Savings, Efficiencies, Fees & Charges		(11.2)	(11.2)	(11.2)	(11.2)
Corporate Items - Cost Pressures	21.5	7.8	0.0	0.0	0.0
Funding - Changes	(449.4)	(9.7)	(3.0)	0.0	3.2
Debt interest due to accumulated SEND deficit	10.5	(4.2)	(4.2)	(4.2)	(4.2)
Annual – Net Funding Gap	6.8	1.4	(4.7)	5.4	16.8
Application of one-off business rates resources to MTFP	(6.8)	6.8	6.8	6.8	6.8
Annual – Net Funding Gap	0.0	8.3	2.1	12.2	23.6
Cumulative MTFP – Net Funding Gap		8.3	2.1	12.2	23.6

2027/28 Budget Planning Process

36. The budget for 2027/28 and the MTFP should be seen in the context of a rolling, evolving process structured to enable the ongoing proactive management and prioritisation of the council's resources. As a sector local authorities have been grappling with sustained financial pressures since 2010. Recently councils have had to become more efficient in navigating the uncertainty and volatility caused by global macro-economic factors, the legacy and long-term consequences of the Covid-19 pandemic, alongside those caused by the recent cost-of-living crisis, and changes in public policy. Stability in financial planning has improved compared to previous year with a three-year finance settlement even when the impact is a detriment to the council.
37. Full details of the budget planning process and timetable to support the 2027/28 budget are set out in Appendix 2. Key features include.
- Consideration of the vision, ambitions and aspirations of the council to ensure the organisation commits its limited resources in accordance with its stated priorities and Corporate Strategy.
 - A scenario planning and financial forecasting led approach.
 - Constant refinement of assumptions based on government announcements, economic forecasts, trend analysis, and professional judgement.
 - Commitment of holding STAR chamber with service directors and portfolio holders to review the most material areas of expenditure and income of the Council.
 - Public participation in the budget via an engagement process in October / November 2026.
 - Two budget workshops, one in November 2026 and then one in January 2027 setting out the final budget proposals.

- Cabinet members working with Corporate Management Board colleagues to shape the proposals via bi-weekly Strategy Planning sessions throughout 2026/27.
- Further to last years enhanced process, it should be highlighted that the process for scrutiny committees' input into the budget remains under consideration.

Future MTFP Updates

38. As part of the need to understand all elements of the council finances the section 151 officer is committed to increase the visibility and knowledge of the council services, Capital Programme, Housing Revenue Account, Collection Fund. Future iterations of the MTFP updates will start to include these critical elements so a full and wide understanding of the Councils financial landscape is known.

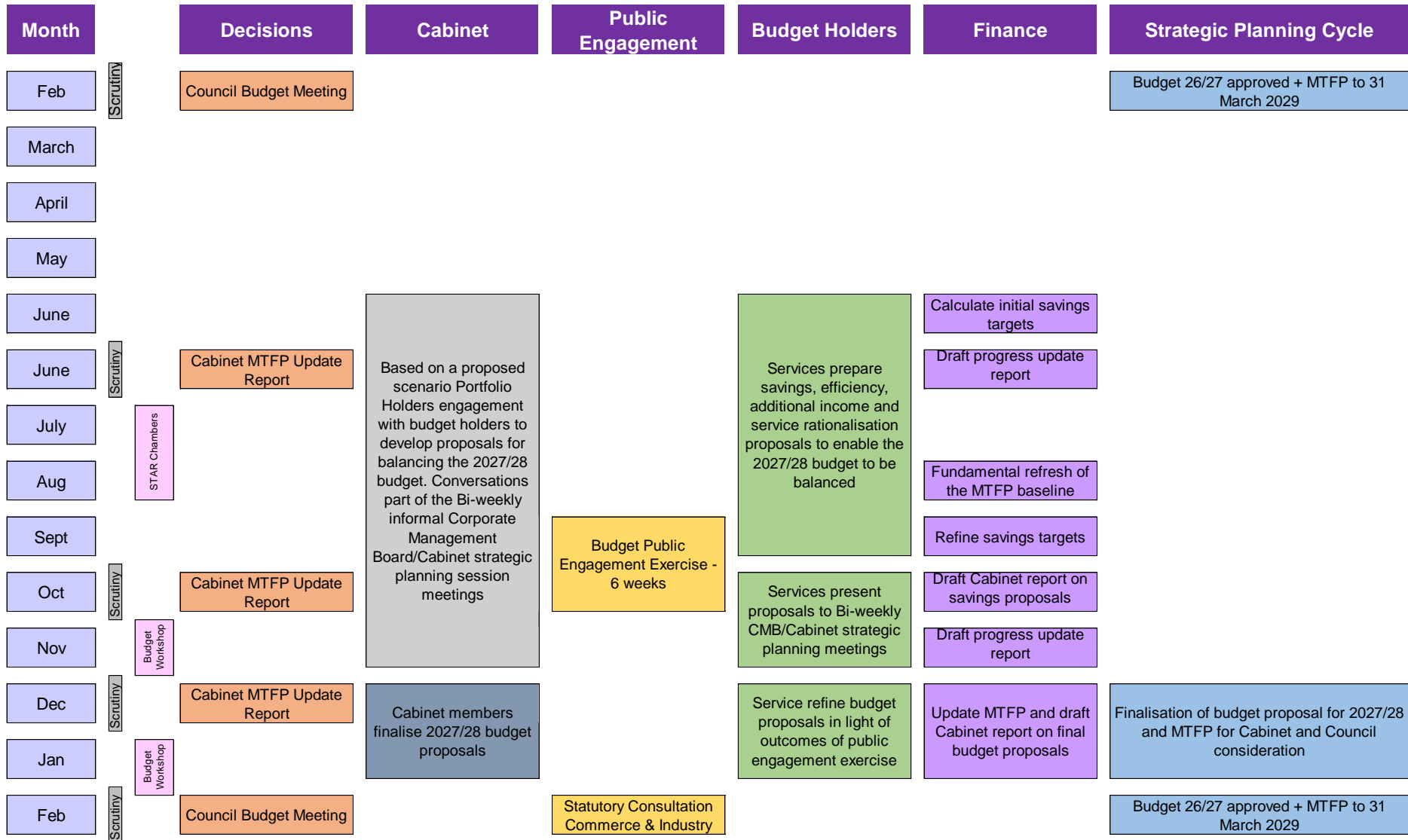
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2027/28 Budget Timetable and Budget Process

1. The budget for 2027/28 and the MTFP should be seen in the context of a rolling, evolving process structured to enable the ongoing proactive management and prioritisation of the council's resources.
2. As a sector local authorities have been grappling with sustained financial pressures since 2010. Recently councils have had to become more efficient in navigating the uncertainty and volatility caused by global macro-economic factors, the legacy and long-term consequences of the Covid-19 pandemic, alongside those caused by the recent cost-of-living crisis, and changes in public policy.
3. The key dates in the 2027/28 budget setting process can be set out as follows.

June 2026	Cabinet - MTFP update report (including financial strategy).
June 2026	Cabinet - Financial Outturn 2025/26.
July-August 2026	STAR Chambers
September 2026	Cabinet - Quarter 1 - 2026/27 budget monitoring.
October 2026	Cabinet - MTFP update report
October 2026	Budget Consultation Exercise Opens
November 2026	Budget Consultation Exercise Closes
November 2026	All Members – Draft developing 2027/28 Budget Presentation
December 2026	Cabinet - Quarter 2 – 2026/27 budget monitoring
December 2026	Cabinet - MTFP update report
January 2027	Cabinet – Council Tax 2027/28 taxbase report
January 2027	Audit & Governance Committee (Treasury Management Strategy)
January 2027	All Member – Final proposed 2027/28 Budget Presentation
January 2027	Presentation to representatives from Commerce and Industry
February 2027	Cabinet – Quarter 3 – 2026/27 budget monitoring
February 2027	Cabinet – 2027/28 proposed budget and MTFP
February 2027	Council – 2027/28 proposed budget and MTFP

BCP Council - Budget Process 2027/28



Key Financial Reports & Events - 26/27 Budget Monitoring & 27/28 Budget Timeline

Date	Event	Report Title / Action	Detail
June 2026	Cabinet	Medium Term Financial Plan (Update)	To include. <ul style="list-style-type: none"> • Update on MTFP. • Proposed financial strategy. • Budget process.
June 2026	Budget Proposals	Corporate Directors, Service Directors and Budget Holders working with Portfolio Holders	Start of period for preparation of proposals for delivering a balanced 2027/28 budget.
June 2026	Cabinet	Financial Outturn Report	Summary report covering the financial outturn for 2025/26.
August 2026	Budget Refresh	Corporate Directors & Service Directors	Deadline to produce a refresh of the MTFP baseline financial resource requirements for each service for the three-year period to the 31 March 2030
September 2026	Cabinet	Quarter One Budget Monitoring Report	First quarter (April to June) budget monitoring for 2026/27.
September 2026	Budget Proposals	Corporate Directors, Service Directors and Budget Holders working with Portfolio Holders	Close of initial period for preparation of proposals for delivering a balanced 2027/28 budget.
October 2026	Audit & Governance	2025/26 Statement of Accounts	Report presents the 2025/26 statement of accounts for BCP Council including the Annual Governance Statement.

Date	Event	Report Title / Action	Detail
October 2026	Cabinet	Medium Term Financial Plan (Update)	To include. <ul style="list-style-type: none"> fundamental refresh of the MTFP. progress towards delivering a balanced budget for 2027/28
October 2026	Budget Proposals	Budget Engagement Exercise	4 or 6-week consultation opens
November 2026	Budget Proposals	Budget Engagement Exercise	Consultation closes (assuming 4 week) 18 October if 6 weeks exercise.
November 2026	Budget Proposals	Budget Presentation	All Councillor Seminar
December 2026	Cabinet	Quarter Two Budget Monitoring Report	Second quarter (July to September) in-year budget monitoring for 2026/27
December 2026	Cabinet	Medium Term Financial Plan (Update)	Progress towards delivering a balanced budget for 2027/28
January 2027	Cabinet	Council Tax - Taxbase Report	2027/28 Council Tax Taxbase

Date	Event	Report Title / Action	Detail
January 2027	Audit & Governance	Treasury Management Strategy 2027/28	Seek approval for 2027/28 treasury management strategy
January 2027	Budget Proposals	Budget Presentation	All Councillor Seminar
January 2027	Budget Proposals	Presentation to representatives from Commerce & Industry	Statutory consultation on 2027/28 Budget & MTFP
February 2027	Cabinet	Quarter Three Budget Monitoring	Third quarter (October to December) budget monitoring for 2026/27.
February 2027	Cabinet	2027/28 Budget & MTFP Update	To include. <ul style="list-style-type: none"> • 2027/28 Provisional Local Government Finance Settlement. • 2027/28 Budget Proposal. • 2027/28 Council Tax Resolution.
February 2027	Cabinet	Housing Revenue Account (HRA) 2027/28 Budget Setting	Seeks approval for the Housing Revenue Account (HRA) which is the separate account that ring-fences the income and expenditure associated with BCP Council's housing stock. Includes rents, service charges and other charges to tenants.

Date	Event	Report Title / Action	Detail
February 2027	Cabinet	Dedicated Schools Grant (DSG) and Early Years Funding Formula 2027/28	Setting the 2027/28 funding formulae for early education and childcare for eligible 2-year-olds and all 3- and 4-years olds, mainstream schools for pupils in reception to year 11.
February 2027	Council	2027/28 Budget & MTFP Update Report	Formal approval of the following. <ul style="list-style-type: none"> • General fund 2027/28 budget and council tax. • Education and childcare funding formula. • Housing Revenue Account 2027/28 budget and tenant charges.
March 2027	n/a	n/a	Publish 2027/28 Budget Book
June 2027	Cabinet	Financial Outturn Report	Summary report covering the financial outturn for the financial year 2026/27.

Subject to determination

- Scrutiny arrangements associated with the 2027/28 budget process.
- Dates of the precept meetings for the Town, Parish and Neighbourhood Councils.

2027/28 Budget - Financial Strategy

Supporting the 2027/28 Budget & Medium-Term Financial Plan (MTFP)

With a continuing focus on traditional local government financial management processes and revenue sources the Cabinet working with Senior Officers has developed the following financial strategy to support the delivery of a legally balanced 2026/27 Budget and Medium-Term Financial Plan.

a) Delivery of the February 2026 approved Medium Term Financial Plan

Action by Portfolio Holders, Corporate Directors, and all Budget Holders to deliver the assumptions as set out in the February 2027 report to Council. The emphasis will be on the delivery of the £14m of assumed, savings, efficiencies, additional fees and charges, or service adjustments programmed for 2027/28.

b) Special Educational Needs & Disability & Dedicated Schools Grant (DSG)

Continue to encourage the Department for Education (DfE) and the Department for Levelling Up, Housing and Communities (DLUHC) to provide additional support for the remaining 10% of high needs deficit (c£38m). Failure of government to provide a solution to all councils will present a real threat to the financial viability of the council.

c) Financial Outturn 2025/26

Review of the 2025/26 Financial Outturn to consider the extent to which the council was able to deliver within the parameters of the February 2026 Council approved resources for the year. In addition, and as a matter of principle, it was also previously identified that should resources become available at financial year-end then consideration will be given, as recognised in the councils Treasury Management Strategy, to the voluntary repayment of debt bearing in mind the budget for the year adopted a different strategy to debt repayment from that previously applied.

The opportunity will also be taken to consider if there is any evidence to suggest that the base revenue budget needs to be rebased to reflect income and expenditure patterns in the period since the 2026/27 budget was set. Care will need to be taken to consider the impact of the spend control that operated during the whole of the last financial year with recognition set out in Appendix 1 of the need to allow expenditure on repairs and maintenance.

d) Savings plans based on a strategic programme of continuous improvement and efficiency

Previous financial strategies to balance the council's budget and medium-term financial plan have relied on cash-limited budgets and directorate-led savings proposals. These approaches have not consistently delivered the required level of savings, particularly in the context of rising demand in Wellbeing and Children's Services. In some cases, this has led to incremental "salami slicing" without fundamentally redesigning services or improving long-term sustainability.

For the 2027/28 budget, the council will adopt a more strategic, programme-led approach through the Continuous Improvement and Innovation Programme (CIIP). This represents a shift from short-term savings measures to a structured pipeline of transformation, service redesign and efficiency activity.

A hybrid model will be applied:

- Directorates will continue to identify and deliver in-year savings, including those already developed; and

- Corporate resources will be used, where appropriate, to bridge the 2027/28 gap, enabling a more planned and sustainable approach to delivering recurring savings over the medium term.

The strategic intent of this approach is to:

- Deliver sustainable, recurring savings rather than one-off reductions
- Improve service outcomes and productivity through redesign and innovation
- Support achievement of the council's corporate priorities
- Embed a culture of continuous improvement across all services

Delivery will be supported through the CIIP, led by the projects and programme team, providing a structured framework for prioritisation, business case development, and delivery. This ensures that savings opportunities are systematically identified, evaluated, and implemented at pace while maintaining service quality.

The following activities will be considered in support of this approach.

i. Invest to save proposals

Based on value for money principles and on robust business cases, proposals which demonstrate that a specified upfront invest of either revenue or capital or both, will deliver an ongoing revenue saving to the authority.

ii. Use of AI technology

It is recognised that AI technology could have an impact on a range of council services from business support and customer services to adult social care and children's services; with a focus on productivity, automation, and service redesign. The cost of the technology including ongoing licensing costs needs to be reflected upon in any business case alongside staff productivity and the ability to actually realise savings.

iii. Level of fees and charges

Ensure all fees and charges are increased in line with the impact of inflation on the service including the impact of the pay award and the pay & reward workstream. In doing so services should continue to ensure application of the full cost recovery principle which requires that all fees and charges are set at a level to guarantee that all costs both revenue and capital, direct and indirect are fully recovered.

iv. Service harmonisation

The intent is to harmonise all services across the conurbation following the 2019 Local Government Reorganisation. Good progress has been made however all outstanding areas of harmonisation will be reviewed to eliminate any areas of difference. This action is underpinned by the assumption of the harmonisation of systems used to underpin the delivery of services

v. Service rationalisations

Consideration of services that the local authority is not required to provide and any expenditure on services that it currently provides above the statutory minimum.

vi. Market analysis

Consider the extent to which services, from a value for money perspective, might be better delivered by the private sector. Besides efficiency, considerations might include the cost differentials between local authorities and private companies. The council may also find it more effective to procure services as and when needed via a contract arrangement rather than retaining capacity in-house.

vii. Voluntary redundancy programmes

Ongoing consideration will be given to the extent to which voluntary redundancy processes can be used to unlock the delivery of savings for 2027/28 onwards. Previously endorsed value for money criteria will be used to assess any such proposals.

e) Deliver a pipeline of capital receipts from asset disposals

Continue with the development of an ongoing programme of sales from assets no longer needed for service or strategic reasons. The use of these receipts to be considered in support of.

- Repaying 10% remaining SEND Deficit
- Service specific transformation programmes funded via the Flexible Use of Capital Receipts.
- Debt repayment.
- Improvements to Civic Hubs.
- Capital investment in assets.

f) Minimise capital programme requirements

Limit new capital requirements/bids by only considering fully externally funded schemes or those where there is a legal requirement (such as a critical condition scheme to manage health and safety or manage operations). In addition, consideration will be given to robust self-financing business cases that use the council's ability to borrow to invest in capital infrastructure which in turn drives down operational costs or avoid demand pressures.

g) Government policy reforms

Continue to monitor the impact of various government proposals which will have a direct impact on either the cost base or income sources available to the council. An example being the Family First Partnership resources which overtime the government are expecting to significantly reduce the number of looked after children.

h) Review of the council's balance sheet

Ongoing review of the authority's balance sheet to include a fundamental review of Earmarked Reserves and to benchmark items such as bad debts provisions to compare with the levels and policies of other local authorities.

i) Comparisons with other local authorities

Reflecting on best practice and the responses of other local authorities to the overall financial challenge and specifically any learning that BCP Council might want to consider implementing.

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OVERVIEW AND SCRUTINY BOARD



Report subject	Work Plan
Meeting date	15 June 2026
Status	Public Report
Executive summary	The Overview and Scrutiny (O&S) Board is asked to consider and identify work priorities for publication in a Work Plan.
Recommendations	It is RECOMMENDED that: the Overview and Scrutiny Board review, update and confirm the Work Plan.
Reason for recommendations	The Council's Constitution requires all Overview and Scrutiny Committees to set out proposed work in a Work Plan which will be published with each agenda.
Portfolio Holder(s):	N/A – Overview and Scrutiny is a non-executive function
Corporate Director	Aidan Dunn, Chief Executive
Report Authors	Lindsay Marshall, Overview and Scrutiny Specialist
Wards	Council-wide
Classification	For Decision

Work Plan updates

1. This report provides the latest version of the Committee's Work Plan at Appendix A and guidance on how to populate and review the Work Plan in line with the Council's Constitution. For the purposes of this report, all references to Overview and Scrutiny Committees shall also apply to the Overview and Scrutiny Board unless otherwise stated.
2. Items added to the Work Plan since the last publication are highlighted as **'NEW'**. Councillors are asked to consider and confirm the latest Work Plan, subject to any updates agreed at the meeting.
3. The most recent [Cabinet Forward Plan](#) can be viewed on the council's website. This link is included in each O&S Work Plan report for councillors to view and refer to when considering whether any items of pre-decision scrutiny will join the O&S Committee Work Plan.

Resources to support O&S Work

4. The Constitution requires that O&S committees take account of the resources available to support proposals for O&S work. Advice on maximising the resource available to O&S Committees is set out in the O&S Work Planning Guidance document referenced below.

Work programming guidance and tools

5. The [Overview and Scrutiny Committees Terms of Reference](#) document provides detail on the principles of scrutiny at BCP Council, the membership, functions and remit of each O&S committee and the variety of working methods available.
6. [The O&S Work Planning Guidance](#) document provides detail on all aspects of work planning including how to determine requests for scrutiny in line with the Council's constitution.
7. The [O&S Framework for scrutiny topic selection](#) was drawn up by O&S councillors in conjunction with the Centre for Governance and Scrutiny. The framework provides detail on the criteria for proactive, reactive and pre-decision scrutiny topics, and guidance on how these can be selected to contribute to value-added scrutiny outcomes.
8. The '[Request for consideration of an issue by Overview and Scrutiny](#)' form is an example form to be used by councillors and residents when making a new suggestion for a scrutiny topic. Word copies of the form are available from Democratic Services upon request by using the contact details on this agenda.
9. Performance information: progress against the council's Corporate Strategy can be viewed on the council's [Performance Dashboard](#). The dashboard includes ratings to show where the council is on target, areas for monitoring or where action is required, and explanations. The dashboard includes measures relevant to all O&S committees and is provided to assist committees in their horizon scanning and work selection process.
10. The Overview and Scrutiny Board has utilised a structured [Decision Matrix](#) as part of the process for prioritising work plan items. Evaluating suggested topics on the following measures: resident impact, urgency, influence and the value scrutiny could add.

In Year Scrutiny Requests

11. Pre-decision topics can be identified and confirmed by the Board on a monthly basis when the Cabinet Forward Plan is refreshed.
12. Working group suggestions will be passed to the O&S Chairs and Vice Chairs Group for consideration. The Group will agree the order of progression for working groups, in line with Constitution requirements which allow for one working group to be progressed at a time across the whole O&S function.
13. Key Lines of Enquiry documents will be progressed for individual scrutiny topics. Advice on scoping will be sought from officers to strengthen inquiries (in line with usual practice) and from the O&S Chairs and Vice Chairs Group (to provide additional test and challenge, in line with updated Constitution requirements).
14. In year topic requests: notwithstanding the Board's planning of its annual programme of work, councillors retain the right to suggest scrutiny topics throughout the year. Requests for scrutiny work may also be made by residents and other council bodies, such as full Council, at any time. For arising 'in year' requests, the Board is recommended to make use of the matrix tool to assess the topics in an evidence-led way. Where scrutiny capacity is reached, the Board can weigh up the value of swapping scrutiny topics for others by referring to the body of evidence generated through the annual work planning workshop.

Options Appraisal

15. The O&S Committee is asked to review, update and confirm its Work Plan, taking account of the supporting documents provided and including the determination of any new requests for scrutiny. This will ensure member ownership of the Work Plan and that reports can be prepared in a timely way.
16. If updates to the Work Plan are not confirmed there may be an impact on timeliness of reports and other scrutiny activity.

Summary of financial implications

17. There are no financial implications arising from this report.

Summary of legal implications

18. There are no legal implications arising from this report. The Council's Constitution requires that all O&S bodies set out proposed work in a Work Plan which will be published with each agenda. The recommendation proposed in this report will fulfil this requirement.

Summary of human resources implications

19. There are no human resources implications arising from this report.

Summary of sustainability impact

20. There are no sustainability resources implications arising from this report.

Summary of public health implications

21. There are no public health implications arising from this report.

Summary of equality implications

22. There are no equality implications arising from this report. Any councillor and any member of the public may make suggestions for overview and scrutiny work. Further detail on this process is included within O&S Procedure Rules at Part 4 of the Council's Constitution.

Summary of risk assessment

23. There is a risk of challenge to the Council if the Constitutional requirement to establish and publish a Work Plan is not met.

Background papers

- [Overview and Scrutiny Committees Terms of Reference](#)
- [O&S Work Planning Guidance document](#)
- [O&S Framework for scrutiny topic selection](#)
- ['Request for consideration of an issue by Overview and Scrutiny'](#)

Further detail on these background papers is contained within the body of this report.

Appendices

Appendix A - Current O&S Work Plan

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Council Overview and Scrutiny Board – Work Plan Framework 2026/27 - updated 03/06/2026

Guidance notes:

- 2/3 items per committee meeting is the recommended maximum for effective scrutiny.
- The O&S Board will approach work through a lens of **RESIDENT IMPACT, EXPERIENCE AND EMPOWERMENT**
- Items requiring further scoping are identified and should be scoped using the Key Lines of Enquiry tool.

	Subject and purpose	How will the scrutiny be done?	Lead Officer/Portfolio Holder	Additional Information
Meeting Date: 15 June 2026				
1.	Growth Plan – Regeneration To consider the developing Growth Plan for regeneration prior to future consideration by Cabinet	Committee Report	Director of Investment and Development / Leader of the Council	
2.	Medium Term Financial Plan and Finance Strategy Scrutiny and monitoring of the latest Cabinet report of the MTFP update	Scrutiny of Cabinet Report	Chief Finance Officer / PH – Finance	Initially expected at May Cabinet
3.	Quarter 4 Financial Outturn 2025/26 To consider the financial outturn for 2025/26	Pre-decision scrutiny of a Cabinet report	Chief Finance Officer / PH – Finance	Initially expected at July Cabinet
Meeting Date: 13 July 2026				

	Subject and purpose	How will the scrutiny be done?	Lead Officer/Portfolio Holder	Additional Information
1.	Bournemouth Town Centre Progress To consider a report on the current progress on this issue including Citizens' Panel work and HSRA.	Committee Report with invite to Jessica Toale, MP and Citizen Panel members	Portfolio Holder for Destination, Leisure and Commercial operations and Leader of the Council	KLOE document updated and provided to officers – extended slot – up to 2 hours if needed.
2.	Domestic Abuse Strategies To consider a Cabinet report which outlines the proposed strategies for approval.	Pre-Decision scrutiny of a Cabinet Report	Corporate Director for Wellbeing / PH Housing and Regulatory Services	Not currently on the Cabinet Forward Plan but expected to be considered at the July meeting
Meeting Date: 24 August 2026				
1	Asset Transfer and Disposal Process (TBC)	Committee Report	Chief Finance Officer / PH – Finance	KLOE document to be completed – seeking contributions from Board Members
2.	Planning Performance Update To receive an update from Planning on current performance and issues highlighted within the key lines of enquiry document and potential to include information on planning requested in the Lower Gardens item requested.	Committee Report	Director of Planning - Leader of the Council	
	Cabinet Feedback on O&S recommendations from April to June	Verbal update from Cabinet Portfolio Holders	Director of Planning and Transport / Leader of the Council	Using the currently completed KLOE – Board Council

Key: Pre-Decision Scrutiny Pro/Re-active Scrutiny Information Items

	Subject and purpose	How will the scrutiny be done?	Lead Officer/Portfolio Holder	Additional Information
				members are asked to contribute any further issues
Meeting Date: 21 September 2026				
	Medium Term Financial Plan Update Report Scrutiny and monitoring of the latest Cabinet report of the MTFP update	Scrutiny of Cabinet Report	Chief Finance Officer / PH – Finance	O&S Board regular request to scrutinise MTFP reports
	Potential update on Local Plan (TBC)	TBC	Director of Planning and Transport / Leader of the Council	
Meeting Date: 19 October 2026				
	Quarter 1 Financial Outturn Report To enable the O&S Board to monitor the Council's developing financial situation.	Cabinet report to be circulated to Board members for information	Chief Finance Officer / PH – Finance	
	Regeneration update item (TBC)	Committee Report		
Meeting Date: 16 November 2026				
	Devolution (TBC)			
Meeting Date: 7 December 2026				
	Medium Term Financial Plan Update Report	Scrutiny of Cabinet Report	Chief Finance Officer / PH – Finance	O&S Board regular request to scrutinise MTFP reports

Key: Pre-Decision Scrutiny Pro/Re-active Scrutiny Information Items

	Subject and purpose	How will the scrutiny be done?	Lead Officer/Portfolio Holder	Additional Information
	Scrutiny and monitoring of the latest Cabinet report of the MTFP update.			
	Proactive/reactive scrutiny item(s) to be determined			
	Quarter 2 Financial Outturn Report To enable the O&S Board to monitor the Council's developing financial situation.	Cabinet report to be circulated to Board members for information	Chief Finance Officer / PH – Finance	O&S Board regular request to monitor outturn reports
Meeting Date: 4 January 2027				
	Local Safeguarding Partnership – Annual Report Scrutiny of the annual report in the Board's role as designated crime and disorder scrutiny body.	Committee Report – Invite to Chair of the partnership	Corporate Director for Wellbeing – PH Housing and Regulatory Services	
Meeting Date: 1 February 2027 – BUDGET MEETING				
	2027/28 Proposed Budget and Medium-Term Financial Plan	Scrutiny of Cabinet Report and verbal updates from Directors	Chief Finance Officer / PH – Finance	O&S Board regular request to scrutinise MTFP reports
	Proactive/reactive scrutiny item(s) to be determined			
Meeting Date: 22 February 2027				

Key: Pre-Decision Scrutiny Pro/Re-active Scrutiny Information Items

	Subject and purpose	How will the scrutiny be done?	Lead Officer/Portfolio Holder	Additional Information
	Town Councils To consider a progress report on how the Town Councils are developing and any issues which have arisen since their formation.	Committee Report	Leader of the Council / PH – Communities and Partnerships	
Meeting Date: 22 March 2027				
	Proactive/reactive scrutiny item(s) to be determined –			
	Quarter 3 Financial Outturn Report To enable the O&S Board to monitor the Council's developing financial situation.	Cabinet report to be circulated to Board members for information	Chief Finance Officer / PH – Finance	O&S Board regular request to monitor outturn reports
Items for scrutiny (Meeting dates and/or methods to be determined)				
	Regeneration Updates (x2) Regeneration was a strong focus for the Board in work planning and it is expected that the Board will consider at least 2 further regeneration reports during the municipal year - the timing of these will need to be scheduled.	Committee Reports (TBC)	Director of Investment and Development / Leader of the Council	One update suggested for October – remaining update to be scheduled
	Local Plan Updates (x3) The Local Plan was a key priority for the O&S Board and as such it is expected that a number of updates will be	Committee Reports (TBC)	Director of Planning and Transport / Leader of the Council	All to be scheduled in.

Key: Pre-Decision Scrutiny Pro/Re-active Scrutiny Information Items

	Subject and purpose	How will the scrutiny be done?	Lead Officer/Portfolio Holder	Additional Information
	considered by the Board – the timing of these will need to be scheduled.			
	Estates and Asset Disposal (x2) This was also one of the most important areas identified – An initial report on the Asset transfer and disposal process is requested followed by a further reports on asset disposals later in the year	Committee Reports (TBC)	Director of Finance / PH - Finance	Initial report scheduled for August meeting – following report to be scheduled for later in the year.
	Councillor Involvement in the Complaints Process Initial rapporteur work being carried out. Report to come to a future Committee – date to be determined	Committee Report	Director of Marketing, Communications and Policy	
	Devolution The Board agreed to hold a slot for potential reactive scrutiny of this issue later in the year.	TBC	TBC	
	Domestic Abuse Strategies To consider a Cabinet report which outlines the proposed strategies.	Pre-Decision scrutiny of a Cabinet Report	Corporate Director for Wellbeing / PH Housing and Regulatory Services	Currently on Cabinet FP with date TBD
Working Groups and items addressed through alternative scrutiny methods				
	Residents Parking Policy It was suggested that this had high resident impact and could look at:	Potential topic for a Working Group	Director of Commercial Operations / PH – Destination, Leisure and Commercial Operations	Limited to one in depth piece of work across O&S bodies – suggestions from across scrutiny bodies to be

Key: Pre-Decision Scrutiny Pro/Re-active Scrutiny Information Items

	Subject and purpose	How will the scrutiny be done?	Lead Officer/Portfolio Holder	Additional Information
	<ul style="list-style-type: none"> Comparative practice in other councils Creative solution-finding Working alongside officers 			agreed and prioritised by Chair's group
	<p>Councillor involvement in the Complaints process</p> <p>The Board previously agreed to ask Cllr Aitkenhead as rapporteur to undertake to find out more information on this issue.</p>	Initially through a Rapporteur to gather information – Cllr S Aitkenhead		Cllr Aitkenhead will report on initial findings to the O&S Board meeting on 23 March
	<p>Charminster Library</p> <p>To consider the maintenance and related issues for library(ies). The scope of this item is still to be determined by the Board.</p>	Potential Rapporteur (to be appointed) Work followed by a Committee Report.	PH – Customer, Communication and Culture	A KLOE is being developed for this issue. Request agreed to be added to the work plan – 18 May 2026.
	Briefing Sessions			
	Dates for O&S Board Briefing Sessions for 2026/27:		Potential Topics for Briefing Sessions (TBC)	
	<ul style="list-style-type: none"> Monday 27 July 2026 		Homes England	
	<ul style="list-style-type: none"> Monday 5 October 2026 		Voluntary Sector / BIDS /Partnerships	
	<ul style="list-style-type: none"> Monday 25 January 2027 		Council Operating Model	

Key: Pre-Decision Scrutiny Pro/Re-active Scrutiny Information Items

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